

SALE PROCESS
Reactor Engineering Group

INTRODUCTION

On December 16, 2025, Reactor Engineering Group Ltd. o/a Harbour Technologies (“**Harbour Technologies**” or the “**Company**”) filed a Notice of Intention to Make a Proposal (“**NOI**”) pursuant to section 50.4(1) of the *Bankruptcy and Insolvency Act* (Canada) (the “**BIA**”, and the proceedings, the “**NOI Proceedings**”). BDO Canada Limited, a licensed insolvency trustee, was appointed as proposal trustee (the “**Proposal Trustee**”) under the NOI Proceedings.

On January 30, 2026, the Ontario Superior Court of Justice (the “**Court**”) granted an order (the “**Sale Process Order**”) which approved, among other things:

- the Sale Process (the “**Sale Process**”) for the marketing and sale of the Company’s business and assets (the “**Property**”);
- the engagement of BDO Canada Transaction Advisory as sales agent (the “**Sales Agent**”) to assist the Proposal Trustee with carrying out the Sale Process;
- the Company entering into an stalking horse asset purchase agreement (the “**Stalking Horse Agreement**”) between the Company, as vendor, and ATMIS Protective Equipment Inc., as purchaser (in such capacity, the “**Stalking Horse Bidder**”), pursuant to which the Stalking Horse Bidder will make an offer to purchase the Property; and (ii) act as a stalking horse bidder in the Court-supervised Sale Process in the NOI Proceedings; and
- the Proposal Trustee, with the assistance of the Company’s management team and the Sales Agent, to undertake the Sale Process.

REVISED TIMELINE

Exercising its discretion under the Sales Process, the Proposal Trustee has revised key milestones dates under the Sale Process as set out in the table below:

Milestone	Deadline
Commencement of Sale Process	January 30, 2026
Distribution of the Notice	Within five (5) Business Days of issuance of Sale Process Order
Distribution of Teaser Letter and Marketing Materials	Within two (2) Business Days of issuance of Sale Process Order
Bid Deadline	March 19, 2026
Auction Date (if necessary)	No later than March 24, 2026
Sale Approval Hearing	No later than April 10, 2026

The dates set out in the Sale Process may be revised or extended by the Proposal Trustee in its sole discretion.

Please reference the Sales Process document (<https://www.bdo.ca/getmedia/34233264-dc87-44c0-af6a-489f6cee9491/Sale-and-Investment-Solicitation-Process.pdf>) for a complete overview of the Sales Process terms and procedures.