

COURT FILE NUMBER KBG-SA-01084-2025

COURT COURT OF KING'S BENCH FOR SASKATCHEWAN
IN BANKRUPTCY AND INSOLVENCY

JUDICIAL CENTRE SASKATOON

APPLICANT BUFFALO RIVER DEVELOPMENT LP, by its general
partner BUFFALO RIVER ENTERPRISES CORP.

RESPONDENTS THREEOSIX INDUSTRIAL SERVICES INC.,
102056994 SASKATCHEWAN LTD., THREEOSIX
MINING SERVICES INC., and BL CONSTRUCTION
SERVICES LTD.

DOCUMENT FIRST REPORT OF BDO CANADA LIMITED, IN ITS
CAPACITY AS COURT APPOINTED RECEIVER OF
THREEOSIX INDUSTRIAL SERVICES INC.,
102056994 SASKATCHEWAN LTD., THREEOSIX
MINING SERVICES INC., and BL CONSTRUCTION
SERVICES LTD.

DECEMBER 9, 2025

ADDRESS FOR SERVICE AND
CONTACT INFORMATION OF
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DOCUMENT

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INTRODUCTION

1. On September 8, 2025, Buffalo River Development LP, by its general partner, Buffalo River Enterprises Corp. (“**BREC**” or the “**Applicant**”) made an application to the Court of King’s Bench for Saskatchewan (the “**Court**”) seeking an order pursuant to section 243(1) of the *Bankruptcy and Insolvency Act*, R.S.C. 1985 c. B-3, as amended (the “**BIA**”), section 10-15 of the *King’s Bench Act*, SS 2023, c 28, and section 64(8) of the *Personal Property Security Act*, 1993, SS 1993, c P-6.2 (the “**PPSA**”) to appoint BDO Canada Limited (“**BDO**”) as receiver (the “**Receiver**”), without security, of all the assets, undertakings, and properties (the “**Property**”) of Threeosix Industrial Services Inc. (“**Threeosix**”), 102056994 Saskatchewan Ltd. (“**994 SK Ltd.**”), Threeosix Mining Services Inc. (“**Mining Services**”), and BL Construction Services Ltd. (“**Construction Services**”, and collectively with Threeosix, 994 SK Ltd. and Mining Services, “**TOS**” or the “**Companies**”) acquired for or used in relation to the business carried on by the Companies. On September 8, 2025, the Honourable Justice D. G. Gerecke adjourned the application to allow the Companies a short period of time to determine if a potential transaction could be structured that would enable material portions of TOS’s operations to continue.
2. On September 11, 2025 (the “**Date of Receivership**”), as TOS was unable to successfully culminate a restructuring transaction, with the consent of BREC, Royal Bank of Canada (“**RBC**”), Provida Financial Corporation (“**Provida**”), and the Companies, the Honourable D. G. Gerecke granted an order (the “**Receivership Order**”) appointing BDO as Receiver in respect of the Property. A copy of the Receivership Order, attached hereto as **Appendix A**, and other information regarding the receivership proceedings can be accessed on the Receiver’s website at <https://www.bdo.ca/services/financial-advisory-services/business-restructuring-turnaround-services/current-engagements/threeosix>.
3. The Receivership Order provides, *inter alia*, for the following:
 - (a) the Receiver and counsel to the Receiver shall be paid their reasonable fees and disbursements, in each case at their standard rates and charges and the Receiver and

counsel to the Receiver shall be entitled to and are hereby granted a charge (the “**Receiver’s Charge**”) on the Property as security for such fees and disbursements, both before and after the making of the Receivership Order, and the Receiver’s Charge shall form a first charge on the Property in priority to all security interests, trusts, liens, charges, and encumbrances, statutory or otherwise, in favour of any Person (as defined in the Receivership Order), but subject to sections 14.06(7), 81.4(4), and 81.6(2) of the BIA;

- (b) the Receiver and its legal counsel shall pass its accounts from time to time; and
 - (c) the Receiver is expressly empowered and authorized to (amongst other powers):
 - (i) take and maintain possession and control of the Property, and to market and sell the Property (without the approval of the Court in respect of any transaction not exceeding \$100,000, provided that the aggregate consideration for all such transactions does not exceed \$250,000);
 - (ii) borrow by way of a revolving credit or otherwise, such monies from time to time as it may consider necessary or desirable, provided that the outstanding principal amount does not exceed \$500,000 or such greater amount as the Court may by further Order authorize (the “**Borrowing Facility**”); and
 - (iii) assign the Companies into bankruptcy.
4. This report constitutes the first report of the Receiver (the “**First Report**”), and is being filed to inform the Court as to the following:
- (a) the activities of the Receiver since the Date of Receivership;
 - (b) details of the Companies’ assets and liabilities including charges, security interests, and encumbrances registered against the Property; and
 - (c) the results of the Receiver’s Sale Processes (as defined below) as described in paragraphs 47 to 56 herein.

5. Furthermore, this First Report, and the confidential supplement to the First Report dated December 9, 2025 (the “**Confidential Supplement**”), are being filed in support of the Receiver’s motion to this Honourable Court on December 15, 2025, seeking the following:
 - (a) approval of the First Report and the reported actions of the Receiver since the Date of Receivership in respect of administering these receivership proceedings, including the approval of the Receiver’s Interim Statement of Receipts and Disbursements for the period September 11, 2025 to December 8, 2025 (the “**Receiver’s Interim Statement of Receipts Disbursements**”) and the Receiver’s Sale Processes;
 - (b) approval of the Sale Transactions (as defined below);
 - (c) approval of the fees and disbursements of the Receiver and its legal counsel; and
 - (d) an Order sealing the Confidential Supplement in the Court file given the commercial sensitivity of the information detailed therein.

TERMS OF REFERENCE

6. In preparing this First Report, the Receiver has relied upon unaudited financial information, the books and records of the Companies, the affidavits of Tyrone Rutzki dated September 4, 2025 and September 8, 2025 (the “**Rutzki Affidavits**”), and discussions with former management of the Companies (“**Management**”), interested parties, and the Companies’ stakeholders.
7. The financial information of the Companies has not been audited, reviewed or otherwise verified by the Receiver as to its accuracy or completeness, nor has it necessarily been prepared in accordance with generally accepted accounting principles and the reader is cautioned that this First Report may not disclose all significant matters about the Companies. Additionally, none of the Receiver’s procedures were intended to disclose defalcations or other irregularities. If the Receiver were to perform additional procedures or to undertake an audit examination of the financial statements in accordance with generally accepted auditing standards, additional matters may have come to the Receiver’s attention. Accordingly, the Receiver does not express an opinion nor does it

provide any other form of assurance on the financial or other information presented herein. The Receiver may refine or alter its observations as further information is obtained or brought to its attention after the date of this First Report.

8. Unless otherwise stated, all monetary amounts contained in this First Report are expressed in Canadian dollars.
9. Capitalized terms used in this First Report but not defined herein are as defined in the Receivership Order.

BACKGROUND

10. As detailed in the Rutzki Affidavits, each of the Companies are Saskatchewan corporations with registered offices in Saskatoon. Detailed below is a summary of each of the Companies.

Threeosix

11. Threeosix was incorporated on May 20, 2016, pursuant to the laws of Saskatchewan, with Scott Longmuir (“**Mr. Longmuir**”) appointed as the sole director and officer of Threeosix. At all material times, Threeosix carried on business in western Canada as an industrial contractor serving the resource and infrastructure sectors. Threeosix provided both contracting and design/build services across a number of industries, including construction, mining, fabrication, and forestry. Threeosix operated from the following four (4) leased locations:
 - (a) 602 48th Street East, Saskatoon, Saskatchewan (the “**Saskatoon Premises**”), which was the Companies’ head office;
 - (b) 9205 37th Avenue NW, Edmonton, Alberta (the “**Edmonton Premises**”);
 - (c) 11-871 Gateway Road, Winnipeg, Manitoba (the “**Winnipeg Premises**”); and
 - (d) 730-407 2nd Street, Calgary, Alberta (the “**Alberta Premises**”).

994 SK Ltd.

12. 994 SK Ltd. was incorporated on August 7, 2018, pursuant to the laws of Saskatchewan, with Mr. Longmuir appointed as the sole director and officer. 994 SK Ltd. was a holding company with no active operations (and owned the Saskatoon Premises up until July 2024).

Mining Services

13. Mining Services was incorporated on April 2, 2020, pursuant to the laws of Saskatchewan, with Mr. Longmuir appointed as the sole director and officer. Mining Services did not have any assets and did not enter into any contracts with third parties, but rather operated as a standalone “employment entity” for all the Companies’ employees performing any underground mining services.

Construction Services

14. Construction Services was incorporated on August 14, 2020, pursuant to the laws of Saskatchewan, with Mr. Longmuir appointed as the sole director and officer. Similar to Mining Services, Construction Services did not have any assets and did not enter into any contracts with third parties, but rather operated as a standalone “employment entity” for all of the Companies’ employees performing any construction and related services.

Causes of Financial Difficulties

15. Management advised that the Companies’ financial difficulties primarily resulted from a number of projects TOS experienced challenges executing, resulting in disputes and protracted litigation. Threeosix was not able to collect receivables from its customers on a timely basis, vendor arrears began to accrue, and the Companies could no longer meet payroll and statutory remittance obligations in the ordinary course.
16. Although BREC brought the initial receivership application and is owed approximately \$11.6 million (the “**BREC Indebtedness**”) by the Companies (as detailed in the Rutzki Affidavits), RBC holds a first ranking security position (the “**RBC Security**”) against the

Property. RBC is owed approximately \$3.1 million (the “**RBC Indebtedness**”) and has agreed to fund the receivership proceedings in accordance with the Court approved Receiver’s Borrowings Charge.

Possession and Control of the Property

17. On September 11, 2025, the Receiver attended the Saskatoon Premises and the Edmonton Premises, the two (2) primary operating locations with the majority of the Companies’ assets, and took possession and control of TOS and the Property. The Receiver attended the Winnipeg Premises on September 12, 2025, and the Calgary Premises on September 16, 2025, to secure the limited computer equipment and office furnishings located on each site. The Receiver made the determination not to occupy the Winnipeg Premises or the Calgary Premises subsequent to the Date of Receivership.
18. The Receiver terminated all of the Companies’ employees as of the Date of Receivership and ceased all operations. The Receiver engaged certain former TOS employees, on a temporary and limited basis, to assist with the administration of the receivership proceedings, to locate, secure, and retrieve certain equipment located on project sites, to complete various customer invoicing, and to compile information necessary to administer the *Wage Earner Protection Program Act* (“**WEPPA**”) filing (the “**WEPPA Filing**”).
19. Immediately following its appointment, the Receiver began corresponding with the Companies’ insurer to determine the status of any property and liability insurance coverages. As certain of the property coverage was allegedly cancelled by the insurer prior to the Date of Receivership, the Receiver arranged for alternate coverage to ensure the Companies’ assets were insured on an ongoing basis.

ACTIVITIES OF THE RECEIVER

20. Since the Date of Receivership, the Receiver has undertaken the following activities with respect to the Property:
 - (a) attended onsite at the four (4) locations to take possession and control of the Property, and arranged for the locks to be changed at the Saskatoon Premises and

Edmonton Premises;

- (b) arranged for ongoing periodic attendance at the Saskatoon Premises and mobile security patrols at the Edmonton Premises;
- (c) arranged for certain former employees to assist the Receiver on an as needed basis;
- (d) corresponded with Affinity Insurance Services, NFP (an Aon Company), Richard McKenzie Insurance, and FCA Insurance Brokers to have the Receiver added as a named insured in respect of the Property, and to ensure ongoing property and general liability coverage was in place where coverage was allegedly cancelled;
- (e) arranged for the redirection of mail;
- (f) completed statutory reporting and notice requirements under the BIA;
- (g) administered the statutory filings under the WEPPA for former employees;
- (h) corresponded with various third parties who asserted an interest in certain property and released the Receiver's interest therein as appropriate;
- (i) compiled customer account details (i.e. invoices and supporting records) with the assistance of Management, and issued collection letters to customers with outstanding balances;
- (j) corresponded with various customers and involved the Receiver's legal counsel, McKercher LLP ("**McKercher**"), as necessary;
- (k) corresponded with McKercher and various legal counsel(s) representing plaintiffs and/or defendants in the extant litigation matters involving TOS;
- (l) facilitated the Sale Processes for the Alamos Mine Site Equipment, the Rocanville Mine Site Equipment, and the Premises Equipment (all as defined below); and
- (m) prepared, reviewed, and finalized this First Report and the Confidential Supplement.

OPERATIONS

21. On the Date of Receivership, TOS was actively involved in number of ongoing projects and employed approximately 115 employees:
- (a) Threeosix – thirty-four (34);
 - (b) Mining Services – thirty-nine (39); and
 - (c) Construction Services – forty-two (42).
22. The Receiver terminated all employees on the Date of Receivership and did not continue the operations. As noted above, the Receiver retained certain former employees on a contract basis to assist with the administration of the receivership proceedings.

ASSETS

23. Based on TOS's internal financial statements as at June 30, 2025, the table below summarizes the various assets of the Companies:

Description	994 Sask Ltd.	Threeosix	Mining Services	Construction Services	Total Book Values
Cash	\$ 2,706	\$ -	\$ 577	\$ 15,703	\$ 18,986
Accounts receivable	-	18,743,458	-	-	18,743,458
Work in process	-	6,373,769	-	-	6,373,769
Inventory	-	972,754	-	-	972,754
Prepaid expenses	-	172,812	-	-	172,812
Due from related parties	7,422,380	818,530	-	-	8,240,910
Capital assets	250	3,081,430	-	-	3,081,680
Investment in subsidiary	202,575	-	-	-	202,575
Total	\$ 7,627,911	\$ 30,162,753	\$ 577	\$ 15,703	\$ 37,806,944

Cash

24. As detailed in the Receiver's Interim Statement of Receipts Disbursements (further discussed below), total cash on hand collected by the Receiver subsequent to the Date of Receivership approximated \$356,877, which can be categorized as follows:
- (a) \$38,668 – recovery of retainer funds being held by MLT Aikins LLP, legal counsel

to the Companies;

(b) \$317,810 – funds held on deposit in five (5) Bank of Montreal (“**BMO**”) accounts (the “**BMO Funds**”); and

(c) \$399 – petty cash.

25. As at the date of this First Report, Cogeneration and Energy Management Engineering Inc. (“**CEM**”) is disputing the Receiver's interest in approximately \$317,236 of the BMO Funds. CEM believes that these funds were being held in trust by TOS for the benefit of CEM. The Receiver has asserted that the funds are not trust funds as they were comingled with the Companies’ operating funds. CEM is considering the Receiver’s position and may request that the matter be brought before the Court for determination in due course.

Accounts Receivable

26. Subsequent to the Date of Receivership, the Receiver was provided with a list of twenty-eight (28) customer accounts (individually an “**Account Holder**” and collectively, the “**Account Holders**”) with an aggregate balance owing to the Companies of approximately \$18,625,999.

27. After working with Management to complete certain invoicing and compile the requisite supporting documents, between September 25, 2025 and October 15, 2025, the Receiver sent each Account Holder a collection letter advising of the receivership proceedings, and demanding that all outstanding amounts be paid to the Receiver forthwith (generally within ten (10) days of the date of the collection letter). As at the date of this First Report:

(a) approximately \$1,660,532 has been collected by the Receiver;

(b) approximately \$12,617 was paid by Account Holders directly to the Companies’ RBC account;

(c) approximately \$1,113,946 was determined to be incorrectly recorded in the Companies’ records as the associated scope of work was never completed;

- (d) approximately \$2,739,926 was determined to be uncollectible, as based on discussions with Management, the Companies' various litigation counsel(s), and McKercher, one or more of the following was confirmed:
 - (i) the Account Holder was no longer in business and had filed a formal insolvency proceeding;
 - (ii) the Account Holder had a valid offset claim that exceeded the amounts owing to TOS;
 - (iii) certain registered lienholder(s) had a priority interest to the funds ahead of the Receiver; and
 - (iv) sufficient support was provided from the Account Holder evidencing invoicing errors; and

- (e) approximately \$13,098,978 remains owing from fourteen (14) Account Holders (the "**Residual Accounts**") which the Receiver continues to pursue. These can be further segregated as follows:
 - (i) five (5) Account Holders with balances totaling approximately \$9,341,977 are involved in active litigation with the Companies and they believe that no amounts are owing to TOS; and
 - (ii) nine (9) Account Holders with balances totaling approximately \$3,757,001 are assessing the impacts of TOS's cessation of work, and whether any amounts remain owing after having to source alternate contractors to complete the projects.

28. Based on the Receiver's collection efforts to date, and the status of the various litigation, additional realizations from the Residual Accounts is uncertain. The Receiver will continue its review of the litigation matters with McKercher and will provide the Court with further updates in a subsequent report.

Work in Progress

29. Subsequent to the Date of Receivership, the Receiver was advised by Management that progress billings had not been issued for several projects. With the assistance of Management, approximately \$2,453,903 was invoiced subsequent to the Date of Receivership (the “**WIP Invoices**”), and is in addition to the total accounts receivable balance of \$18,625,999 detailed above.
30. As at the date of this First Report, approximately \$473,906 has been collected from the WIP Invoices and \$31,500 has been determined to be uncollectible due to liens registered against certain projects. The Receiver will continue to pursue the outstanding WIP Invoices (approximating \$1,948,497).

Inventory

31. Subsequent to the Date of Receivership, the Receiver was provided with a detailed inventory listing (the “**Inventory List**”) totaling approximately \$842,542, comprised of various hand tools, shop supplies, and consumables (collectively, the “**Consumables**”) located at the Saskatoon Premises, the Edmonton Premises, and various project sites, as summarized below (collectively, the “**Inventory Locations**”):
 - (a) \$182,904 – Saskatoon Premises;
 - (b) \$297,588 – Edmonton Premises and Edmonton project sites;
 - (c) \$303,287 – Rocanville Mine Site (as defined below);
 - (d) \$27,599 – Vanscoy mine site;
 - (e) \$26,702 – Forestry job sites; and
 - (f) \$4,462 – Other project sites.
32. Management further advised that commencing in January 2025, TOS ceased inventorying new purchases of Consumables, and that the Inventory List was not necessary

representative of the Consumables actually on hand.

33. Given the nature, volume, and location of the Consumables, and the potential inaccuracy of the Inventory List, rather than attempt to complete a full inventory count at the Inventory Locations and then attempt to reconcile to the Inventory List, the Receiver engaged former TOS staff to assist with:
 - (a) attending at the various project sites to photograph and secure (as best as possible) all inventory and equipment belonging to TOS; and
 - (b) transporting the inventory and equipment back to either the Saskatoon Premises or the Edmonton Premises as appropriate.
34. For certain of the project sites that were either not readily accessible, or were expected to have immaterial inventories and equipment onsite, the Receiver sought assistance from third party onsite project managers to photograph TOS's inventory and equipment. In order to minimize demobilization and transportation costs, the Receiver attempted to negotiate sale transactions with the project managers and/or solicited purchase offers from McDougall Auctioneers Ltd. ("**McDougall**"). All such individual transactions (and in aggregate) were below the approved sales thresholds detailed in the Receivership Order.
35. On October 17, 2025, after relocating certain inventory and equipment the Receiver determined would be best sold from the Edmonton Premises and/or Saskatoon Premises, the Receiver arranged for McDougall to attend both locations to assist with compiling detailed asset listings (the "**McDougall Asset Listing**"), and to provide the Receiver with an auction proposal for same (further discussed below).

Prepays

36. Based on the books and records of the Companies as at July 31, 2025, the Prepays account balance was \$98,335, and was primarily comprised of the following:
 - (a) Property taxes - \$50,482;
 - (b) Insurance - \$2,356;

- (c) Legal fees - \$16,000;
 - (d) Rent - \$13,814; and
 - (e) Equipment leases - \$15,683
37. As at the date of this First Report, the Receiver continues to review the prepaid property tax balance, but all of the other prepaid balances were expected to be consumed subsequent to July 2025, and no cash recoveries are expected. The Receiver has also recovered approximately \$41,939 related to the refunding of Alberta Workers Compensation Board (“WCB”) premiums.

Due from Related Parties

38. The amounts Due from Related Parties are comprised of the following:
- (a) \$7,422,380 due from Threeosix to 994 SK Ltd. (the “**Promissory Note Debt**”) – which primarily relates to various promissory notes advanced by BREC to 994 SK Ltd. in March 2024 (as detailed in the Rutzki Affidavits), with the funds then being flowed through from 994 SK Ltd. to Threeosix to satisfy various third party obligations; and
 - (b) \$818,530 due from Newnation Developments Ltd. (“**NND**”) (a related entity by virtue of common ownership and common directorship) to Threeosix (the “**NND Debt**”) – which primarily relates to various travel expenses, legal and consulting costs, and payroll costs paid by Threeosix on behalf of NND.
39. As at the date of this First Report, the Receiver has issued a demand notice to NND for repayment of the NND Debt, but no payments have been received. Given the insolvency of Threeosix, the Receiver is not expecting any recoveries from the Promissory Note Debt owing from Threeosix to 994 SK Ltd.

Capital Assets

40. On the Date of Receivership, the Receiver was advised that Threeosix had equipment

located at the following locations:

- (a) the Saskatoon Premises;
 - (b) the Edmonton Premises;
 - (c) Nutrien’s potash mine sites in Lanigan, Vanscoy, and Rocanville, Saskatchewan (the “**Rocanville Mine Site**”);
 - (d) Alamos Gold Inc. (“**Alamos**”) mine site in Lynn Lake, Manitoba (the “**Alamos Mine Site**”);
 - (e) near the town of Nipawin, Saskatchewan (the “**Nipawin Forestry Site**”); and
 - (f) two (2) sites in respect of the Edmonton Valley West Light Rail Transit project (the “**West LRT Sites**”).
41. Although the Companies provided the Receiver with a detailed equipment list (the “**Equipment List**”) as at the Date of Receivership, Management advised that that Equipment List was not necessarily complete and/or accurate. The Equipment List detailed the following netbook values totaling approximately \$3,312,491:
- (a) Vehicles and equipment - \$1,260,644;
 - (b) Tools and equipment - \$2,016,394; and
 - (c) Computer hardware and software - \$35,453.
42. In order to assist with making decisions as to which pieces of equipment to move back to the Saskatoon Premises and/or Edmonton Premises, and which pieces to potentially sell from their existing locations, on September 12, 2025, the Receiver retained McDougall to prepare a “desktop” appraisal of the Equipment List (recognizing the shortcomings of same). McDougall completed the appraisal report on September 22, 2025 (the “**Equipment Appraisal**”), a redacted copy of which is attached hereto as **Appendix B**, with a total estimated forced liquidation value of approximately \$3,979,810.

43. Concurrent with the completion of the Equipment Appraisal, the Receiver made arrangements with certain former TOS staff to assist with demobilizing equipment and identifying/collecting inventory located at the Lanigan and Vanscoy mine sites, the Nipawin Forestry Site, and the West LRT Sites, in order to move the assets to either the Saskatoon Premises or the Edmonton Premises, or to sell onsite.
44. As detailed above, on October 17, 2025, once all of the material equipment and inventory was moved to the Edmonton Premises and Saskatoon Premises, the Receiver arranged for McDougall to attend both locations to compile the McDougall Asset Listing, which was used to solicit interest in the Premises Equipment from various auctioneers.
45. With respect to the equipment and inventory located at the Alamos Mine Site and the Rocanville Mine Site, the Receiver made the following determinations:
 - (a) given the lingering impacts from the wildfires that occurred near Lynn Lake, Manitoba in the summer of 2025, accessing the Alamos Mine Site was challenging. Accordingly, the Receiver made arrangements with the onsite Alamos project manager to photograph and inventory all of TOS's assets. Given the limited volume of equipment and the estimated recoveries from same, the Receiver made the decision to realize on the assets in place, and completed the Alamos Equipment Sale Process (as defined below).
 - (b) as a number of assets remained underground at the Rocanville Mine Site, the Receiver retained certain former TOS staff (who had previously worked at the mine and had approved underground access) to photograph, inventory, and secure the underground assets. On September 30, 2025, the Receiver entered into an equipment lease agreement (the "**Lease Agreement**") with Impact Mining & Consulting Inc. ("**IMCI**"), for all of the underground assets at the Rocanville Mine Site and the Vanscoy mine site (if any), with the following salient terms:
 - (i) month-to-month lease;
 - (ii) monthly rent of \$8,000 (plus taxes); and

- (iv) IMCI would have a right of first refusal to match any offer to purchase the underground assets subject to the Lease Agreement.
- (c) based on discussions with Management and BREC, it was believed that all of the underground assets at the Rocanville Mine Site were best realized in place, and not demobilized and moved to the surface, as corrosion and immediate deterioration of the equipment would likely result. Accordingly, the Receiver completed the Mining Equipment Sale Process (as defined below).

Investments in Subsidiaries

- 46. The amounts disclosed in the table above as Investments in Subsidiaries is comprised of an investment in Threeosix. Given the insolvency of Threeosix, the Receiver is not expecting any recoveries from Threeosix to 994 SK Ltd.

SALE PROCESSES

- 47. In accordance with paragraph 3(k) of the Receivership Order, the Receiver was authorized to *“market any or all of the Property, including advertising and soliciting offers in respect of the Property or any part or parts thereof and negotiating such terms and conditions of sale as the Receiver in its discretion may deem appropriate”*. Accordingly, the Receiver undertook the following (collectively, the **“Sale Processes”**):
 - (a) the Alamos Mine Site equipment sale process (the **“Alamos Equipment Sale Process”**);
 - (b) the Rocanville Mine Site underground equipment sale process (the **“Mining Equipment Sale Process”**); and
 - (c) the Saskatoon Premises and Edmonton Premises equipment sale process (the **“Premises Equipment Sale Process”**).

Alamos Equipment Sale Process

- 48. As noted above, the Receiver made arrangements with the on-site Alamos project manager

to photograph and prepare a listing of all TOS assets located at the Alamos Mine Site, attached hereto as **Appendix C** (the “**Alamos Mine Site Equipment**”).

49. On November 27, 2025, given the limited volume of equipment and anticipated recoveries, the Receiver provided the Alamos Mine Site Equipment list to Chris Whorton, Project Director, Lynn Lake, Projects at Alamos, and to McDougall, requesting a purchase offer from both parties. The purchase offers submitted are further detailed in the Confidential Supplement. Based on the submissions received, the Receiver is recommending approval of the McDougall Alamos Site Offer (as defined in the Confidential Supplement) for the Alamos Mine Site Equipment (the “**Alamos Equipment Transaction**”).

Mining Equipment Sale Process

50. As noted above, the Receiver made arrangements with former TOS staff to photograph and prepare a listing of all TOS assets at the Rocanville Mine Site (the “**Rocanville Mine Site Equipment**”), which assets were primarily located underground.
51. On November 11, 2025, the Receiver sent correspondence to certain parties who had previously expressed an interest in the Rocanville Mine Site Equipment, which included a detailed asset listing, photographs, form of offer, and draft asset purchase agreement (“**APA**”), attached hereto as **Appendix D**. Salient terms of the APA and the timelines in which to respond were as follows:
 - (a) submission deadline of 12:00 noon on November 25, 2025;
 - (b) any offer must be accompanied by a 20% deposit;
 - (c) assets were to be sold on an “as is, where is” basis, with no representations or warranties; and
 - (d) any transaction would be subject to Court approval.
52. The Rocanville Mine Site Equipment offers submitted are further detailed in the Confidential Supplement. Based on the submissions, the Receiver is recommending approval of the IMCI Offer (as defined in the Confidential Supplement) for the Rocanville

Mine Site Equipment (the “**Mining Equipment Transaction**”).

Premises Equipment Sale Process

53. On October 17, 2025, McDougall attended the Saskatoon Premises and the Edmonton Premises to compile the McDougall Asset Listing, attached hereto as **Appendix E**.
54. Between November 3, 2025 and November 28, 2025, the Receiver corresponded with numerous auctioneers, many of whom attended at the Saskatoon Premises and the Edmonton Premises to view the equipment (the “**Premises Equipment**”), and requested Auction Proposals (as defined in the Confidential Supplement) which were to be submitted to the Receiver by November 28, 2025.
55. The Auction Proposals are summarized in the Confidential Supplement. Based on the submissions received, the Receiver is recommending approval of the McDougall Auction Proposal (as defined in the Confidential Supplement) for the Premises Equipment (the “**Premises Equipment Transaction**”).
56. The Receiver is recommending the Alamos Equipment Transaction, the Mining Equipment Transaction, and the Premises Equipment Transaction (collectively, the “**Sale Transactions**”) for the following reasons:
 - (a) each of the Sale Transactions represents the highest and best offer submitted during the respective Sale Processes;
 - (b) the Sale Transactions are expected to provide equivalent and/or superior net realizations for the equipment to what would be expected in a bankruptcy scenario, based on the Receiver’s past experience with similar equipment;
 - (c) the Sale Transactions limit the ongoing costs of holding, monitoring, and demobilizing the equipment;
 - (d) the expected realizations from the individual units included in the Sale Transactions approximate the appraised values;

- (e) RBC and BREC are the primary secured creditors with approximately \$3.1 million and \$11.6 million of debt owing, respectively, as at the Date of Receivership. Although BREC (and possibly RBC) will incur a significant loss on the Sale Transactions, the Sale Transactions will maximize recoveries in the circumstances;
- (f) the Sale Transactions provide certainty of outcome in an uncertain market;
- (g) the Sale Processes were conducted in a fair and transparent manner given the unique nature, quantities, and accessibility/locations of the various assets; and
- (h) the Receiver discussed and shared all the offers received during the Sale Processes with RBC and BREC, and both parties are supportive of the Sale Transactions.

CREDITOR CLAIMS AND PRIORITIES

57. On December 5, 2025, the Receiver received a draft written opinion (the “**Security Opinion**”) from its independent legal counsel, McKercher, opining that, subject to customary assumptions and qualifications, the RBC Security, the Provida security, and BREC security are each valid and enforceable. The Security Opinion also identified the following:

- (a) additional secured parties with serial numbered property registrations as below:
 - (i) Ford Credit Canada Company/Ford Credit Canada Leasing;
 - (ii) Mitsubishi HC Capital Canada Leasing, Inc.;
 - (iii) Wells Fargo Equipment Finance Company;
 - (iv) CWB National Leasing Inc.; and
 - (v) Atco Structures & Logistics Ltd.;
- (b) a September 17, 2025 (subsequent to the Date of Receivership) registration by Western Surety Company claiming a security interest in all present and after-acquired personal property of Threesix and 994 SK Ltd.; and

- (c) a June 18, 2021 registration by Bank of Montreal (“**BMO**”) claiming a security interest in all present and after-acquired personal property of 994 SK Ltd. (although the Receiver does not believe that any amounts are owing based on discussions with BMO).
58. Further, the Receiver is aware of two (2) September 17, 2025 serial numbered registrations filed by HD Mechanics Ltd. and Diesel Medics Ltd., which appear to be on account of commercial liens registered against “Three-O-Six Industrial”.
59. As the Security Opinion did not provide any commentary in respect of priorities, the Receiver intends to further discuss same with McKercher in advance of the next Court hearing in these proceedings, where the Receiver anticipates making a motion for a distribution and discharge order.
60. Given the potential interests of the above noted secured creditors in the assets of TOS, in order to facilitate closing the Sale Transactions in a timely manner, the Receiver is seeking an order from the Court vesting off any encumbrances from the Alamos Mine Site Equipment, the Rocanville Mine Site Equipment, and the Premises Equipment, with the proceeds from the Sale Transactions standing in place of same, allowing any valid and enforceable registration to attach to the respective sale proceeds.
61. In respect of certain other potential priority creditors, the Receiver can advise as follows:
- (a) as at the Date of Receivership, the Companies’ records did not identify balances owing to Canada Revenue Agency (“**CRA**”) or the Saskatchewan Minister of Finance (“**SMF**”). With the assistance of Management, outstanding Goods and Services Tax (“**GST**”) and Saskatchewan Provincial Sales Tax (“**PST**”) filings were completed which identified the following outstanding balances:
- (i) CRA (GST) - \$152,082; and
- (ii) SMF (PST) - \$162,939.
- (b) CRA met with the Receiver on October 15, 2025 and November 5, 2025 to obtain information necessary to conduct payroll source deduction and GST trust

examinations (collectively, the “**Trust Examinations**”). As at the date of this First Report, CRA has not completed the Trust Examinations. The Receiver has also not been advised of any priority claim being asserted by the SMF at this time.

- (c) on October 3, 2025, the Receiver sent the WEPPA prescribed information to the 115 former employees of the Companies with unpaid wages and vacation pay owing as at the Date of Receivership. Based on the submissions made to Service Canada, the priority claim of the Government of Canada in accordance with section 81.3(1) and 81.4(1) of the BIA is estimated to be approximately \$218,463. As at the date of this First Report, the administration of the WEPPA Filing remains ongoing and the Receiver has not yet received any payment summary reporting from Service Canada.

- 62. Other unsecured creditors include third parties who have not asserted any security interest in the Property or proceeds therefrom. As at the Date of Receivership, the Company listed unsecured creditors with claims of approximately \$14.5 million.

FEES AND DISBURSEMENTS OF THE RECEIVER AND ITS LEGAL COUNSEL

- 63. Pursuant to paragraph 18 of the Receivership Order, the Receiver and its legal counsel shall pass their accounts from time to time. The Receiver is of the view that the primary party with an interest in such accounts is RBC, given that RBC holds a priority interest over all of the Property of the Companies. RBC has been served with this First Report and has been provided with all invoices of the Receiver within these proceedings.
- 64. Attached as **Appendix F** is a summary of the invoices of the Receiver for fees and disbursements incurred during the course of the proceedings for the period September 8, 2025 to November 30, 2025. The Receiver’s accounts total \$279,820 in fees and disbursements, inclusive of GST.
- 65. The fees charged by the Receiver are based on the amount of professional time required at hourly billing rates, which vary depending upon the experience level and location of professionals involved. The average blended hourly rate charged by the Receiver in these proceedings for invoices issued to date is \$460 per hour. The rates charged by the

Receiver are the normal rates and charges for engagements of this nature, and are comparable to the rates charged for the provision of services by other professional firms providing specialized financial advisory services.

66. The Receiver is of the view that its fees and disbursements are fair and reasonable in the circumstances and have been duly rendered in response to the required and necessary duties of the Receiver in accordance with the provisions of the Receivership Order.
67. Attached as **Appendix G** is a summary of the invoices of the Receiver's legal counsel for fees and disbursements incurred during the course of the proceedings for the period September 5, 2025 to November 30, 2025. The accounts total \$100,264 in fees and disbursements inclusive of RST and GST.
68. The Receiver has reviewed the invoices rendered by its legal counsel and finds them reasonable and validly incurred in accordance with the provisions of the Receivership Order.
69. Copies of the invoices of the Receiver's legal counsel, which outline the dates the work was completed, the description of the work completed, the length of time taken to complete the work, and the names and rates of the individuals who completed the work, can be made available to the Court upon request.

INTERIM STATEMENT OF RECEIPTS AND DISBURSEMENTS

70. The Receiver has prepared an Interim Statement of Receipts and Disbursements for the period September 11, 2025 to December 8, 2025 for the Companies, a copy of which is attached hereto as **Appendix H**. Total receipts were \$2,670,415 and total disbursements were \$592,667, resulting in \$2,077,748 being held in trust by the Receiver.
71. In accordance with paragraph 20 of the Receivership Order, the Receiver borrowed \$100,000 (from the Court authorized Borrowing Facility of \$500,000) to fund the receivership proceedings. As at the date of this First Report, the Receiver has repaid the borrowing facility in full.

APPROVALS SOUGHT

72. For the reasons outlined above, the Receiver respectfully requests that the Court grant an Order:

- (a) approving the First Report and the reported actions of the Receiver since the Date of Receivership in respect of administering these receivership proceedings, including approving the Receiver's Interim Statement of Receipts and Disbursements and the Receiver's Sale Processes;
- (b) approving the Sale Transactions;
- (c) approving the fees and disbursements of the Receiver and its legal counsel for the period September 8, 2025 to November 30, 2025, and September 5, 2025 to November 30, 2025, respectively;
- (d) sealing the Confidential Supplement in the Court file; and
- (e) granting such further and other relief that the Court considers just and warranted in the circumstances.

All of which is respectfully submitted at Saskatoon, Saskatchewan, this 9th day of December 2025.

BDO CANADA LIMITED

In its capacity as Receiver of
Threeosix Industrial Services Inc.,
102056994 Saskatchewan Ltd.,
Threeosix Mining Services Inc., and
BL Construction Services Ltd.
and not in its personal capacity.



Per: Brent Warga, CPA, CA, CIRP, LIT
Senior Vice-President

Appendix A – Receivership Order

COURT FILE NUMBER KBG-SA-01084-2025

COURT OF KING'S BENCH FOR SASKATCHEWAN
IN BANKRUPTCY AND INSOLVENCY

JUDICIAL CENTRE SASKATOON

APPLICANT BUFFALO RIVER DEVELOPMENT LP, by its general partner, BUFFALO RIVER ENTERPRISES CORP.

RESPONDENTS THREEOSIX INDUSTRIAL SERVICES INC., 102056994 SASKATCHEWAN LTD., THREEOSIX MINING SERVICES INC., and BL CONSTRUCTION SERVICES LTD.

IN THE MATTER OF THE RECEIVERSHIP OF THREEOSIX INDUSTRIAL SERVICES INC. 102056994 SASKATCHEWAN LTD., THREEOSIX MINING SERVICES INC., and BL CONSTRUCTION SERVICES LTD.

Before the Honourable Justice D.G. Gerecke in Chambers the ^{11th} ___ day of September, 2025.

Upon the application of Buffalo River Development LP, by its general partner, Buffalo River Enterprises Corp. ("**BREC**"), in respect of ThreeOSix Industrial Services Inc., 102056994 Saskatchewan Ltd., ThreeOSix Mining Services Inc., and BL Construction Services Ltd. (collectively, the "**Debtors**"); and upon having read the Originating Application, the Affidavit of Tyrone Rutzki sworn September 4, 2025; and upon reading the consent of BDO Canada Limited to act as receiver ("**Receiver**"); and upon noting the consent endorsed hereon of BREC, the Debtors, and Royal Bank of Canada, all filed; and upon hearing counsel for BREC;

The Court Orders:

SERVICE

1. To the extent required, the time for service of notice of the application for this order is hereby abridged and service thereof is deemed good and sufficient.

APPOINTMENT

2. Pursuant to section 243(1) of the *Bankruptcy and Insolvency Act*, RSC 1985, c B-3 ("**BIA**"), section 10-15 of *The King's Bench Act*, SS 2023, c 28, and section 64(8) of *The Personal Property Security Act*, 1993, SS 1993, c P-6.2 (the "**PPSA**") BDO Canada Limited is hereby appointed Receiver, without security, of all of assets, undertakings and properties of the Debtors acquired for, or used in relation to the business carried on by the Debtors, including all proceeds thereof (the "**Property**").

RECEIVER'S POWERS

3. The Receiver is hereby empowered and authorized, but not obligated, to act at once in respect of the Property, and, without in any way limiting the generality of the foregoing, the Receiver is hereby expressly empowered and authorized to do any of the following where the Receiver considers it necessary or desirable:
 - (a) to take possession of and exercise control over the Property and any and all proceeds, receipts and disbursements arising out of or from the Property;

- (b) to receive, preserve, protect and maintain control of the Property, or any part or parts thereof, including, but not limited to, the changing of locks and security codes, the relocating of Property to safeguard it, the engaging of independent security personnel, the taking of physical inventories and the placement of such insurance coverage as may be necessary or desirable;
- (c) to manage, operate and carry on the business of the Debtors, including the powers to enter into any agreements, incur any obligations in the ordinary course of business, cease to carry on all or any part other business, or cease to perform any contracts of the Debtors;
- (d) to engage consultants, appraisers, agents, experts, auditors, accountants, managers, counsel and such other persons from time to time and on whatever basis, including on a temporary basis, to assist with the exercise of the Receiver's powers and duties including, without limitation, those conferred by this Order;
- (e) to purchase or lease machinery, equipment, inventories, supplies, premises or other assets to continue the business of the Debtors or any part or parts thereof;
- (f) to receive and collect all monies and accounts now owed or hereafter owing to the Debtors and to exercise all remedies of the Debtors in collecting such monies, including, without limitation, to enforce any security held by the Debtors;
- (g) to settle, extend or compromise any indebtedness owing to or by the Debtors;
- (h) to execute, assign, issue and endorse documents of whatever nature in respect of any of the Property, whether in the Receiver's name or in the name and on behalf of the Debtors, for any purpose pursuant to this Order;
- (i) to undertake environmental or workers' health and safety assessments of the Property and operations of the Debtors;
- (j) to initiate, prosecute and continue the prosecution of any and all proceedings and to defend all proceedings now pending or hereafter instituted with respect to the Debtors, the Property or the Receiver, and to settle or compromise any such proceedings. The authority hereby conveyed shall extend to such appeals or applications for judicial review in respect of any order or judgment pronounced in any such proceeding, and provided further that nothing in this Order shall authorize the Receiver to defend or settle the action in which this Order is made unless otherwise directed by this Court;
- (k) to market any or all the Property, including advertising and soliciting offers in respect of the Property or any part or parts thereof and negotiating such terms and conditions of sale as the Receiver in its discretion may deem appropriate;
- (l) to sell, convey, transfer, lease or assign the Property or any part or parts thereof out of the ordinary course of business,
 - (i) without the approval of this Court in respect of any transaction not exceeding \$100,000, provided that the aggregate consideration for all such transactions does not exceed \$250,000; and
 - (ii) with the approval of this Court in respect of any transaction in which the purchase price or the aggregate purchase price exceeds the applicable amount set out in the preceding clause, and in each such case notice under section 59(10) of the PPSA shall not be required;

- (m) to apply for any vesting order or other orders necessary to convey the Property or any part or parts thereof to a purchaser or purchasers thereof, free and clear of any liens or encumbrances affecting such Property;
- (n) to report to, meet with and discuss with such affected Persons (as defined below) as the Receiver deems appropriate all matters relating to the Property and the receivership, and to share information, subject to such terms as to confidentiality as the Receiver deems advisable;
- (o) to register a copy of this Order and any other Orders in respect of the Property against title to any of the Property;
- (p) to apply for any permits, licences, approvals or permissions as may be required by any governmental authority and any renewals thereof for and on behalf of and, if thought desirable by the Receiver, in the name of the Debtors;
- (q) to enter into agreements with any trustee in bankruptcy appointed in respect of the Debtors, including, without limiting the generality of the foregoing, the ability to enter into occupation agreements for any property owned or leased by the Debtors;
- (q.1) to assign the Debtors into bankruptcy without further order of this Honourable Court or obtaining a bankruptcy order in respect of the Debtors, if the Receiver determines that it is appropriate and in the best interests of the Debtors' estates to do so;
- (r) to exercise any shareholder, partnership, joint venture or other rights which the Debtors may have; and
- (s) to take any steps reasonably incidental to the exercise of these powers or the performance of any statutory obligations;

and in each case where the Receiver takes any such actions or steps, it shall be exclusively authorized and empowered to do so, to the exclusion of all other Persons (as defined below), including the Debtors, and without interference from any other Person.

DUTY TO PROVIDE ACCESS AND CO-OPERATION TO THE RECEIVER

4. (i) The Debtors, (ii) all of its current and former directors, officers, employees, agents, accountants, legal counsel and shareholders, and all other persons acting on its instructions or behalf, and (iii) all other individuals, firms, corporations, governmental bodies or agencies, or other entities having notice of this Order (all of the foregoing, collectively, being "**Persons**" and each being a "**Person**") shall forthwith advise the Receiver of the existence of any Property in such Person's possession or control, shall grant immediate and continued access to the Property to the Receiver, and shall deliver all such Property (excluding Property subject to liens the validity of which is dependent on maintaining possession) to the Receiver upon the Receiver's request.
5. All Persons shall forthwith advise the Receiver of the existence of any books, documents, securities, contracts, orders, corporate and accounting records, and any other papers, records and information of any kind related to the business and affairs of the Debtors, and any computer programs, computer tapes, computer disks, or other data storage media containing any such information (the foregoing, collectively, the "**Records**") in that Person's possession or control, and shall provide to the Receiver or permit the Receiver to make, retain and take away copies thereof and grant to the Receiver unfettered access to and use of accounting, computer, software and physical facilities relating thereto provided, however, that nothing in this paragraph 5 or in paragraph 6 of this Order shall require the delivery of Records, or the granting of access to Records, which may not be disclosed or provided to the Receiver due to the privilege attaching to solicitor-

client communication or documents prepared in contemplation of litigation or due to statutory provisions prohibiting such disclosure.

6. If any Records are stored or otherwise contained on a computer or other electronic system of information storage, whether by independent service provider or otherwise, all Persons in possession or control of such Records shall forthwith give unfettered access to the Receiver for the purpose of allowing the Receiver to recover and fully copy all of the information contained therein whether by way of printing the information onto paper or making copies of computer disks or such other manner of retrieving and copying the information as the Receiver in its discretion deems expedient, and shall not alter, erase or destroy any Records without the prior written consent of the Receiver. Further, for the purposes of this paragraph, all Persons shall provide the Receiver with all such assistance in gaining immediate access to the information in the Records as the Receiver may in its discretion require, including providing the Receiver with instructions on the use of any computer or other system and providing the Receiver with any and all access codes, account names and account numbers that may be required to gain access to the information.

NO PROCEEDINGS AGAINST THE RECEIVER

7. No proceeding or enforcement process in any court or tribunal (each, a "**Proceeding**") shall be commenced or continued against the Receiver except with the written consent of the Receiver or with leave of this Court.

NO PROCEEDINGS AGAINST THE DEBTORS OR THE PROPERTY

8. No Proceeding against or in respect of the Debtors or the Property shall be commenced or continued except with the written consent of the Receiver or with leave of this Court and any and all Proceedings currently under way against or in respect of the Debtors or the Property are hereby stayed and suspended pending further Order of this Court, provided, however, that nothing in this Order shall: (i) prevent any Person from commencing a Proceeding regarding a claim that might otherwise become barred by statute or an existing agreement, if such Proceeding is not commenced before the expiration of the stay provided by this paragraph; or (ii) affect a Regulatory Body's investigation in respect of the Debtors or an action, suit or proceeding that is taken in respect of the Debtors by or before the Regulatory Body, other than the enforcement of a payment order by the Regulatory Body or the Court. "**Regulatory Body**" means a person or body that has powers, duties or functions relating to the enforcement or administration of an Act of Parliament or of the legislature of a province.

NO EXERCISE OF RIGHTS OR REMEDIES

9. All rights and remedies (including, without limitation, set-off rights) against the Debtors or the Receiver, or affecting the Property, are hereby stayed and suspended except with the written consent of the Receiver or leave of this Court, provided however that nothing in this paragraph shall: (i) empower the Receiver or the Debtors to carry on any business which the Debtors are not lawfully entitled to carry on; (ii) exempt the Receiver or the Debtors from compliance with statutory or regulatory provisions relating to health, safety or the environment; (iii) prevent the filing of any registration to preserve or perfect a mortgage or security interest; or (iv) prevent the registration or filing of a lien or claim for lien or the commencement of a Proceeding to protect a lien or other rights that might otherwise be barred or extinguished by the effluxion of time, provided that no further steps shall be taken in respect of such lien, claim for lien or Proceeding except for service of the initiating documentation on the Debtors and the Receiver. The stay and suspension shall not apply in respect of any "**Eligible Financial Contract**" as defined in section 65.1 of the BIA.

NO INTERFERENCE WITH THE RECEIVER

10. No Person shall discontinue, fail to honour, alter, interfere with, repudiate, terminate or cease to perform any right, renewal right, contract, agreement, licence or permit in favour of or held by the Debtors, including, without limitation, insurance coverage, without written consent of the Receiver or leave of this Court. Nothing in this Order shall prohibit any party to an Eligible Financial Contract with the Debtors from terminating such contract or exercising any rights of set-off, in accordance with its terms.

CONTINUATION OF SERVICES

11. All Persons having oral or written agreements with the Debtors or statutory or regulatory mandates for the supply of goods and/or services, including, without limitation, all computer software, communication and other data services, centralized banking services, payroll services, insurance, transportation services, utility or other services to the Debtors, are hereby restrained until further Order of this Court from discontinuing, altering, interfering with or terminating the supply of such goods or services as may be required by the Receiver, and the Receiver shall be entitled to the continued use of the Debtors' current telephone numbers, facsimile numbers, internet addresses and domain names, provided in each case that the normal prices or charges for all such goods or services received after the date of this Order are paid by the Receiver in accordance with normal payment practices of the Debtors or such other practices as may be agreed upon by the supplier or service provider and the Receiver, or as may be ordered by this Court.

RECEIVER TO HOLD FUNDS

12. All funds, monies, cheques, instruments and other forms of payments received or collected by the Receiver from and after the making of this Order from any source whatsoever, including without limitation the sale or disposition of all or any of the Property and the collection of any accounts receivable in whole or in part, whether in existence on the date of this Order or hereafter coming into existence, shall be deposited into one or more new accounts to be opened by the Receiver (the "**Post Receivership Accounts**") and the monies standing to the credit of such Post Receivership Accounts from time to time, net of any disbursements provided for herein, shall be held by the Receiver to be paid in accordance with the terms of this Order or any further order of this Court.

EMPLOYEES

13. Subject to the employees' rights to terminate their employment, all employees of the Debtors shall remain the employees of the Debtors until such time as the Receiver, on the Debtors' behalf, may terminate the employment of such employees. The Receiver shall not be liable for any employee-related liabilities, including any successor employer liabilities as provided for in section 14.06(1.2) of the BIA, other than such amounts as the Receiver may specifically agree in writing to pay, or in respect of its obligations under sections 81.4(5), 81.6(3) of the BIA or under the *Wage Earner Protection Program Act*, SC 2005, c 47.
14. Pursuant to clause 7(3)(c) of the *Personal Information Protection and Electronic Documents Act*, SC 2000, c 5, the Receiver shall disclose personal information of identifiable individuals to prospective purchasers or bidders for the Property and to their advisors, but only to the extent desirable or required to negotiate and attempt to complete one or more sales of the Property (each, a "**Sale**"). Each prospective purchaser or bidder to whom such personal information is disclosed shall maintain and protect the privacy of such information and limit the use of such information to its evaluation of the Sale, and if it does not complete a Sale, shall return all such information to the Receiver, or in the alternative destroy all such information. The purchaser of any Property shall be entitled to continue to use the personal information provided to it, and related to the Property purchased, in a manner which is in all material respects identical to the prior use of such information by the Debtors, and shall return all other personal information to the Receiver, or ensure that all other personal information is destroyed.

LIMITATION ON ENVIRONMENTAL LIABILITIES

15. (a) Notwithstanding anything in any federal or provincial law, the Receiver is not personally liable in that position for any environmental condition that arose or environmental damage that occurred:
- (i) before the Receiver's appointment; or
 - (ii) after the Receiver's appointment unless it is established that the condition arose or the damage occurred as a result of the Receiver's gross negligence or wilful misconduct.
- (b) Nothing in sub-paragraph (a) exempts a Receiver from any duty to report or make disclosure imposed by a law referred to in that sub-paragraph.
- (c) Notwithstanding anything in any federal or provincial law, but subject to sub-paragraph (a) hereof, where an order is made which has the effect of requiring the Receiver to remedy any environmental condition or environmental damage affecting the Property, the Receiver is not personally liable for failure to comply with the order, and is not personally liable for any costs that are or would be incurred by any person in carrying out the terms of the order,
- (i) if, within such time as is specified in the order, within ten (10) days after the order is made if no time is so specified, within ten (10) days after the appointment of the Receiver, if the order is in effect when the Receiver is appointed, or during the period of the stay referred to in clause (ii) below, the Receiver:
 - A. complies with the order, or
 - B. on notice to the person who issued the order, abandons, disposes of or otherwise releases any interest in any real property affected by the condition or damage;
 - (ii) during the period of a stay of the order granted, on application made within the time specified in the order referred to in clause (i) above, within ten (10) days after the order is made or within ten (10) days after the appointment of the Receiver, if the order is in effect when the Receiver is appointed, by,
 - A. the court or body having jurisdiction under the law pursuant to which the order was made to enable the Receiver to contest the order; or
 - B. the court having jurisdiction in bankruptcy for the purposes of assessing the economic viability of complying with the order; or
 - (iii) if the Receiver had, before the order was made, abandoned or renounced or been divested of any interest in any real property affected by the condition or damage.

Nothing in this Order shall derogate from the protection afforded to the Receiver by section 14.06 of the BIA or any other applicable legislation

LIMITATION ON THE RECEIVER'S LIABILITY

16. Except for gross negligence or wilful misconduct, as a result of its appointment or carrying out the provisions of this Order the Receiver shall incur no liability or obligation that exceeds an amount for which it may obtain full indemnity from the Property. Nothing in this Order shall derogate from

any limitation on liability or other protection afforded to the Receiver under any applicable law, including, without limitation, Sections 14.06, 81.4(5) or 81.6(3) of the BIA.

RECEIVER'S ACCOUNTS

17. The Receiver and counsel to the Receiver shall be paid their reasonable fees and disbursements and the Receiver and counsel to the Receiver shall be entitled to, and are hereby granted, a charge (the "**Receiver's Charge**") on the Property as security for such fees and disbursements both before and after the making of this Order in respect of these proceedings, and the Receiver's Charge shall form a first charge on the Property in priority to all security interests, trusts, liens, charges and encumbrances, statutory or otherwise, in favour of any Person, but subject to sections 14.06(7), 81.4(4) and 81.6(2) of the BIA.
18. The Receiver and its legal counsel shall pass their accounts from time to time.
19. Prior to the passing of its accounts, the Receiver shall be at liberty from time to time to apply reasonable amounts, out of the monies in its hands, against its fees and disbursements, including legal fees and disbursements, and such amounts shall constitute advances against its remuneration and disbursements when and as approved by this Court.

FUNDING OF THE RECEIVERSHIP

20. The Receiver shall be at liberty and is hereby empowered to borrow, by way of a revolving credit or otherwise, such monies from time to time as it may consider necessary or desirable, provided that the outstanding principal amount does not at any time exceed \$500,000 (or such greater amount as this Court may by further Order authorize) at any time, at such rate or rates of interest as it deems advisable for such period or periods of time as it may arrange, for the purpose of funding the exercise of the powers and duties conferred upon the Receiver by this Order, including interim expenditures. The whole of the Property shall be and is hereby charged by way of a fixed and specific charge (the "**Receiver's Borrowings Charge**") as security for the payment of the monies borrowed, together with interest and charges thereon, in priority to all security interests, trusts, liens, charges and encumbrances, statutory or otherwise, in favour of any Person, but subordinate in priority to the Receiver's Charge and the charges set out in sections 14.06(7), 81.4(4) and 81.6(2) of the BIA.
21. Neither the Receiver's Borrowings Charge nor any other security granted by the Receiver in connection with its borrowings under this Order shall be enforced without leave of this Court.
22. The Receiver is at liberty and authorized to issue certificates substantially in the form annexed as Schedule "A" hereto (the "**Receiver's Certificates**") for any amount borrowed by it pursuant to this Order.
23. The monies from time to time borrowed by the Receiver pursuant to this Order or any further order of this Court and any and all Receiver's Certificates evidencing the same or any part thereof shall rank on a *pari passu* basis, unless otherwise agreed to by the holders of any prior issued Receiver's Certificates.

ALLOCATION

24. Any interested party may apply to this Court, on notice to any other party likely to be affected, for an order allocating the Receiver's Charge and Receiver's Borrowings Charge amongst the various assets comprising the Property.

GENERAL

25. The Receiver may, from time to time, apply to this Court for advice and directions in the discharge of its powers and duties hereunder.
26. Nothing in this Order shall prevent the Receiver from acting as a trustee in bankruptcy of the Debtors.
27. Unless otherwise ordered by this Court, the Receiver will report to the Court from time to time, which reporting is not required to be in affidavit form and shall be considered by this Court as evidence.
28. This Court hereby requests the aid and recognition of any court, tribunal, regulatory or administrative body having jurisdiction in Canada or in the United States to give effect to this Order and to assist the Receiver and its agents in carrying out the terms of this Order. All courts, tribunals, regulatory and administrative bodies are hereby respectfully requested to make such orders and to provide such assistance to the Receiver, as an officer of this Court, as may be necessary or desirable to give effect to this Order or to assist the Receiver and its agents in carrying out the terms of this Order.
29. The Receiver shall be at liberty and is hereby authorized and empowered to apply to any court, tribunal, regulatory or administrative body, wherever located, for the recognition of this Order and for assistance in carrying out the terms of this Order, and for the recognition that the Receiver is authorized and empowered to act as a representative in respect of the within proceedings for the purpose of having these proceedings recognized in a jurisdiction outside Canada.
30. The Applicant shall have its costs of this application, up to and including entry and service of this Order, provided for by the terms of the Applicant's security or, if not so provided by the Applicant's security, then on a substantial indemnity basis to be paid by the Receiver from the Debtors' estate with such priority and at such time as this Court may determine.
31. Any interested party may apply to this Court to vary or amend this Order on not less than seven (7) days notice to the Receiver and to any other party likely to be affected by the order sought or upon such other notice, if any, as this Court may order.

NOTICE AND SERVICE

32. The Applicant shall, within ten (10) days of the date of this Order, cause a true copy of this Order to be served by prepaid ordinary mail on all Persons to whom the Receiver is required to send notice pursuant to section 245(1) of the BIA (the "Notice").
33. The Notice shall be deemed to have been received on the seventh day after mailing.
34. The Notice served pursuant to paragraph 32 above shall be accompanied by a cover letter in the form attached as Schedule "B" to this Order.
35. The Electronic Case Information and Service Protocol attached as Schedule "C" hereto (the "Protocol") is approved and adopted for these proceedings. Terms which are capitalized herein but otherwise not defined shall bear the respective meanings ascribed to them in the Protocol. Service of documents made in accordance with the Protocol shall (subject to review by the Court at the time of any application) constitute valid and effective service. A Case Website shall be established in accordance with the Protocol with the following URL: www.bdo.ca/services/financial-advisory-services/business-restructuring-turnaround-services/current-engagements/threeosix. Applications in respect of this matter may be made upon three days notice.

36. The failure of any Person to forward a Request for Electronic Service or a Request for Facsimile Service to the Service List Keeper shall release the Receiver, the Applicant, and any other interested Person serving court materials in this matter from any requirement to provide further notice in respect of these proceedings to any such Person until such time as a properly completed request for such service is received from such Person by each of the counsel for the Receiver and the Applicant.
37. The Applicant and the Receiver shall be at liberty to serve the Notice on any other interested Person by prepaid ordinary mail, courier, personal delivery, facsimile or other electronic transmission to such Persons at their respective addresses as last shown on the records of the Applicant.

ISSUED at the City of Saskatoon, in the Province of Saskatchewan, this ^{11th} day of September, 2025.


DEPUTY LOCAL REGISTRAR

This document was delivered by:

CONTACT INFORMATION AND ADDRESS FOR SERVICE:

Name of firm: McDougall Gauley LLP

Name of lawyer in charge of file: Paul Fedoroff/Craig Frith

Address of legal firm: 500-616 Saskatoon, SK S7H 0J6

Telephone number: (306) 665-5405

Fax number: (306) 652-1323

Email address: pfedoroff@mcdougallgauley.com/ cfrith@mcdougallgauley.com

TO: The Service List

SCHEDULE "A"
RECEIVER'S CERTIFICATE

CERTIFICATE NO. _____

AMOUNT \$ _____

1. THIS IS TO CERTIFY that BDO Canada Limited, the receiver (the "**Receiver**") of the assets, undertakings and properties of ThreeOSix Industrial Services Inc., 102056994 Saskatchewan Ltd., ThreeOSix Mining Services Inc., and BL Construction Services Ltd. (collectively, the "**Debtors**") acquired for, or used in relation to the Debtors' business, including all proceeds thereof (the "**Property**") appointed by Order of the Court of King's Bench of Saskatchewan (the "**Court**") issued the ____ day of _____, 2025 (the "**Order**") made in action _____, has received as such Receiver from the holder of this certificate (the "**Lender**") the principal sum of \$_____, being part of the total principal sum of \$_____ which the Receiver is authorized to borrow under and pursuant to the Order.
2. The principal sum evidenced by this certificate is payable on demand by the Lender with interest thereon calculated and compounded [daily] [monthly not in advance on the ____ day of each month] after the date hereof at a notional rate per annum equal to the rate of ____ per cent above the prime commercial lending rate of Bank of _____ from time to time.
3. Such principal sum with interest thereon is, by the terms of the Order, together with the principal sums and interest thereon of all other certificates issued by the Receiver pursuant to the Order or to any further order of the Court, a charge upon the whole of the Property (as defined in the Order), in priority to the security interests of any other person, but subject to the priority of the charges set out in the Order and in the *Bankruptcy and Insolvency Act* (Canada) and the right of the Receiver to indemnify itself out of such Property in respect of its remuneration and expenses.
4. All sums payable in respect of principal and interest under this certificate are payable at the main office of the Lender at *.
5. Until all liability in respect of this certificate has been terminated, no certificates creating charges ranking or purporting to rank in priority to this certificate shall be issued by the Receiver to any person other than the holder of this certificate without the prior written consent of the holder of this certificate.
6. The charge securing this certificate shall operate so as to permit the Receiver to deal with the Property as authorized by the Order and as authorized by any further or other order of the Court.
7. The Receiver does not undertake any personal liability to pay any sum in respect of which it may issue certificates under the terms of the Order.

DATED the _____ day of _____, 202_ BDO
Canada Limited, solely in its capacity as Receiver of the
Property, and not in its personal capacity

Per: _____
Name:
Title:

SCHEDULE "B"

COVER LETTER OF DEMAND FOR NOTICE

[Date]

[Address]

[Address]

[Address]

[Address]

Attention:

RE: IN THE MATTER OF THE RECEIVERSHIP OF THREEOSIX INDUSTRIAL SERVICES INC., 102056994 SASKATCHEWAN LTD., THREEOSIX MINING SERVICES INC., and BL CONSTRUCTION SERVICES LTD.

A Receiver has been appointed by Order of the Court of King's Bench for Saskatchewan over the property, assets and undertaking of ThreeOSix Industrial Services Inc., 102056994 Saskatchewan Ltd., ThreeOSix Mining Services Inc., and BL Construction Services Ltd. A copy of the Court Order appointing BDO Canada Limited as Receiver is posted on the Case Website at: www.bdo.ca/services/financial-advisory-services/business-restructuring-turnaround-services/current-engagements/threeosix.

You may wish to monitor these proceedings. If you wish to do so, you may obtain up to date information respecting all court matters, including court applications and Receiver's reports by accessing the Case Website at www.bdo.ca/services/financial-advisory-services/business-restructuring-turnaround-services/current-engagements/threeosix.

If at any time, you would like to be served with court documents relating to further proceedings in relation to this matter, please review the Electronic Case Information and Service Protocol (the "Protocol") set forth in Schedule "C" to the Order and complete and transmit a Request for Electronic Service (or where permitted a Request for Facsimile Service) to each of the following persons:

1. Buffalo River Development LP, by its general partner, Buffalo River Enterprises Corp.
c/o McDougall Gauley LLP
500-616 Main Street
Saskatoon, SK S7H 0J6
Attention: Paul Fedoroff/Shelby Braun
Email: pfedoroff@mcdougallgauley.com/ sbraun@mcdougallgauley.com
Fax: (306) 652-1323
2. BDO Canada Limited
201 Portage Avenue, 26th Floor
Winnipeg, MB R3B 3K6
Attention Brent Warga/John Fritz
Email: bwarga@bdo.ca/ jfritz@bdo.ca
Fax: 1 (833) 888-1678

If you do not properly complete a request for service and forward that request by email to each of the above-referenced persons indicating that you require to be served with court documents in these proceedings, then you will not receive, nor will you be entitled to receive, any further notice of the proceedings.

DEMAND FOR NOTICE

TO:

1. Buffalo River Development LP, by its general partner, Buffalo River Enterprises Corp.
c/o McDougall Gauley LLP
500-616 Main Street
Saskatoon, SK S7H 0J6
Attention: Paul Fedoroff/Shelby Braun
Email: pfedoroff@mcdougallgauley.com/ sbraun@mcdougallgauley.com
Fax: (306) 652-1323

2. BDO Canada Limited
201 Portage Avenue, 26th Floor
Winnipeg, MB R3B 3K6
Attention Brent Warga/John Fritz
Email: bwarga@bdo.ca/ jfritz@bdo.ca
Fax: 1 (833) 888-1678

**Re: IN THE MATTER OF THE RECEIVERSHIP OF THREEOSIX INDUSTRIAL SERVICES INC.,
102056994 SASKATCHEWAN LTD., THREEOSIX MINING SERVICES INC., and BL
CONSTRUCTION SERVICES LTD.**

I hereby request that notice of all further proceedings in the above Receivership be sent to me in the following manner:

- (a) by email, at the following email address:

_____, or

- (b) I do not have the ability to receive electronic mail, and am therefore eligible to request, and do hereby request, notice by facsimile at the following facsimile number:

_____.

Signature: _____

Name of Creditor: _____

Address of Creditor: _____

Phone Number: _____

SCHEDULE "C"

ELECTRONIC CASE INFORMATION AND SERVICE PROTOCOL

APPLICATION

1. This Electronic Case Information and Service Protocol shall apply to this proceeding except as otherwise ordered by the Court.

DEFINITIONS

2. For the purposes of this Protocol, the following capitalized terms shall have the meanings ascribed below:
 - (a) "**Case Website**" means the website referenced in paragraph 35 of the Implementation Order;
 - (b) "**Court**" means the Court of King's Bench for Saskatchewan, sitting in bankruptcy if applicable;
 - (c) "**Court Document**" means a document in this proceeding which must be served for the purposes of this proceeding and/or is to be filed, or has been filed or issued in the Court, including:
 - (i) originating applications;
 - (ii) notices of application;
 - (iii) affidavits;
 - (iv) reports of a Court Officer;
 - (v) briefs of law;
 - (vi) books of authorities;
 - (vii) draft orders;
 - (viii) fiats; and
 - (ix) issued orders;
 - (d) "**Court Officer**" means the receiver, monitor or proposed trustee appointed by or reporting to the Court in this proceeding;
 - (e) "**Creditor List**" means the list of creditors to be compiled in accordance with the terms of the Implementation Order;
 - (f) "**Email**" means electronic mail transmitted to a specified addressee or addressees;
 - (g) "**Email Address List**" means the Word Format list provided for in paragraph 23 of this Protocol;

- (h) **"Hyperlink"** means an active link located within an Email message or on a website, by which means an interested person can click to be linked to a document or part of a document on the Case Website;
- (i) **"Implementation Order"** means the order of the Court to which this Protocol is scheduled, and by which this Protocol is implemented;
- (j) **"PDF Format"** means the Portable Document Format compatible with a number of programs, including Adobe Acrobat and Acrobat Reader;
- (k) **"Protocol"** means this Electronic Case Information and Service Protocol;
- (l) **"Request for Electronic Service"** or **"RES"** means a request in the form appended to this Protocol as Appendix 1;
- (m) **"Request for Facsimile Service"** or **"RFS"** means a request in the form appended to this Protocol as Appendix 2;
- (n) **"Request for Removal from Service List"** or **"RFR"** means a request in the form appended to this Protocol as Appendix 3;
- (o) **"Service List"** means the list to be created pursuant to paragraphs 16 to 19 of this Protocol;
- (p) **"Service List Keeper"** means the person(s) appointed to keep the Service List pursuant to paragraph 16 of this Protocol;
- (q) **"Supplementary Email Address List"** has the meaning given to it in paragraph 26(b) of this Protocol;
- (r) **"Supplementary Service List"** has the meaning given to it in paragraph 26(a) of this Protocol;
- (s) **"URL"** means a Uniform Resource Locator which acts as an address for a webpage or Hyperlink;
- (t) **"Web Host"** means that person or persons appointed by the Court Officer for the purposes of hosting and maintaining the Case Website and receiving and posting case information to the Case Website as provided for in the Implementation Order and in this Protocol; and
- (u) **"Word Format"** means a format compatible with Microsoft Word

CASE WEBSITE

3. The Case Website shall be established in accordance with the Implementation Order.
4. The Case Website shall be hosted by the Web Host.
5. The Case Website shall be designed to ensure easy public access thereto and to any documents posted thereon. The Case Website shall be specifically devoted to the posting, organization, storage and display of electronic versions of Court Documents and other related documents as provided for herein.
6. The Web Host shall post the following categories of documents, as served or to be served:
 - (a) originating applications;

- (b) notices of application;
 - (c) affidavits, including exhibits, and other material filed by a moving or responding party with respect to an application;
 - (d) briefs and written arguments filed by any party with respect to an application;
 - (e) books of authorities (where the Web Host, in its discretion, determines that a book of authorities should be posted);
 - (f) reports filed by the Court Officer;
 - (g) orders, fiats, endorsements and judgments;
 - (h) the current version of the Service List and Email Address List;
 - (i) the name and Email address of each of the Service List Keeper(s) and the Web Host(s); and
 - (j) any document that requires dissemination to interested parties, such as summaries of claims processes, proof of claim forms, notices of creditor meetings, plan disclosure statements, plans of reorganization and voting letters, as requested by a party or the Court Officer.
7. Documents that have been sealed by Court order and documents in respect of which sealing orders have been or are being requested shall not be posted on the Case Website.
 8. The Web Host may post other case-related information to the Case Website in its discretion. Nothing in this Protocol shall affect any requirements set out in any legislation or regulations with respect to the posting of documents to a website by the Court Officer.
 9. To the extent practicable, the Web Host shall post links to foreign proceedings related to this proceeding on the Case Website.
 10. If the Web Host is uncertain whether a document should be posted on the Case Website, the Web Host may seek directions from the Court.
 11. Any party intending to bring an application in this proceeding shall, if reasonably practicable, provide an electronic copy of Court Documents to be served to the Web Host for posting on the Case Website prior to service to facilitate service by use of Hyperlink.
 12. The Web Host shall use its best efforts to post documents provided to it by a party to these proceedings in PDF Format on the Case Website as soon as practicable.
 13. The Web Host shall maintain the Case Website for a period of at least six months after the earlier of the completion of this proceeding or the discharge of the Court Officer.
 14. The Web Host is entitled to charge for the time spent maintaining the Case Website at its usual hourly rates. No additional charges or fees may be claimed with respect to the establishment and maintenance of the Case Website.
 15. The Web Host shall use its best efforts to maintain the Case Website in a current and complete state. In addition to any other protection that may be available to the Web Host by statute or court order the Web Host shall incur no liability or obligation in carrying out the provisions of this Protocol and, in particular, with respect to the creation and maintenance of the Case Website, except as a result of any gross negligence or wilful misconduct on the part of the Web Host.

SERVICE LIST

16. Prior to serving notice of the Implementation Order, the Court Officer shall designate and identify, in conjunction with service thereof, a person or persons who shall be responsible for keeping the Service List in this proceeding (the "Service List Keeper").
17. Following service of the Implementation Order, the Service List Keeper shall prepare the initial Service List for this proceeding, which shall include:
 - (a) counsel for the applicant in the proceeding;
 - (b) the Court Officer appointed in the matter and counsel for the Court Officer; and
 - (c) counsel for any party who appeared at the application giving rise to the Implementation Order.
18. Thereafter, the Service List Keeper shall add to the Service List in a timely manner:
 - (a) any person completing and delivering to the Service List Keeper a Request for Electronic Service (or RES) in the form contained in Appendix 1;
 - (b) any person (other than legal counsel, who are required to receive service by Email) completing and delivering to the Service List Keeper a Request for Facsimile Service (or RFS) in the form contained in Appendix 2, in which they certify that they do not have access to Email; and
 - (c) any other person as the Court may order.
19. The Service List shall list names, addresses, Email addresses, facsimile numbers (where permitted pursuant to this Protocol) and telephone numbers (if available) of the persons thereon.
20. Upon adding a person to the Service List, the Service List Keeper shall send an Email (or where permitted, facsimile) message to that person identifying themselves as the Service List Keeper and advising that:
 - (a) the person has been placed upon the Service List,
 - (b) Court Documents will be validly served upon the person by Email (or where permitted, facsimile); and
 - (c) any person on the Service List may serve Court Documents on any other person on the Service List in accordance with this Protocol.
21. Any person on the Service List may request in writing that the Service List Keeper remove that person by delivering a Request for Removal from Service List (or RFR) in the form contained in Appendix 3. Upon receipt of any such request, the Service List Keeper shall comply with the request. Subject to order of the Court, upon removal, any such person will no longer be entitled to service of documents or notice of further proceedings.
22. Those persons who are interested in monitoring a proceeding but are not required to be served with Court Documents are not to be placed on the Service List. Such persons should monitor this proceeding by accessing the Case Website.
23. In addition to the Service List, the Service List Keeper shall create and maintain a document, capable of being copied in Word Format, which contains the up to date Email addresses of all persons on the

Service List (the "**Email Address List**"). The purpose of the Email Address List is to allow persons on the Service List to copy and paste the Email addresses of the persons listed on the Service List into Emails for the purpose of serving Court Documents. This process is designed to avoid service of Court Documents using out of date or inaccurate Service Lists, and to discourage the undesirable practice of serving Court Documents by a "reply to all" on a previous Email.

24. The Service List Keeper shall, on a timely and periodic basis, provide an updated copy of the Service List and of the Email Address List to the Web Host for posting on the Case Website.
25. The Service List Keeper shall use its best efforts to maintain the Service List and Email Address List in a current and accurate state. In addition to any other protection that may be available to the Service List Keeper by reason of statute or court order, the Service List Keeper shall incur no liability in carrying out the provisions of this Protocol and, in particular, with respect to the creation or maintenance of the Service List and Email Address List, except for any gross negligence or wilful misconduct on its part.
26. During the course of this proceeding, certain applications may require service of Court Documents on respondents with an interest in that particular application only (for example, service on lien claimants with an interest only in a specific property which is the subject of a proposed sale approval and vesting order). In such circumstances:
 - (a) the party bringing the application shall prepare a service list identifying only the respondents that the applicant is required to serve or otherwise wishes to serve (a "**Supplementary Service List**");
 - (b) the party bringing the application shall prepare an Email address list corresponding to the Supplementary Service List (a "**Supplementary Email Address List**");
 - (c) the body of the original service Email shall note that the entire Service List has not been served;
 - (d) the party bringing the application shall append the Supplementary Service List and Supplementary Email Address List to the original service Email; and
 - (e) the affidavit of service with respect to that application shall include the Supplementary Service List.

SERVICE OF DOCUMENTS

27. Unless otherwise ordered by the Court, and except as provided herein, Email shall be the required mechanism to serve Court Documents on those persons referenced on the Service List.
28. All Court Documents shall be served by Email by way of a PDF Format file attached to, or by Hyperlink to such Court Document(s) embedded in, a service Email.
29. Any party wishing to serve a Court Document in this proceeding shall serve them upon the recipients listed in the current the Email Address List posted on the Case Website, as well as any recipients listed in the Service List entitled to service other than by e-mail pursuant to this Protocol. If possible, the serving party shall first make enquiries of the Service List Keeper to determine if the Service List Keeper is aware of any person who has filed a request to be added to the Service List or the Email Address List who has not yet been added.
30. Originating Applications, Notices of Application and any other document specified by court order shall be appended in PDF Format to the service Email.

31. All other documents shall, unless it is impracticable to do so by reason of time constraints or otherwise, be served by way of a Hyperlink embedded in the service Email, in accordance with the following:
- (a) Any party filing material with the Court in these proceedings may request that the Web Host post documents (including Court Documents) to the Case Website. Any such document shall be provided in PDF Format. The Web Host shall post such documents as soon as practicable. The Web Host shall retain the discretion to refuse documents which do not appear to comply with the requirements of this Protocol. The Web Host shall inform the party providing documents immediately upon posting, and provide Hyperlink information for each such document.
 - (b) Where a party is serving more than one document by Email by way of Hyperlink, the service Email shall specify each document being served and shall include a separate Hyperlink for each such document being served.
32. A service Email shall:
- (a) clearly state in the subject line of the Email:
 - (i) notification that a Court Document is being served;
 - (ii) a recognizable short form name of this proceeding; and
 - (iii) the nature of this proceeding or the order being served;
 - (b) identify the document(s) being served and:
 - (i) where the document(s) is/are attached, so indicate, with the identified documents attached in PDF Format with identifying filenames;
 - (ii) where the document(s) is/are being served by Hyperlink, so indicate and link the document(s) by Hyperlink to the Case Website. Where a party is serving more than one document in this manner, the service Email shall specify each document being served and shall include a separate Hyperlink for each such document being served;
 - (c) identify the party serving the Court Document; and
 - (d) provide the date of the proceeding and any other specific information with respect to the proceeding such as, for example, a specific commencement time or court location if known, in substantial accordance with format set forth in Appendix 4.
33. Where service by facsimile is authorized:
- (a) the transmission shall contain a copy of the service Email and of any document attached thereto;
 - (b) the facsimile cover sheet shall contain the following notation:

You are being served by fax with court documents, pursuant to the Order of the Court of King's Bench for Saskatchewan made <insert date> and in particular, the provisions of paragraphs <insert paragraph numbers> thereof. You may view that Order at the Case Website, and this transmission and reference to that document constitutes service of that Order upon you.

Particulars of the documents to be served and other information related to the associated Court matter are contained in the message following.

Please note that documents referenced in the following message but which are not attached to this transmission may be viewed at the Case Website located at <insert a list of documents and the URL for each document>.

34. Upon serving documents not already posted on the Case Website, the serving party shall immediately send an electronic copy of each to the Web Host, with a request to post the documents.
35. If a serving party receives notification of an Email or facsimile transmission failure, they shall make reasonable efforts to ensure that successful transmission of the Court Document occurs or that the Court Documents and related information come to the attention of the intended recipient or his or her firm.
36. Even though a Court Document has been served in accordance with this Protocol, a person may show that the Court Document:
 - (a) did not come to the person's notice;
 - (b) came to the person's notice later than when it was served or effectively served; or
 - (c) was incomplete or illegible.
37. Each party serving a Court Document in accordance with this Protocol shall prepare an affidavit of service containing the particulars of the service including the Service List served, the Email addresses to which Court Documents were sent and the time of the Emailing. A copy of the affidavit of service shall be filed with the Court.
38. Where, by the nature of the matter before the Court, it is appropriate to serve persons that are not on the Service List, any Court Document may be served as follows:
 - (a) if the person is listed on the Creditor List, by prepaid ordinary mail, courier, personal delivery, facsimile or other electronic transmission to such person at their respective addresses as last shown on the Creditor List, in which case service shall be deemed to have been effected if sent by personal delivery, on the date of delivery; if sent by courier, facsimile or other electronic transmission, on the next business day following the date of forwarding thereof; or if sent by prepaid ordinary mail, on the seventh day after mailing;
 - (b) if the person is not listed on the Creditor List, by prepaid ordinary mail, courier, personal delivery, facsimile or other electronic transmission to such persons at their respective addresses as last shown on the records of the applicant or the Court Officer or as otherwise publicly available; and
 - (c) otherwise, by service effected in accordance with *The Court of King's Bench Rules*.

APPENDIX 1

REQUEST FOR ELECTRONIC SERVICE ("RES")

Please refer to important notes below.

COURT OF KING'S BENCH FOR SASKATCHEWAN	
In Bankruptcy and Insolvency	
In the Matter of the	
<input type="checkbox"/> CCAA x Receivership <input type="checkbox"/> BIA Proposal <input type="checkbox"/> Other _____	
of:	
ThreeOSix Industrial Services Inc., 102056994 Saskatchewan Ltd., ThreeOSix Mining Services Inc., and BL Construction Services Ltd. (the "Debtors")	
www.bdo.ca/services/financial-advisory-services/business-restructuring-turnaround-services/current-engagements/threeosix	
Legal Counsel to Person listed below: (please provide firm name, lawyer's name, address and Email address) Please indicate your preference (by checking applicable box below): <input type="checkbox"/> Serve counsel only <input type="checkbox"/> Serve counsel & person listed below	Law Firm Name: _____ Lawyer Name: _____ Address: _____ _____ Email address: _____
Name of Person requesting Service: (please provide full legal name, address, Email address and describe legal relationship to the Debtors)	Name: _____ Address: _____

	<hr/> Email address: <hr/>
Date: (insert current date)	Date: <hr/>

I acknowledge having read the Saskatchewan Court of King's Bench Electronic Case Information and Service Protocol. I hereby request to be placed on the Service List. By so doing, I agree that the person(s) named above that each accepts service by electronic means in this matter and will be bound by that service:

Name and Position of Person Making Request

PLEASE RETURN SIGNED COPY OF FORM TO *McDougall Gauley LLP attn.: Paul Fedoroff* <pfedoroff@mcdougallgauley.com> and *Shelby Braun* <sbraun@mcdougallgauley.com>; 1 306-665-5405

IMPORTANT NOTES

1. The Service List is intended to provide a timely and efficient method for effecting service in bankruptcy and insolvency in accordance with the Electronic Case Information and Service Protocol, a copy of which has been posted at www.bdo.ca/services/financial-advisory-services/business-restructuring-turnaround-services/current-engagements/threeosix.
2. Persons interested solely in monitoring the proceedings should do so by reference to the Case Website noted above and should not request to be placed on the Service List.
3. By filing this RES form, you hereby agree that that you and any other person referenced herein accepts service by facsimile transmission as the sole means of service and will be bound by that service.
4. Parties residing outside of Saskatchewan should consider whether, based on substantive law, the delivery of an RES constitutes an attornment to the Saskatchewan proceedings.

APPENDIX 2

REQUEST FOR FACSIMILE SERVICE ("RFS")

(only available to parties not having access to Email)

Please refer to important notes below.

COURT OF KING'S BENCH FOR SASKATCHEWAN	
In Bankruptcy and Insolvency	
In the Matter of the	
<input type="checkbox"/> CCAA x Receivership <input type="checkbox"/> BIA Proposal <input type="checkbox"/> Other _____	
of:	
ThreeOSix Industrial Services Inc., 102056994 Saskatchewan Ltd., ThreeOSix Mining Services Inc., and BL Construction Services Ltd. (the "Debtors")	
<u>www.bdo.ca/services/financial-advisory-services/business-restructuring-turnaround-services/current-engagements/threeosix</u>	
Name of Person requesting Service: (please provide full legal name, address, Email address and describe legal relationship to the Debtors)	Name: _____ Address: _____ _____ Facsimile number: _____
Date: (insert current date)	Date: _____

I acknowledge having read the Saskatchewan Court of King's Bench Electronic Case Information and Service Protocol. I hereby request to be placed on the Service List.

I hereby certify that I do not have access to Email, and that I require to be given notice of and to be served with documents by way of facsimile transmission.

By so doing, I agree that I accept service by facsimile in this matter and will be bound by that service:

Name and Position of Person Making Request

PLEASE RETURN SIGNED COPY OF FORM TO McDougall Gauley LLP attn.: Paul Fedoroff
<pfedoroff@mcdougallgauley.com> and Shelby Braun <sbraun@mcdougallgauley.com>: | 306-665-5405

IMPORTANT NOTES:

1. The Service List is intended to provide a timely and efficient method for effecting service in bankruptcy and insolvency in accordance with the Electronic Case Information and Service Protocol, a copy of which has been posted at www.bdo.ca/services/financial-advisory-services/business-restructuring-turnaround-services/current-engagements/threeosix..
2. Persons interested solely in monitoring the proceedings should do so by reference to the Case Website noted above and should not request to be placed on the Service List.
3. By filing this RFS form, you hereby agree that you accept service by facsimile transmission as the sole means of service and will be bound by that service.
4. Parties residing outside of Saskatchewan should consider whether, based on substantive law, the delivery of an RFS constitutes an attornment to the Saskatchewan proceedings.

APPENDIX 3

REQUEST FOR REMOVAL FROM SERVICE LIST ("RFR")

Please refer to important notes below.

COURT OF KING'S BENCH FOR SASKATCHEWAN	
In Bankruptcy and Insolvency	
In the Matter of the	
<input type="checkbox"/> CCAA x Receivership <input type="checkbox"/> BIA Proposal <input type="checkbox"/> Other _____	
of:	
ThreeOSix Industrial Services Inc., 102056994 Saskatchewan Ltd., ThreeOSix Mining Services Inc., and BL Construction Services Ltd. (the "Debtors")	
<u>www.bdo.ca/services/financial-advisory-services/business-restructuring-turnaround-services/current-engagements/threeosix</u>	
Name of Person or Counsel requesting Removal from Service List: (please provide full legal name, address, Email address (or facsimile number))	Name: _____ Address: _____ _____ Email address: _____
Date: (insert current date)	Date: _____

I wish to opt out of all further notice of these proceedings, and hereby request to be removed from the Service List.

I understand and acknowledge that delivery of this request to any party to this proceeding relieves all parties to this proceeding from any requirement to provide further notice of any steps in these proceedings to me.

I hereby represent that I am the person named above or have authority to deliver this request on behalf of such person.

Name and Position of Person Making Request

PLEASE RETURN SIGNED COPY OF FORM TO *McDougall Gauley LLP* *attn.: Paul Fedoroff* <pfedoroff@mcdougallgauley.com> and *Shelby Braun* <sbraun@mcdougallgauley.com>: | 306-665-5405

APPENDIX 4

FORMAT FOR SERVICE EMAILS

TO: <Email addresses of parties to be served>
FROM: <Email address of party serving documents>
SUBJECT: Service of Court Documents - KBG-SA-01084-2025 (Judicial Centre of Saskatoon) -
<Nature of Proceeding or Order Being Served>
ATTACHMENTS: <Documents Attached to Email>

You are hereby served with the Court Documents referenced below by <Name of Counsel> of <Name of Firm>, legal counsel for <Name of Party Represented> <Email address for service of counsel serving>.

The following Court Documents for service are attached to this Email:

<u>Name of Document</u>	<u>Filename</u>
-------------------------	-----------------

<enumerated list of documents and filenames>

The following Court Documents for service are posted on the Case Website and can be accessed by way of the links embedded in the filenames below:

<u>Name of Document</u>

<enumerated list of documents with embedded Hyperlinks>

[If required] This matter will be heard on <day>, <date> at <time> before <Justice of the Court if known> at the courthouse at <City>, located at <address>.

This Email is effecting service of court documents pursuant to the Order of the Court of King's Bench made <insert date > and in particular, the provisions of paragraphs <insert paragraph numbers> thereof. You

may view that Order by clicking <here (with embedded link)>, and this Email constitutes service of that order upon you.

You are receiving this Email because you have filed a request for service of documents in this proceeding with <Name of Service List Keeper>. If you do not wish further notice of these proceedings (which includes service of all court documents) you may contact <Name of Service List Keeper> at <Email address with embedded link>, and ask to be removed.

**Appendix B – September 22, 2025 McDougall Auctioneers Ltd. Equipment Appraisal
(Redacted)**

Report Date: September 22, 2025
Effective Date: September 22, 2025

APPRAISAL REPORT



TRANSMITTAL LETTER

September 22, 2025

BDO Canada Limited.

201 Portage Avenue, 26th Floor
Winnipeg, MB
R3B 3K6

Re: Appraisal of ThreeOSix Industrial Services Inc. et al. (88603)

Dear John,

At your request, we have prepared an appraisal of certain assets owned by ThreeOSix Industrial Services Inc. et al., a copy of which is enclosed. This appraisal report is intended for exclusive use by BDO Canada Limited in its capacity as Receiver of ThreeOSix Industrial Services Inc. et al. and is intended only for establishing values of the listed assets.

The subject assets were appraised under the premise of Forced Liquidation Value, for internal consideration.

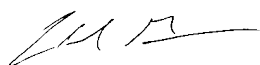
The cost and market approaches to value have been considered for this appraisal and have either been utilized where necessary or deemed inappropriate for the value conclusions found therein.

After a thorough analysis of the assets and information made available to us, it is our opinion that as of the Effective Date, these assets have a Forced Liquidation Value in Canadian Funds as shown on the certificate that we have prepared.

We certify that neither we nor any of our employees have any present or future interest in the appraised property. The fee charged for this appraisal was not contingent on the values reported. As such, the results stated in this letter of transmittal cannot be fully understood without the accompanying report and this letter should not be separated from the report.

If you require any additional information, please feel free to contact me at your convenience.

Sincerely,

A handwritten signature in black ink, appearing to read 'Chad Guay'.

Chad Guay, CPPA

Certified Appraiser
McDougall Auctioneers Ltd.

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CERTIFICATE OF VALUE

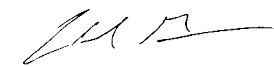
Proof of certification that on this given date,
the specified assets belonging to:

ThreeOSix Industrial Services Inc. et al.

602 48th Street East,
Saskatoon, SK
S7K 6K4

Were reviewed in order to determine
a **Forced Liquidation Value** of:

Total Forced Liquidation Value: \$3,979,810.00



Chad Guay, CPPA
Certified Appraiser
McDougall Auctioneers Ltd.

THIS PAGE IS NOT AN APPRAISAL REPORT. THE APPRAISAL REPORT MUST BE READ IN ITS ENTIRETY.

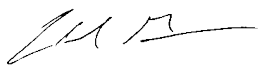


CERTIFICATION OF INSPECTION AND APPRAISAL

I do hereby certify that:

- The statement of fact contained in this appraisal report, upon which the analysis, opinions and conclusions expressed herein are based, are true and accurate.
- The reported analyses, opinions and conclusions are limited only by the reported assumptions and limiting conditions and are our personal, unbiased professional analyses, opinions and conclusions.
- We have no present or prospective interest in the subject property or assets which are the subject of this report, and we have no personal interest or bias with respect to the parties involved.
- Chad Guay of McDougall Auctioneers Ltd. has successfully completed the personal property appraiser certification program with the Certified Personal Property Appraisers' Group of Canada, and is a member in good standing. This report was prepared in accordance with the standards and practices of the Certified Personal Property Appraisers Group, which has review authority of this report.
- Our engagement was not contingent upon developing or reporting predetermined results.
- Our compensation was not contingent upon the reporting of a predetermined value, the amount of the value opinion, the attainment of a stipulated result, or the occurrence of a subsequent event directly related to the intended use of this appraisal.
- No one other than the undersigned and any listed personnel provided significant appraisal assistance in the preparation, analysis, opinions, and conclusions concerning the property that is set forth in this appraisal report. Chad Guay conducted the site visits and research. Chad Guay examined and compared asking prices on the assets appraised.

Sincerely,

A handwritten signature in black ink, appearing to read 'Chad Guay', is written over a horizontal line.

Chad Guay, CPPA
Certified Appraiser
McDougall Auctioneers Ltd.

COMPANY OVERVIEW AND CONTACT INFORMATION

Owner Name:	ThreeOSix Industrial Services Inc. et al.
Industry:	Industrial/Construction Services
Locations Inspected:	602 48th Street East Saskatoon, SK S7K 6K4
Company Contacts:	N/A
Company Website:	https://www.threeosix.ca/industrial
Head Office Address:	602 48th Street East Saskatoon, SK S7K

APPRAISAL OVERVIEW

Method of Valuation:	Forced Liquidation Value
Date of Valuation:	September 22, 2025
Inspection Date:	N/A
Effective Date:	September 22, 2025

ASSET OVERVIEW

Asset Type:	Construction Equipment
Asset Condition:	N/A

CONDITIONS OF APPRAISAL

The value stated in this appraisal report is based on the best judgement of the appraiser, given the facts and conditions available at the date of valuation.

The use of this report is limited to the purpose of determining the value of the assets. This report is to be used in its entirety only.

PURPOSE OF THIS REPORT

The purpose of this appraisal report is to provide an opinion of value of the Subject for internal consideration and to assist BDO Canada Limited in its capacity as Receiver of ThreeOSix Industrial Services Inc. et al. in establishing a current Forced Liquidation Value for financial considerations.

This report is not intended to be used for any other purpose. Based on the purpose of the appraisal, we have valued the subject assets under the premise of Forced Liquidation Value.

SUMMARY OF VALUE CONCLUSIONS

Based upon my analysis and the methodology, I estimate the Forced Liquidation Value at \$3,979,810.00 as of September 22, 2025.

The scope of my work was an examination of information supplied by BDO Canada Limited in its capacity as Receiver of ThreeOSix Industrial Services Inc. et al..

In my analysis, I considered all the approaches to value (i.e., the cost approach, the sales comparison approach, and the income approach). The appropriate approaches were then utilized, and the resulting value conclusions were reconciled.

The value opinions expressed in this appraisal are contingent upon the analysis, facts, and conditions presented in the accompanying appraisal report.

I, the appraiser do understand that this valuation is being prepared for financial consideration by BDO Canada Limited in its capacity as Receiver of ThreeOSix Industrial Services Inc. et al..

SCOPE OF WORK

Valuation process and methodology, the appraiser employed the following procedures to determine the value conclusions rendered herein:

- Review and analysis of asset records and other informational materials.

FACTORS AFFECTING VALUE

AGE & CONDITION:

N/A

QUALITY:

N/A

ANALYSIS:

A general overview listing of this equipment has been conducted for this report.

VALUE TERMINOLOGY

Forced Liquidation Value

Forced Liquidation Value is a value which is commensurate to an auction sale where the seller is no longer in control of their assets, and they're compelled to force their assets onto the marketplace under a time constraint.

LIMITING CONDITIONS AND CRITICAL ASSUMPTIONS

This appraisal report and the above noted recovery values are based on a subject to the following conditions, qualifications, assumptions, and limitations:

TITLE TO THE ASSETS

No investigation has been made of, and no responsibility is assumed for, the legal description or for legal matters including title or encumbrances. Unless otherwise noted in this report, title to the property is assumed to be good and marketable. The property is valued as if it is free and clear of liens, easements, encroachments, and other encumbrances unless otherwise stated, and all improvements are assumed to lie within property boundaries. Conducting a title search is outside the scope of this appraisal.

RESPONSIBLE OWNERSHIP

It is assumed that subject assets are under responsible ownership and competent management. No allowance has been made for possible liens or encumbrances that may be against the property other than those discussed in the report.

STATED PURPOSE

This appraisal and report have been made only for the purpose stated within the transmittal letter and the body of this appraisal report. This report cannot be used for any other purpose.

VALUATION DATE

The valuation date to which the conclusions and opinions expressed in this report apply is set forth in the transmittal letter and in the report. The dollar amount of any value reported is based on the purchasing power of the Canadian dollar (or the currency specified in the report) as of that date.

INSPECTION

The subject assets were inspected as noted in the body of the report. When the date of inspection

differs from the valuation date, we have assumed no material change in the condition of the property unless otherwise noted in the report.

HAZARDOUS SUBSTANCES

No allowance has been made nor was any consideration given to potential environmental problems and the possible impact those problems would have on the findings within this appraisal. It is assumed that there is full compliance with all applicable environmental regulations and laws unless non-compliance is stated, defined and considered in the appraisal report. We have not been engaged nor are we qualified to detect the existence of hazardous material, which may or may not be present on or near the property. The presence of potentially hazardous substances such as asbestos, urea-formaldehyde foam insulation, industrial wastes, etc. may affect the value of the property. The value estimate herein is predicated on the assumption that there is no such material on, in or near the property that would cause a loss in value. No responsibility is assumed for any such conditions or for any expertise or engineering knowledge required to discover them. The client should retain an expert in this field if further information is desired.

CHANGE IN MARKET CONDITIONS

McDougall Auctioneers Ltd. is not responsible for changes in market conditions and no obligation is assumed to revise this report to reflect events or conditions which occur subsequent to the valuation date. Additionally, McDougall Auctioneers Ltd. cannot be held responsible for the inability of the owner to locate a purchaser at the appraised value.

UNEXPECTED CONDITIONS

It is assumed that there are no hidden or non-apparent conditions of the property that would affect the value of the subject assets. No responsibility is assumed for such conditions or for arranging for engineering studies that may be required to discover them.

CONFIDENTIALITY / MARKETING

This report and supporting files documentation are confidential. No part of the contents of this appraisal (including the report and the supporting file documentation) shall be disclosed to any party, or conveyed orally or in writing through advertising, public relations, news, sales, or in any other manner without the prior written consent and approval of both McDougall Auctioneers Ltd. and the client.

COURT TESTIMONY

Neither McDougall Auctioneers Ltd. or any individuals signing or associated with this report shall be required by reason of this report to give further consultation, to provide testimony, or appear in court or other legal proceedings unless specific arrangements for such services have been made.

Since conclusions by the appraiser are based upon judgements, isolation of any single element as the sole basis for comparison to the whole appraisal may be inaccurate.

The effective date of the appraisal establishes the current value and is not prospective or retrospective.

CODE OF ETHICS

COMPETENCY

Under CPPAG, McDougall Auctioneers Ltd. must disclose if there is a lack of knowledge and/or experience that would not allow us to complete this appraisal in a competent manner or to develop credible results.

McDougall Auctioneers Ltd. and the appraiser performing this appraisal have performed valuations of assets similar to the Subject Assets for various purposes in the past. In addition, the appraiser performing this appraisal has the appropriate knowledge and experience to be able to develop credible results for the purpose and use outlined in this report.

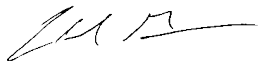
CONFIDENTIALITY

This report and supporting file documentation are confidential. Neither all nor any part of the contents of this appraisal (including the report and the supporting file documentation) shall be disclosed to any party, or conveyed orally or in writing through advertising, public relations, news, sales, or in any other manner without the prior written consent and approval of McDougall Auctioneers Ltd.

This Appraisal Report provides a summary discussion of the data, analysis, and reasoning used by the appraiser to arrive at the opinions of value identified herein. A copy of this report and the data, reasoning, and analysis supporting our value conclusions shall remain in our files and be retained for a period of at least five (5) years after preparation, or at least two (2) years after final disposition of any judicial proceeding as required by the Records Keeping section of CPPAG.

As this is an Appraisal Report, the conclusions and data contained herein can only be used by the Client for the purpose stated. The opinions and conclusions set forth in this report may not be understood properly by anyone else without additional information which is contained in the appraiser's workfile. Neither this report, nor any of the data contained herein should be distributed to another party.

Sincerely,

A handwritten signature in black ink, appearing to read 'Chad Guay', is written over a horizontal line.

Chad Guay, CPPA

Certified Appraiser

McDougall Auctioneers Ltd.

Schedule "A"

Year	Description	FLV
	Hyd-Mech S-20M Series III Bandsaw	
2008	Hyd-Mech S-20A Automatic Bandsaw	
2019	Blue Viper Air Compressor Electric	
2013	Atlas XAS 185 CD Air Compressor Diesel	
	Subaru EX40 Air Compressor Gas Premium	
2014	Sullivan-Palatek DC185P2I Compressor	
2014	Sullivan-Palatek DC185P2I Compressor	
2008	Doosan P260 WIR Compressor Towable	
	Speed Aire 5Z688A 120 Gallon Air Compressor	
	Iron horse 60 Gal Air Compressor	
2022	Kaishan Rotary 25HP Compressed Air System	
2021	Air Dryer D-3	
2013	Kubota KX080-3GA Excavator (Exhaust Scrubber,Battery Disconn	
2020	Doosan DX140LCR-5	
2022	Doosan DX140LCR-5	
2022	Hyundai 25L-7A Forklift	
2019	Generator 6500W MX6500E Gas	
2019	Generator 6500W MX6500E Gas	
2014	Generator Skid 8kw Diesel	
2019	Generator 8000W	
2020	6500W Gas 13H Generator	
2020	5100W Gas Generator w/ Wheel Kit (X-0094)	
	2000W Champion	
2020	GenTek 125 100 KW Gen Set	
	Generator BE 4200W	
2018	TMS Metalizer Metalizer Portable	
	Metallisation MK73L Metalizing Pistol 3/16"	
	PosiTector 6000-FS1-E Metalizer Thickness Gauge	
2021	BTB-30 Muck Bucket	
2018	Cart-Away CUBE Remote Concrete Batching Mixer	
2014	Ford F350 Super Duty XLT Crew Cab Flat Deck LWB, White	
2013	2013 F550 Regular Cab XLT 6.7L	

2022	2022 F150 Supercrew Lariat 5.0L
2022	2022 F350 Supercrew XL 6.7L
2018	2018 Ford Transit Van XLT
2018	2018 Kenworth T800 (Tri Drive)
2008	2008 International 4300 Trim Truck
2011	Freightliner M2 106 Forestry Trim Truck
2022	2022 F350 Supercrew Lariat 6.7L
2020	2022 F150 Supercrew XLT 5.0L 6.5' Box
2022	2022 F150 Supercrew XLT 5.0L
2022	2022 F150 Supercrew XLT 5.0L 6.5' Box
2023	2023 F150 Supercrew XLT 5.0 L
2023	2023 F150 Supercrew XLT 5.0 L
2017	2017 Kenworth W900 Vocational Vehicle
2011	2011 Ford Econoline E350
2023	2023 F150 Supercrew XLT 5.0 L
2014	2024 F150 Tremor
2024	2024 F350 Supercrew XLT 6.7L
2024	2024 F150 STX 2.7L
2022	2022 F-350 XLT 6.8L Deck truck
2024	2024 Ford F-150 TREMOR 3.5L CREW
2024	2024 F-150 Tremor 5.0L
2024	2024 F-150 Tremor 3.5L
2024	2024 F-150 Tremor 5.0L
2023	2023 Ford F-350 Super Duty KR 6.7 Diesel
2024	2024 E-450 DIMOND COACH
2019	2019 E-450 DIAMOND COACH
2024	2024 Ford F-150 STX 2.7L
2025	2025 Ford F-150 Lariat 3.5L
2023	2023 Ford F-350 XLT 6.7L Diesel
2012	2012 International 4300 DuraStar Foresty Trim Truck
	Maxum Pressure Washer 4200 PSI Gas
	BE GC160 Pressure Washer w/ Gas Honda Motor
	PowerPlay HR131VH25PPL Hotrod Pressure Washer 3100PSI Gas
	Python X Plasma Cutting Machine
	Rock Drill Stoper
	Rock Drill Stoper

	Rock Drill Stoper w/ Airleg
	Rock Drill Stoper
	Muffled Sinker (Plugger)
	Muffled Sinker (Plugger)
	Muffled Jackleg (Reconditioned)
	Muffled Jackleg (Reconditioned)
	Rock Drill Stoper w/ Airleg
	Rock Drill Stoper w/ Airleg
	Rock Drill Stoper w/ Airleg
	Jackleg Drill w/ 39" Leg
	Rock Drill Stopper (Reconditioned)
	Stoper Drill, Muffled c/w Steel Retainer
2017	Tool Crib 20' Sea Can
2018	Tool Crib 40' High Cube Double Door
2018	Tool Crib 20' Standard Containter
2020	Tool Crib 20' Standard Containter
2020	Tool Crib 20' Standard Containter
2020	Tool Crib 20' Shipping Container
2012	Yangzhou Tool Crib Storage Container
	Safeco 4000 II Storage Container Galvanized 7'x10' Collapsib
	Safeco 4000 II Storage Container Galvanized 7'x10' Collapsib
	Tool Crib 20' Sea Can
	Tool Crib 40' High Cube Double Door
	Tool Crib 20' Sea Can
2020	Kubota SSV65P Skid Steer Loader Pilot ISO
	Skid Steer Bucket 68" HD BC 68HDBKT
	Skid Steer Pallet Fork Frame HD KU FRKFM-HD
	Skid Steer Pallet Fork Teeth 48" HD TEETH-48HD
	Shooting Boom Skid Steer Adaptor
	Cutter Head Skid Steer Attachment Extension
	Skid Steer Snow Bucket
	Kubota SVL95-2 Skid Steer Loader
2021	Bobcat Fron-mount Snowblower Attachment (SS-05 Attachment)
2023	John Deere 325G Skid Steer Loader
	Skid Steer Attachment 96" Snow Pusher
	Skid Steer Attachment Suihe 30" Tree Puller

	Atlas Copco ST710 Scooptram ST710
1997	Atlas Copco ST3.5 Scoop Tram
2018	2018 Royal LCHS29-612-72 Enclosed Trailer, Ramp Door, 6x12
2013	2013 Top Hat Trailer 16' Car Hauler Trailer
2019	CJAY Trailer 16' Flatdeck 7K Trailer
2019	2019 CJAY CJ7K-18-LB 18' Flatdeck Trailer, Black
2013	2013 Gatormade Flatdeck Trailer
2021	Roadclipper Diamond 30' x 102" Gooseneck Trailer
2021	2021 Roadclipper Diamond 30' x 102" Gooseneck Trailer
2022	2022 Southland 14' 16K Dump Trailer
2023	2023 Doepker HB30 Drop Deck Trailer
2020	2020 Mobile Office Trailer 36x10
2025	2025 SOUTHLAND CARGO TRAILER
2026	2026 Double A Trailer
	Flat Bed Trailer
2012	Genie GTH-844 10k Telehandler
2012	Genie GTH-5519 5k Telehandler
	Telehandler Jib Attachment
2016	Genie GTH-5519 5k Telehandler
2019	CMI 300 Tree Mulcher
2022	PT3000 Tree Mulcher
2024	2024 FAE PT300 Mulcher
2025	2025 Takeuchi TL12R2 w/mulcher
2018	Bobcat 3400 XL Personnel Carrier Diesel
2018	Mahindra Roxor SE Off Road Side-by-Side Grey
2018	Bobcat 3400 XL Personnel Carrier Diesel
2020	Mahindra Roxor SE Off Road Side-by-Side White
2021	Kubota RTV-X1140
2021	Kubota RTV-X1140
2022	Kubota RTV-X1140
2022	Kubota X1140
2023	Kubota RTV-X1140
2024	Mahindra Roxor Red Base Off Road Side-by-Side
	Custom Man Basket
	Custom Man Basket
	Custom Lunch Skid

	Custom Tool Skid
	Custom Tool Skid
	Custom UG Pallet
	Custom Welding Skid
2021	Custom 20" Heavy Brush
2011	Dodge Ram 3500HD Flat Deck
2018	Manus Abrasive Blast Pot Blast Pot 100psi
2019	Manus Abrasive Blast Pot Blast Pot 6.5 cuft, Electric, Aqua
	Slip Tank and Pump Double Walled
	Slip Tank and Pump Double Walled
	Slip Tank and Pump Double Walled
2011	Lincoln 305G Ranger
	Lincoln 305G Ranger EFI c/w Compressor Subaru 8367898 (T-05)
2019	Miller 252Millermatic 252 230/460/575V Mig Welder
	Miller 12VS Suitcase Welder
	Lincoln 140MIG Pak Welder
	Miller 12VS Suitcase Welder
	Lincoln R256 Power Mig R256 208/230V
	Lincoln 375 Tomahawk Plasma Cutter
	Plasma Cutter PAK Master 150XL Thermal Dynamics
	Welder Red D Arc 300 Amp Diesel
	Welder Red D Arc 300 Amp Diesel
	Welder Red D Arc 300 Amp Diesel
2022	Lincoln 360MP Power Mig Welder
	Miller Millermatic 251 Wire Welder
	Miller XMT350
	Miller XMT350
	Miller XMT350
	Miller XMT350
	Miller XMT350
	Miller XMT350
	Welder Mig 220
	Miller Multimatic 215
2016	Miller XMT350
2025	Miller Trailblazer 330 Welder
2024	Esab Rebel EMP 285ic Welder

2017	Vermeer BC1000XL Wood Chipper
2009	Vermeer BC1000 WoodChipper
2020	Drager EM200-E Drager MSI EM200 E
2020	ICS/TEEL 701-A Concrete Air Saw 14" w/ Guidebar
2020	Antraquip AQ-1 Hydraulic Cutting Attachment
2020	Antraquip AQ-1 Hydraulic Cutting Attachment
	Construction Fencing, Blue (40 Panels)
	AW-I-4 Work Platform Angel Wing
	Shippers Safety Platform Man Basket
2008	Ditch Witch FX20 Hydrovac
	Bandsaw
	Smoke Extractor United Air 115V
2021	Skid Mounted Cabin 16' x 12'
	Steel Rack 8'
	Steel rack 18'
	Hydraulic Shop Press 50 Ton
	Scotchman 6509-24M Iron Worker
	Delta Drill Press 14"
	Lincoln Electric 115V Portable Fume Extractor
2022	Crane CXTS5T X 6.7 HOL:5.5M
	Ridgid Power Threader
	AQ-3 Cutting Attachment
	AQ-3 Cutting Attachment
	RTK GPS Survey Kit
2012	2021 Diversi-tech 120V Single Phase Portable Fume Extractor
	2012 Diversi-tech 120V Single Phase Portable Fume Extractor
	2012 Diversi-tech 115V Single Phase Portable Fume Extractor
	2016 Diversi-tech 115V Single Phase Portable Fume Extractor

Total:	\$3,979,810.00
---------------	-----------------------

Chad Guay

VP of Sales
Partner, BA, CPPA
Curriculum Vitae



PROFILE

Chad Guay has been with our team for 6 years, providing a wealth of experience acquired through 11 years' experience in Asset Management & Liquidation, Rental Liaison, and Outdoor Commercial Property expansion. Chad puts his performance management and organizational skills to good use. He thoroughly understands our clients' specific sales needs, which allows him to market large dispersals, challenging files and small projects with a creative and efficient flare. He provides optimized asset evaluations and appraisals, focusing on industrial and retail liquidations. Chad also assesses fluctuating businesses to provide large-scale asset management organizations with expertise in turnaround, restructuring or asset sale situations.

In performing all these tasks, he hopes to continue to drive McDougall Auctioneers Ltd. as a leader in its field.

EXPERIENCE

MCDUGALL AUCTIONEERS LTD.

VP of Sales, 2023-Present

Director of Appraisals & Liquidations, 2021-2022

Sales Manager, 2017-2021

- Provide optimized asset evaluations and appraisals focusing on industrial and retail liquidations
- Assesses fluctuating businesses to provide large-scale asset management organizations with expertise in turnaround, restructuring or asset sale situations
- Negotiate the procurement and subsequent sale of millions of dollars of construction, industrial and/or retail related assets

G2 ASSET MANAGEMENT, Montreal, QC

Partner, 2014-2017

- Developed organization from the ground up to provide optimized asset appraisal, liquidation and auctioning to local business partners
- Leveraged relationships developed with large-scale asset management organizations to increase business capacity and build confidence in delivering on agreed upon objectives in client business partners
- Acted as a consultant between executives and potential new clients through regularly negotiating with company executives to assess adequate submissions for future client companies
- Created an Asset Inventory Database to effectively expedite asset liquidations and auctions through a single centralized storage centre

CONTACT

306-757-1747

chad.g@mcdauction.com

Calgary, AB

SKILLS

Marketing	●●●●●●
Strategy	●●●●●○
Budget	●●●●○
Planning	●●●●○
Presentation	●●●●○

WORK EXPERIENCE - Previous

ATLAS RENTAL, Cornwall, ON

Partner, 2013-2015

- Acted as a liaison by facilitating the transition and introductions of former clients to new business owners
- Consulted with company managers and technical staff to set clear business objectives and develop effective strategies to improve bottom line; purchased assets to increase company value and decrease losses
- Business strategies were developed by analyzing annual financial statements from previous years eliminating poor performing lines of business and introducing new successful methods which eliminated unnecessary losses and increased profit margins
- Conducted all marketing, human resources and payroll activities including but not limited to: new client market penetration, employee performance management, accounts payable/receivable, coordinating bi-weekly payroll, and managing sales and expense statements for year-end financial statements

BJ LAWCARE, Cornwall, ON

Partner, 2007-2017

- Through strategic incremental geographical expansion and consistently searching for new revenue streams, increased the gross value of organization seven-fold within six years
- With larger organizations buying up more commercial real estate in the area, demonstrated organizational flexibility by shifting focus from residential services to turning the organization into complete outdoor maintenance management for large commercial properties
- Leveraged and maintained strong relationships with local business owners and larger-scale company executives to drive word-of-mouth marketing and renegotiate yearly contracts
- Conducted people management responsibilities including but not limited to; recruitment, performance management, training and staff scheduling
- Additional responsibilities include but are not limited to: accounts payable/receivable, and income statements

PLANTATIONS BRANJON, Montreal, QC

Partner, 2007-2017

- Oversaw company operations and supervised the daily activities of the staff
- Negotiated and scheduled contracts with all 3rd parties
- Provided additional services such as wholesale and retail of plants, shrubs, trees, decorative items
- Leveraged relationships with existing clients to drive new contract proposals
- Developed and maintained municipal and private sector contracts for seasonal Outdoor and indoor lighting and decorating

LANGUAGES

English ●●●●●●

French ●●●●●●

COMPUTER

MS Office ●●●●●●

Auction Software ●●●●●●

INTERESTS

Travel

Fitness

COMPLETED PROJECTS AND SALES

- The following list indicates the range and diversity of completed projects and sales:
 - ASR Transportation Inc.
 - Medicine Valley Transport
 - Power Merchants
 - Anderson Rental & Paving
 - JMB Crushing Systems Inc.
 - Accede Energy Services Ltd.
 - PSA Construction Inc.
 - Schendel Mechanical Contracting Ltd.
 - Viking Disposal Services
 - K. McIntosh & Sons Aggregate
 - Dragster Directional Drilling
 - Resch Services Inc.
 - Quattro Energy Services Inc.
 - First General Services (Winnipeg) Ltd.
 - Hackney Ag Services
 - MacEwen Constructors Inc.
 - Morris Industries
 - R-Cat Oilfield Corp.
 - Smith Northern Ranching et al.
 - Jatec Electric Ltd.
 - Paramount Restaurant
 - Daylight Trucking Ltd.

MEMBERSHIPS

- Certified Personal Property Appraiser Group

EDUCATION & TRAINING

Bachelor of Arts, Major in Psychology
Master of Business Administration (2026 Candidate)

PROFESSIONAL AFFILIATIONS

Canadian Personal Property Appraisers Group
Certified Appraiser

Appendix C – Alamos Gold Inc. Mine Site Equipment List

THREEOSIX INDUSTRIAL SERVICES INC. ET AL - ALAMOS GOLD SITE (LYNN LAKE, MB) ASSET LIST

Unit No.	Description	Notes	Year	Serial #
P-13	Ford F350 Super Duty XLT Crew Cab Flat Deck LWB	(1)	2014	1FD8W3F64EEA62831
P-89	2024 F-150 Tremor 5.0L	(1)	2024	1FTFW4L55RFC11874
P-91	2024 E-450 DIMOND COACH		2024	1FDXE4FN1RDD30774
P-92	2019 E-450 DIAMOND COACH		2019	1FDXE4FS3KDC64235
G-09	GenTek 125 100 KW Gen Set	(1)	2020	PT181105P
	Rxquest AT LT275/70R18 tires (8 total)	(1)		
	Hankook Dynapro HT 225/75R16 tires (2 total)	(1)		
	Elevate STR 205/75R15 tire (1 total)	(1)		
	Job boxes (2 total)	(1)		
SC-05	20' sea can and contents	(1)	2020	
SC-12	20' sea can and contents	(1)		
	Batteries (19)	(1)		
	Hytera radios	(1)		
	XEROX J-A320 Printer	(1)		
	Cannon IPF 670E Plotter	(1)		
	IT Equipment, Monitors, TVs	(1)		
Z-0037	RTK GPS Survey Kit			

Notes:

(1) Refer to the document "Threeosix - Alamos Gold Site Asset Photographs.pdf" for pictures.

Threosix Industrial Services Inc. et al – Alamos Gold Site Asset photographs:



P-13 Ford F350 Super Duty XLT Crew Cab Flat Deck LWB, White



P-89 2024 F-150 Tremor 5.0L



G-09 GenTek 125 100 KW Gen Set



Rxquest AT LT275/70R18 tires (8 total)



Hankook Dynapro HT 225/75R16 tires (2 total) and Elevate STR 205/75R15 tire (1 total)



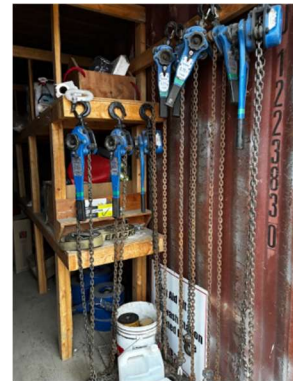
G-03 Generator Skid 8kw Diesel



Sea Can Contents



Sea Can Contents



Sea Can Contents



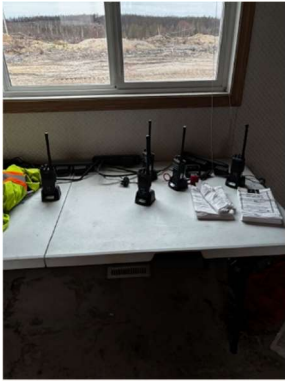
Sea Can Contents



Sea Can Contents



Batteries



Hytera Radios



XEROX J-A320 Printer



Canon IPF 670E Plotter



IT Equipment, Monitors, TVs



IT Equipment, Monitors, TVs

Appendix D – Rocanville Mine Site Equipment Offering

Warga, Brent

From: Fritz, John
Sent: November 11, 2025 5:18 PM
Cc: Warga, Brent; Klassen, Zach
Subject: ThreeOSix et al. - Mining Equipment
Attachments: ThreeOSix - Mining Asset List.pdf; ThreeOSix - Mining Asset Photographs.pdf; Offer to Purchase.pdf

Good afternoon,

Further to your interest in certain mining equipment of ThreeOSix Industrial Services Inc. et al. (the "Mining Equipment"), please find attached a listing of the Mining Equipment and select photographs of same being offered for sale by BDO Canada Limited, in its capacity as Court-Appointed Receiver of ThreeOSix Industrial Services Inc. et al. (the "Receiver").

Any offer to purchase the Mining Equipment must be submitted by way of the attached "Offer to Purchase" form, inclusive of the requested 20% deposit (by way of certified cheque or bank draft), to be received by the Receiver on or before 12:00 noon on November 25, 2025 at:

BDO Canada Limited, in its capacity as Receiver of ThreeOSix Industrial Service Inc. et al.
Attention: John R. Fritz, LIT
201 Portage Avenue, 26th Floor
Winnipeg, MB R3B 3K6

As detailed in the Offer to Purchase, any offer will be subject to finalization of an asset purchase agreement (an "APA") as between the Receiver and the offeror. Following execution of the APA, the Receiver will make a motion to the Court of King's Bench for Saskatchewan for an Order vesting title to the Mining Equipment in the name of the successful offeror.

Should you have any questions, please contact the undersigned at (204)282-9716 or jfritz@bdo.ca.

Regards,

John R. Fritz, LIT
Vice-President
BDO Canada Limited
Direct: (204)282-9716
jfritz@bdo.ca

201 Portage Avenue, 26th Floor
Winnipeg, MB R3B 3K6
Tel: (204)956-7200
Fax: (833)888-1678
www.bdo.ca

THREEOSIX INDUSTRIAL SERVICES INC. ET AL. - MINING ASSET LIST

Unit #	Description	Notes	Year	Serial #	Location	Comments
P-80	2011 Ford Econoline E350	(1)	2011	1FBSS3BL2BDA73771	Rocanville - Surface	
T-19	2020 Mobile Office Trailer 36x10	(1)	2020	WO103208857	Rocanville - Surface	
C-08	Sullivan-Palatek DC185P21 Compressor	(1)	2014	102252	Rocanville - Underground	Requires repair
C-09	Sullivan-Palatek DC185P21 Compressor	(1)	2014		Rocanville - Underground	Requires repair
C-10	Doosan P260 WIR Compressor Towable	(1)	2008		Rocanville - Underground	
G-03	Generator Skid 8kw Diesel	(1)	2014		Rocanville - Underground	Requires repair
MH-01	BTB-30 Muck Bucket	(1)	2021		Rocanville - Underground	
MX-01	Cart-Away CUBE Remote Concrete Batching Mixer	(1)	2018		Rocanville - Underground	
RD-01	Rock Drill Stopper	(1)		TS02	Rocanville - Underground	
RD-02	Rock Drill Stopper	(1)		TS01	Rocanville - Underground	
RD-03	Rock Drill Stopper	(1)		8201	Rocanville - Underground	
RD-04	Rock Drill Stopper	(1)		B1194-1	Rocanville - Underground	
RD-06	Muffled Sinkers (Pluggers)				Rocanville - Underground	
RD-07	Muffled Jackleg (Reconditioned)	(1)		TS03	Rocanville - Underground	
RD-08	Muffled Jackleg (Reconditioned)	(1)		S250J	Rocanville - Underground	
RD-10	Rock Drill Stopper w/ Airleg	(1)		ST012	Rocanville - Underground	
RD-11	Rock Drill Stopper w/ Airleg	(1)		ST4	Rocanville - Underground	
SC-08	Safeco 4000 II Storage Container Galvanized 7'x10' Collapsible	(1)			Rocanville - Underground	
SC-09	Safeco 4000 II Storage Container Galvanized 7'x10' Collapsible	(1)			Rocanville - Underground	
SS-01	Kubota SSV65P Skid Steer Loader Pilot ISO	(1)	2020		Rocanville - Underground	
SS-01-A	Skid Steer Bucket 68" HD BC 68HDBKT	(1)			Rocanville - Underground	
SS-01-B	Skid Steer Pallet Fork Frame HD KU FRKFM-HD	(1)			Rocanville - Underground	
SS-01-C	Skid Steer Pallet Fork Teeth 48" HD TEETH-48HD	(1)			Rocanville - Underground	
SS-01-D	Shooting Boom Skid Steer Adaptor	(1)			Rocanville - Underground	
SS-01-E	Cutter Head Skid Steer Attachment Extension	(1)			Rocanville - Underground	
SS-01-F	Skid Steer Snow Bucket	(1)			Rocanville - Underground	
ST-02	Atlas Copco ST3.5 Scoop Tram	(1)	1997	DAO480900	Rocanville - Underground	Requires repair
T-07	2013 Top Hat Trailer 16' Car Hauler Trailer	(1)	2013	4R7BU1627DT121935	Rocanville - Underground	
T-11	2019 CJAY CJ7K-18-LB 18' Flatdeck Trailer, Black	(1)	2019	2JADB4622K100438	Rocanville - Underground	
TL-02	Genie GTH-5519 5k Telehandler	(1)	2012	GTH551911-21030	Rocanville - Underground	Inspection required
TL-02-A	Telehandler Jib Attachment	(1)			Rocanville - Underground	Inspection required
TL-03	Genie GTH-5519 5k Telehandler	(1)	2016	GTH5516M-4642	Rocanville - Underground	Inspection required
U-04	Bobcat 3400 XL Personnel Carrier Diesel	(1)	2018	B3FM18119	Rocanville - Underground	
U-06	Bobcat 3400 XL Personnel Carrier Diesel	(1)	2018	B3FM18164	Rocanville - Underground	Requires repair
U-07	Mahindra Roxor SE Off Road Side-by-Side White	(1)	2020		Rocanville - Underground	
U-08	Kubota RTV-X1140	(1)	2021	A5KD2GDBCMG047775	Rocanville - Underground	
U-09	Kubota RTV-X1140		2021	A5KD2GDBKMG048431	Rocanville - Underground	Disassembled for parts
U-13	Mahindra Roxor Red Base Off Road Side-by-Side	(1)	2024	20MGCAAE7RB011652	Rocanville - Underground	Requires repair
UG-0001	Custom Man Basket	(1)			Rocanville - Underground	Inspection required
UG-0002	Custom Man Basket	(1)			Rocanville - Underground	Inspection required
UG-0004	Custom Tool Skid	(1)			Rocanville - Underground	
UG-0005	Custom Tool Skid	(1)			Rocanville - Underground	
UG-0006	Custom UG Pallet	(1)			Rocanville - Underground	
UG-0007	Custom Welding Skid	(1)			Rocanville - Underground	
UG-0008	Custom 20" Heavy Brush	(1)	2021		Rocanville - Underground	
UGP-01	Dodge Ram 3500HD Flat Deck	(1)	2011	3D7UT2CL0BG550037	Rocanville - Underground	Fire suppression recertification required
W-06	Lincoln 140MIG Pak Welder	(1)			Rocanville - Underground	
W-11	Welder Red D Arc 300 Amp Diesel	(1)			Rocanville - Underground	
W-25	Miller XMT350		2016	907161014	Rocanville - Underground	
W-26	Miller Trailblazer 330 Welder	(1)	2025		Rocanville - Underground	
Z-0001	ICS/TEEL 701-A Concrete Air Saw 14" w/ Guidebar	(1)	2020		Rocanville - Underground	
Z-0003	Antraquip AQ-1 Hydraulic Cutting Attachment	(1)	2020		Rocanville - Underground	
Z-0018	AW-I-4 Work Platform Angel Wing	(1)			Rocanville - Underground	
Z-0019	Shippers Safety Platform Man Basket	(1)			Rocanville - Underground	
Z-0035	AQ-3 Cutting Attachment	(1)		020502	Rocanville - Underground	
Z-0036	AQ-3 Cutting Attachment				Rocanville - Underground	

Notes:

(1) Refer to the document "ThreeOSix - Mining Equipment Select Photographs.pdf" for pictures.

ThreeOSix Industrial Services Inc. et al - Mining Asset photographs:



P-80 2011 Ford Econoline E350



T-19 2020 Mobile Office Trailer 36x10



C-08 Sullivan-Palatek DC185P21
Compressor



C-09 Sullivan-Palatek DC185P21
Compressor



C-10 Doosan P260 WIR Compressor Towable



G-03 Generator Skid 8kw Diesel



MH-01 BTB-30 Muck Bucket



MX-01 Cart-Away CUBE Remote Concrete
Batching Mixer



RD-01, 02, 03, 04, 07, 08, 10, 11 Rock
Drill Stoppers, Muffled Jacklegs
(Reconditioned), and
Rock Drill Stopper w/ Airleg



SC-08 Safeco 4000 II Storage Container Galvanized 7'x10' Collapsible



SC-09 Safeco 4000 II Storage Container Galvanized 7'x10' Collapsible



SS-01 Kubota SSV65P Skid Steer Loader Pilot ISO



SS-01-A Skid Steer Bucket 68" HD BC 68HDBKT



SS-01-B, C Skid Steer Pallet Fork Frame HD KU FRKFM-HD and Pallet Fork Teeth 48" HD TEETH-48HD



SS-01-D Shooting Boom Skid Steer Adaptor



SS-01-E Cutter Head Skid Steer Attachment Extension



SS-01-F Skid Steer Snow Bucket



ST-02 Atlas Copco ST3.5 Scoop Tram



T-07 2013 Top Hat Trailer 16' Car Hauler Trailer



T-11 2019 CJAY CJ7K-18-LB 18' Flatdeck Trailer, Black



TL-02 Genie GTH-5519 5k Telehandler



TL-02-A Telehandler Jib Attachment



TL-03 Genie GTH-5519 5k Telehandler



U-04 Bobcat 3400 XL Personnel Carrier Diesel



U-06 Bobcat 3400 XL Personnel Carrier Diesel



U-07 Mahindra Roxor SE Off Road Side-by-Side White



U-08 Kubota RTV-X1140



U-13 Mahindra Roxor Red Base Off Road Side-by-Side



UG-0001 Custom Man Basket



UG-0002 Custom Man Basket



UG-0004 Custom Tool Skid



UG-0005 Custom Tool Skid



UG-0006 Custom UG Pallet



UG-0007 Custom Welding Skid



UG-0008 Custom 20" Heavy Brush



UGP-01 Dodge Ram 3500HD Flat Deck



W-06 Lincoln 140MIG Pak Welder



W-11 Welder Red D Arc 300 Amp Diesel



W-26 Miller Trailblazer 330 Welder



Z-0001 ICS/TEEL 701-A Concrete Air Saw
14" w/ Guidebar



Z-0003 Antraquip AQ-1 Hydraulic Cutting
Attachment



Z-0018 AW-I-4 Work Platform Angel Wing



Z-0019 Shippers Safety Platform Man
Basket



Z-0035 AQ-3 Cutting Attachment

**BDO Canada Limited, Receiver of
THREEOSIX INDUSTRIAL SERVICES INC, 102056994 SASKATCHEWAN LTD., THREEOSIX
MINING SERVICES INC., and BL CONSTRUCTION SERVICES INC.
(collectively "THREEOSIX ET AL.")
OFFER TO PURCHASE**

**TO: BDO CANADA LIMITED,
RECEIVER OF THREEOSIX ET AL.**
201 Portage Avenue, 26th Floor
Winnipeg, MB R3B 3K6

Attention: John R. Fritz, LIT

1. Name of Offeror: _____
2. Address of Offeror: _____
3. Telephone and fax: _____
4. E-mail address: _____

This offer will be subject to an asset purchase agreement as between the Receiver and the offeror, to be substantially in the form attached hereto as Schedule "A".

<i>En bloc – ThreeOSix et al. Mining Equipment further detailed in Schedule "B"</i>	<i>Offer in Canadian dollars (excluding any applicable taxes)</i>
Offer Price	\$
Deposit enclosed (20%)*	\$

* All deposits must be made by certified cheque or bank draft, in each case drawn on a Canadian Chartered Bank or Credit Union, payable to "BDO Canada Limited, in Trust".

DATED at the City of _____ in the Province/State of _____

this _____ day of _____, 2025.

Signature of Offeror: _____

Schedule A – Form of Asset Purchase Agreement

ASSET PURCHASE AGREEMENT

THIS ASSET PURCHASE AGREEMENT made effective as of the _____ day of _____, 20__.

Between:

BDO CANADA LIMITED, a corporation incorporated under the federal laws of Canada, in its capacity as Receiver of ThreeOSix Industrial Services Inc., 102056994 Saskatchewan Ltd., ThreeOSix Mining Services Inc., and BL Construction Services Ltd. and not in its personal capacity (the “**Vendor**”)

And:

a corporation incorporated under the laws of the Province of Saskatchewan
[NTD: confirm corporate status and location of Purchaser]
(the “**Purchaser**”)

WHEREAS

- A. The Vendor has been appointed Receiver by Order of the Court of King’s Bench for Saskatchewan (the “**Court**”) issued September 11, 2025, over all of the assets, undertakings and properties of ThreeOSix Industrial Services Inc., 102056994 Saskatchewan Ltd., ThreeOSix Mining Services inc., and BL Construction Services Ltd. (collectively, the “**Debtor**”) and, among other things, the Vendor has been granted the power to sell all of the Debtor’s property, including its machinery and equipment that is located, regardless of whether such Equipment is located on the surface or underground, at the Nutrien Vanscoy Potash and Nutrien Rocanville Potash sites; and
- B. The Vendor desires to sell to the Purchaser, and the Purchaser desires to purchase from the Vendor, the Assets (as defined herein) upon and subject to the terms and conditions hereinafter set forth.

NOW, THEREFORE, THIS AGREEMENT WITNESSES that in consideration of the mutual covenants and agreements herein contained and other valuable consideration, the receipt and sufficiency of which is hereby acknowledged by each of the parties, the parties agree as follows:

1. Definitions

1.1 In this Agreement the following terms shall have the following meanings:

- 1.1.1 “**Agreement**” means this asset purchase agreement, the schedules attached hereto and all amendments made hereto by written agreement among the parties hereto;
- 1.1.2 “**Assets**” means the property as further described on **Schedule “A”** and attached hereto;
- 1.1.3 “**Effective Date**” means _____ [NTD: insert effective date];

2. Purchase Price

- 2.1 The purchase price payable for the Assets sold in this Agreement shall be the sum of \$_____ [NTD: insert purchase price] (plus applicable taxes) payable by the Purchaser to the Vendor in Canadian currency.
- 2.2 The Purchaser agrees to pay to the Vendor interest at the rate of 6.0% per annum calculated daily from the Effective Date on any balance outstanding at the Effective Date to the date payment is received by the Vendor.

3. **No Warranty**

3.1 The Purchaser acknowledges that the Assets sold under the terms of this Agreement have been examined and approved and that there is no warranty, express or implied, respecting the Assets and the Purchaser understands the Assets are being purchased on an “as is, where is” basis.

4. **Court Approval**

4.1 The Purchaser acknowledges that the sale of Assets contemplated herein is subject to an order granted by the Court of King’s Bench for Saskatchewan approving the transaction contemplated herein by this Agreement.

5. **Notices**

5.1 All notices and other communications required or permitted hereunder shall be in writing and, if mailed by registered mail (at any time other than during a general discontinuance of postal service due to strike, lockout or otherwise) shall be deemed to have been received 5 business days after the post-marked date thereof and, if sent by email, shall be deemed to have been received on the next business day following dispatch. In addition, notices hereunder may be delivered by hand and shall be deemed to have been received on the date of delivery. Notice of change of address for notice shall also be governed by this Section. Any notice or other communication required or permitted hereunder shall, unless advice as to a change of address has been given as aforesaid, be delivered to and shall be addressed as follows:

If to the Vendor: BDO Canada limited

Address: 201 Portage Avenue, 26th Floor _____
Winnipeg, Manitoba R3B 3K6 _____
Attention: John Fritz _____
Email: jfritz@bdo.ca _____

If to the Purchaser:

Address: _____

Attention: _____
Email: _____

or to such other address that the party to whom such notice is to be given directs in writing.

6. **General**

6.1 This Agreement, as it may be amended, replaced or restated from time to time, constitutes the entire agreement between the parties with respect to the subject matter hereof and supersedes all prior drafts, agreements, understandings, negotiations and discussions, whether written or oral, between the parties.

6.2 Each of the parties hereto shall from time to time execute and deliver all such further documents and instruments and do all acts and things as any other party may reasonably require to effectively carry out or better evidence or perfect the full intent and meaning of this Agreement.

6.3 If any provision of this Agreement is determined by a court of competent jurisdiction to be invalid, illegal or unenforceable in any respect, such determination shall not impair or affect the validity, legality or enforceability of the remaining provisions hereof, and each provision is hereby declared to be separate, severable and distinct.

- 6.4 No amendment or waiver of any provision of this Agreement shall be binding on either party unless consented to in writing by such party. No waiver of any provision of this Agreement shall constitute a waiver of any other provision, nor shall any waiver constitute a continuing waiver unless otherwise provided.
- 6.5 Time shall be of the essence of this Agreement.
- 6.6 This Agreement shall not be assigned by any party hereto without the written consent of the other parties.
- 6.7 The terms “Vendor” and “Purchaser” in this Agreement shall include the singular and plural, or the masculine, feminine or neuter gender where the context or the parties in this Agreement so require.
- 6.8 This Agreement shall be governed by and construed in accordance with the laws of the Province of Saskatchewan and the laws of Canada applicable therein. The parties agree that court proceedings which may be brought by any party against any other party under or by virtue of this Agreement may be brought in a court of competent jurisdiction in the Province of Saskatchewan, and each party hereby irrevocably submits, and covenants and agrees to submit, to the non-exclusive jurisdiction of such court in the event that such party is named as a party in any such proceedings.
- 6.9 This Agreement shall enure to the benefit of and be binding upon the respective heirs, representatives, executors, successors and permitted assigns of the parties hereto.
- 6.10 This Agreement may be executed by facsimile or electronically by PDF document and in any number of counterparts and all such counterparts taken together shall be deemed to constitute one and the same instrument.

[Remainder of page intentionally left blank; execution page to follow]

IN WITNESS WHEREOF the parties have executed this Agreement with effect as of the day and year first written above.

BDO CANADA LIMITED, in its capacity as Receiver of ThreeOSix Industrial Services Inc., 102056994 Saskatchewan Ltd., ThreeOSix Mining Services Inc., and BL Construction Services Ltd. and not in its personal capacity

[NTD: Insert Purchaser's Name]

Per: _____
Name:
Title:
I have the authority to bind the corporation.

Per: _____
Name:
Title:
I have the authority to bind the corporation.

Schedule "A" - Assets

Schedule B – Mining Equipment Asset List

THREOSIX INDUSTRIAL SERVICES INC. ET AL. - MINING ASSET LIST

Unit #	Description	Year	Serial #
P-80	2011 Ford Econoline E350	2011	1FBSS3BL2BDA73771
T-19	2020 Mobile Office Trailer 36x10	2020	WO103208857
C-08	Sullivan-Palatek DC185P2I Compressor	2014	102252
C-09	Sullivan-Palatek DC185P2I Compressor	2014	
C-10	Doosan P260 WIR Compressor Towable	2008	
G-03	Generator Skid 8kw Diesel	2014	
MH-01	BTB-30 Muck Bucket	2021	
MX-01	Cart-Away CUBE Remote Concrete Batching Mixer	2018	
RD-01	Rock Drill Stopper		TS02
RD-02	Rock Drill Stopper		TS01
RD-03	Rock Drill Stoper		8201
RD-04	Rock Drill Stopper		B1194-1
RD-06	Muffled Sinker (Pluggger)		
RD-07	Muffled Jackleg (Reconditioned)		TS03
RD-08	Muffled Jackleg (Reconditioned)		S250J
RD-10	Rock Drill Stopper w/ Airleg		ST012
RD-11	Rock Drill Stopper w/ Airleg		ST4
SC-08	Safeco 4000 II Storage Container Galvanized 7'x10' Collapsible		
SC-09	Safeco 4000 II Storage Container Galvanized 7'x10' Collapsible		
SS-01	Kubota SSV65P Skid Steer Loader Pilot ISO	2020	
SS-01-A	Skid Steer Bucket 68" HD BC 68HDBKT		
SS-01-B	Skid Steer Pallet Fork Frame HD KU FRKFM-HD		
SS-01-C	Skid Steer Pallet Fork Teeth 48" HD TEETH-48HD		
SS-01-D	Shooting Boom Skid Steer Adaptor		
SS-01-E	Cutter Head Skid Steer Attachment Extension		
SS-01-F	Skid Steer Snow Bucket		
ST-02	Atlas Copco ST3.5 Scoop Tram	1997	DAO480900
T-07	2013 Top Hat Trailer 16' Car Hauler Trailer	2013	4R7BU1627DT121935
T-11	2019 CJAY CJ7K-18-LB 18' Flatdeck Trailer, Black	2019	2JADB4622K100438
TL-02	Genie GTH-5519 5k Telehandler	2012	GTH551911-21030
TL-02-A	Telehandler Jib Attachment		
TL-03	Genie GTH-5519 5k Telehandler	2016	GTH5516M-4642
U-04	Bobcat 3400 XL Personnel Carrier Diesel	2018	B3FM18119
U-06	Bobcat 3400 XL Personnel Carrier Diesel	2018	B3FM18164
U-07	Mahindra Roxor SE Off Road Side-by-Side White	2020	
U-08	Kubota RTV-X1140	2021	A5KD2GDBCMG047775
U-09	Kubota RTV-X1140	2021	A5KD2GDBKMG048431
U-13	Mahindra Roxor Red Base Off Road Side-by-Side	2024	20MGCAA7RB011652
UG-0001	Custom Man Basket		
UG-0002	Custom Man Basket		
UG-0004	Custom Tool Skid		
UG-0005	Custom Tool Skid		
UG-0006	Custom UG Pallet		
UG-0007	Custom Welding Skid		
UG-0008	Custom 20" Heavy Brush	2021	
UGP-01	Dodge Ram 3500HD Flat Deck	2011	3D7UT2CL0BG550037
W-06	Lincoln 140MIG Pak Welder		
W-11	Welder Red D Arc 300 Amp Diesel		
W-25	Miller XMT350	2016	907161014
W-26	Miller Trailblazer 330 Welder	2025	
Z-0001	ICS/TEEL 701-A Concrete Air Saw 14" w/ Guidebar	2020	
Z-0003	Antraquip AQ-1 Hydraulic Cutting Attachment	2020	
Z-0018	AW-I-4 Work Platform Angel Wing		
Z-0019	Shippers Safety Platform Man Basket		
Z-0035	AQ-3 Cutting Attachment		020502
Z-0036	AQ-3 Cutting Attachment		

Appendix E – McDougall Auctioneers Ltd. Asset Listing

THREOSIX INDUSTRIAL SERVICES INC. ET AL.

Saskatoon

Office:

Office furniture/equipment (approximately 29 offices plus boardroom), and gym

Excluding:

- Altalink C8030 Tandem Tray s/n 3TX41152;
 - HP Printer/HP Color LJ MFP E786dn s/n MXBCQC200;
 - Coveralls/Laundry bags/racks;
 - Shredding containers;
 - Data processing equipment (laptops/computer towers/servers);
 - Surveillance equipment.
-

THREEOSIX INDUSTRIAL SERVICES INC. ET AL.
Saskatoon

Shop equipment and tools:

(2) Better Built Boxes w/ Rex Pipe Threader 4878
(2) Hydraulic Bottle Jacks
(2) Hydraulic Cylinders
(2) Makita MAC2400 2.5 HP Big Bore Air Compressors
(2) Metal Saw Horses
(2) Metal Saw Horses
(2) Rolls of Cardboard
(2) Storage Cabinets w/ Misc.
(2) Tires
(3) Fire Extinguishers
(3) Propane Cylinders
(4) Fire Extinguishers
3/4" Torque Wrench 122600660
3-Tier Table w/ Misc.
Attachment
Attachment
Bench Vise
Bench Vise
Better Built Jobsite Storage Box
Better Built Jobsite Storage Box
Bosch BM 1 Professional Universal Mount
Bosch GRL 400 H Rotary Laser Level Kit
Bucket Attachment
Cansel Rental Unit
Compressed Air Receiver Tank
Concrete Sprayers
Contents of Shipping Container
Contents of Shipping Container
Contents of Shipping Container
Contents of Shipping Container
Contents of Shipping Container
Contents of Shop Office #1
Contents of Shop Office #2
Conveyor System
Craftsman Rolling Jobsite Chest
Craftsman Rolling Jobsite Chest
Dent Puller Kit
Drill Press
Drone
Drum Truck
Dust Collector
Flammable Storage Cabinet
Flammable Storage Cabinet w/ Contents
Flammable Storage Cabinet w/ Jerry Cans
Forklift Safety Cage
Gas Cylinder Cart

THREEOSIX INDUSTRIAL SERVICES INC. ET AL.
Saskatoon

Shop equipment and tools:

Greenlee 2448 Mobile Storage Chest
Greenlee Storage Box w/ Misc.
Hose Reel
Husky Rolling Chest
Husqvarna Lawn Mower 012413M000125
Hydraulic Body Repair Kit
Hydraulic Jack
Hypertherm 65 Plasma Cutting System 65-020579
Keson RRT12 Road Runner Measuring Wheel
Kolida K5 Plus+ GNSS RTK Receiver
Kubota Attachment R2689
Kubota Bucket Attachment 76551
Ladder
Lifting Cage
Makita Angle Grinder 30344A
Makita Cut Off Saw 32518
Makita Cut Off Saw 52324
Makita TW0350 1/2-inch Impact Wrench
Metal Chop Saw
Metal Rolling Storage Bin
Milwaukee 1-5/8" Electromagnetic Drill Kit
Milwaukee M18 Jobsite Fan
Milwaukee M18 Rover Flood Light
Milwaukee M18 Six Pack Sequential Charger
Monitor, Keyboard and Mouse
MSA Rescuer Device
MSA Workman Tripod
Pallet Racking
Pallet w/ Bags of SikaGrout 212 Non-Shrink Cementitious Grout
Parts Washer Bin
Poly Tank
Portable Fuel Tank 10243
Portable Oxy-Acetylene Torch Kit on Cart
Procore 20" Floor Drill Press
Qty of Battery Chargers
Qty of Boxes
Qty of Chains/Hooks
Qty of Chains/Hooks
Qty of Dolly's
Qty of Dunnage
Qty of Fans
Qty of Fire Extinguishers
Qty of Gas Cylinders
Qty of Harnesses
Qty of Harnesses
Qty of Hose

THREEOSIX INDUSTRIAL SERVICES INC. ET AL.

Saskatoon

Shop equipment and tools:

Qty of Hydraulic Cylinders
Qty of Ladders
Qty of Makita Power Tools
Qty of Metal
Qty of Metal Beams
Qty of Metal Grates
Qty of Metal Grates
Qty of Metal Pieces
Qty of Metal Pieces/Rods
Qty of Metal Pipes
Qty of Metal Sawhorses
Qty of Metal Sawhorses
Qty of Milwaukee Circular Saw and Power Tools
Qty of Misc. Items
Qty of Misc. Items
Qty of Misc. Items
Qty of Misc. Metal
Qty of Misc. Metal
Qty of Pallet Rack Beams
Qty of Parts
Qty of Parts and Tools
Qty of Pipe Jack Stands
Qty of Steel Beams
Qty of Tie Down Straps and More
Qty of Tires
Qty of Tires
Qty of Various Tristands & Pipe Stands
Qty of Welding Screens
Qty of Wheelbarrow, Shovels, Brooms, Etc.
Ridgid Shop Vac
Ridgid Shop Vac
Rod Oven
Roller Stand
Rolling Cart
Rolling Chest
Rolling Storage Cabinet w/ Misc.
Saftcart Welding Cylinder Cart
Saw Horse
Saw Horse
Saw Horse
Schumacher Automatic Battery Charger
Self Dumping Hopper
Shelf w/ Misc.
Shelf w/ Misc. Items
Shelf w/ Misc. Power Tools
Shelf w/ Misc. Tools/Parts

THREEOSIX INDUSTRIAL SERVICES INC. ET AL.

Saskatoon

Shop equipment and tools:

Shelf w/ Misc. Tools/Parts
Shelf w/ Misc. Tools/Parts
Shipping Container
Shipping Container CMAU183972422G1
Shipping Container ECMU177772822G1
Shipping Container KFUU490274145G1
Shipping Container MLCU27385322210
Shipping Container TTNU140619022G1
SMS Bucket Attachment
Stainless Steel Rolling Workbench w/ Misc. Tools/Parts
Steel Cage
Steel Storage Box w/ Misc.
Steel Table w/ Misc.
Steel Tables w/ Misc.
Steel Work Table
Steel Work Table w/ Misc.
Steel Workbench w/ Misc.
Storage Cabinet
Storage Chest w/ Misc.
Storage Shed
Torque Wrench 322110665
Tote w/ Misc.
Trimble R10 GNSS Receiver Kit
Trimble TDL 450H Radio System Kit
Uline Strapping Cart
Uline Strapping Cart
WBM Bucket Attachment W17215-1
Welding Table
Welding Table
Welding Table
Welding Table w/ Misc.
Welding Tables
Wooden Storage Box

THREEOSIX INDUSTRIAL SERVICES INC. ET AL.

Saskatoon

Equipment and vehicles:

<u>Description</u>	<u>Year</u>	<u>Serial #</u>
Kubota KX080-3 Mini Excavator	2013	26728
Hyundai 25L-7A-AN01 Forklift	2022	HHKHHF08CF0006831K
Ford F550 XLT Flatbed Truck Truck	2013	1FDUF5HT0DEB66972
Kenworth T800 Tri/A Sleeper Semi Truck	2018	1XKDPPTX0JR992110
International 4300 S/A Bucket Truck	2008	1HTMMAAN18H426382
Freightliner M2 106 S/A Bucket Truck	2011	1FVACXDU2BDAU8393
Ford F350 XLT Crew Cab Flatbed Truck	2022	1FT8W3B6XNEF08698
Ford F150 Tremor Crew Cab Pickup Truck 1FTFW4L8XRFB78400	2024	1FTFW4L8XRFB78400
Ford F150 Tremor Crew Cab Pickup Truck	2024	1FTFW4L80RFB55921
Ford F350 XLT Crew Cab Pickup Truck	2023	1FT8W3BT4PED31560
International Durastar S/A Bucket Truck	2012	1HTMMAAN3CJ440320
Roadclipper 30' T/A Gooseneck Equipment Trailer	2021	46UFU3023M1244802
Double A T/A Equipment Trailer	2026	2DACC837XTV031477
Genie GTH844 Telehandler	2012	GTH0812-16164
FAE PT-300 Crawler Mulcher	2022	00793 chassis 2201709 head
FAE PT-300 Crawler Mulcher	2024	915
Takeuchi TL12R2 Skid Steer w/ FAE Mulching Head Attachment	2025	24-03041
Vermeer BC1000XL Wood Chipper	2017	1VRY11197H1024241
Vermeer BC1000XL S/A Wood Chipper	2009	1VRY1119X91011257
Kubota RTV-X1140	2022	A5KD2GDBPNG049711
Hyd-Mech S-20A Series III Automatic Mitering Band Saw		8A0208265
Speedaire Air Compressor		L9/25/97-00998
Iron Horse IHD6160V1 60-Gallon Stationary Air Compressor		E093403
Kaishan Krsb 25 Single-stage Rotary Screw Air Compressor		
Maximum 4200 PSI Pressure Washer		
PythonX CNC Plasma Cutting Machine	2013	C1319-129
Lincoln Electric 305G EFI Welder		U1150101635
Miller 251 Welder & Miller 252 Welder		
Miller XMT350 Welding Machine		
Miller XMT 350 CC/CV Welder		
(2) Miller XMT 350 CC/CV Multi-Process Welder		
Lincoln Electric Power Mig 256 MIG Welder		
Red-D-Arc D300K Welder		1090800057
Lincoln Electric Power Mig 360 Welder		
ESAB EMP 235ic Multi-Process Welder CD74524500005		CD74524500005
Dräger EM200 E Diesel Exhaust		
Ditch Witch FX20 Hydrovac		CMWFX20XV80000042
Smog-Hog PCN Portable Electrostatic Precipitator 60042439		
Scotchman 6509-24M Hydraulic Ironworker		7405FF0205
Kone 5000KG Overhead Crane		
(2) Fred Portable Fume Extractor		
Ford F350 Crew Cab Pickup Truck	2022	1FT8W3BT8NEE10520
Ford F150 Pickup Truck	2022	1FTFW1E52NKE42339
Kenworth W900 T/A Day Cab Semi Truck	2017	1XKWD40X5HJ988972

THREEOSIX INDUSTRIAL SERVICES INC. ET AL.
Saskatoon

Equipment and vehicles:

Description	Year	Serial #
Ford F150 Crew Cab Pickup Truck	2025	1FTFW5L85SFA44289
Doepker Tri/A Step Deck Trailer	2023	2DEDDFN35P4044647
Forks RV OTG21 T/A Office Trailer	2012	1F9SLB223CS217046

THREEOSIX INDUSTRIAL SERVICES INC. ET AL.
Edmonton

Office:

Office furniture/equipment (approximately 7 offices plus boardroom)

Excluding:

- Data processing equipment (laptops/computer towers/servers).

THREEOSIX INDUSTRIAL SERVICES INC. ET AL.
Edmonton

Shop equipment and tools:

(2) Bartell Global BC446 46" Commercial Power Trowel
(2) Grasshopper Bale Slicers
(2) Tool Kits
(3) Featherlite Ladders
(3) Shop Vacs
5-Speed Drill Press
Acklands Limited AKMatic 1250 Welder
Barrel and Cylinder
BBQ
Bench Vise
Bench Vise
Benchmark Shop Vac
Bosch TS3000 Gravity-Rise Mobile Saw Stand
Contents of Shelter
Contents of Shipping Container
Contents of Shipping Container
Contents of Shipping Container
Contents of Shipping Container
Contents on Trailer
Craftsman Lawn Mower
Cylinder Storage Cage
DeVilbiss Air Compressor
DeWalt Fan
Dolly
Fuel Tank
Gas Tank
Gas Tank 671403737
Haier Mini Fridge
Hikoki Cut Off Saw
Hilti BX 3-BT Cordless Fastening Tool
Hilti VC 150-10 X Vacuum Cleaner
Hose and Hose Reel
Hyd-Mech DM-8 Double Mitre Horizontal Band Saw WN0307333
Justrite Flammable Storage Cabinet w/ Contents
Ladder
Makita Compound Miter Saw
Makita EB7660TH 75.6cc 4-Stroke Backpack Blower
Mastercraft Tool Chests w/ Contents
Metal Stand
Milwaukee 6370-21 8" Metal Cutting Saw Kit
Mini Fridge
Mr. Blacksmith Gantry Crane
Parts Bin w/ Parts
Parts Washer
Powerplay Pressure Washer
Qty of 212 High-Quality, Versatile, Non-Shrink SikaGrout

THREEOSIX INDUSTRIAL SERVICES INC. ET AL.
Edmonton

Shop equipment and tools:

Qty of Battery Chargers
Qty of Black Beauty Abrasive
Qty of Concrete Foaming Tubes
Qty of Concrete Road Barriers
Qty of Foam Blocks
Qty of Harnesses, Chains, Etc.
Qty of Insulation Panels
Qty of Metal Grates
Qty of Misc. Metal
Qty of Misc. Metal
Qty of Misc. Metal
Qty of Misc. Metal and Metal Pipes
Qty of Pallets
Qty of Parts and Metal Pieces
Qty of Portable Oxy-Acetylene Torch Kits on Carts
Qty of Power Tools
Qty of Power Tools
Qty of Propane Tanks
Qty of Propane Tanks
Qty of Scaffolding
Qty of Shelves w/ Misc. Parts and Tools
Qty of Stabalizing Stands
Qty of Stabalizing Stands
Qty of Steel Structure
Qty of Tow Straps, Ropes, Cords, Etc.
Qty of Welding Screens
Qty of Welding Tables w/ Tools and Misc.
Qty of Wood Items
Qty of Wood Items
Qty of Wooden and Misc. Items
Qty of Wooden Sawhorses
ROK Storage Box w/ Contents
Rolling Stairs
Sandblasting Cabinet
Shelf w/ Misc.
Shelf w/ Misc. Parts
Shelter Logic Shelter
Shelves w/ Misc.
Shelves w/ Misc.
Shelves w/ Misc.
Shelves w/ Misc. Tools and Parts
Shelves w/ Misc. Tools and Parts
Shelves w/ Misc. Tools and Parts
Shelves w/ Misc. Tools and Parts
Shipping Container 310105322G1
Shipping Container MEDU230428422G1

THREEOSIX INDUSTRIAL SERVICES INC. ET AL.
Edmonton

Shop equipment and tools:

Shipping Container TRIU919643245G1

Shipping Container XBHU844269645G1

Simoniz Pressure Washer

Steel Stairs

Storage Box

Stugger Miter Saw

ULine Tool Chest

Welding Table

Welding Table w/ Misc.

Welding Table w/ Misc.

Westward Drill Press

Wood Shack

Wooden Crates w/ Rebar

THREEOSIX INDUSTRIAL SERVICES INC. ET AL.
Edmonton

Equipment and vehicles:

Description	Year	Serial #
Ford F150 XLT Crew Cab Pickup Truck	2022	1FTFW1E52NKD30267
Ford F150 STX Crew Cab Pickup Truck	2024	1FTEW2LP1RFA34354
Ford F150 Tremor Crew Cab Pickup Truck	2024	1FTFW4L55RFC16475
Ford F150 STX Crew Cab Pickup Truck	2024	1FTEW2LP7RKD02055
Royal S/A Sandblasting Trailer	2018	2S9AL2266J1041593
CJay T/A Equipment Trailer	2019	2JADB452XK1004374
Roadclipper 30' T/A Gooseneck Equipment Trailer	2021	46UFU3024M1246154
CD7 Atlas Copco XAS 185 S/A Air Compressor		
King Canada KCG-5100G 5100W Gasoline Generator		
Miller XMT 350 Welder		
Ford F150 XLT Crew Cab Pickup Truck	2023	1FTFW1E5XPKD21108
Ford F150 XLT Crew Cab Pickup Truck	2023	1FTFW1E5XPKE85426
Ford F150 Tremor Crew Cab Pickup Truck	2024	1FTFW4L85RFA69052

Appendix F – Fees and Disbursements of the Receiver

**THREEOSIX INDUSTRIAL SERVICES INC., 102056994 SASKATCHEWAN LTD.,
THREEOSIX MINING SERVICES INC., and BL CONSTRUCTION SERVICES LTD.**

SUMMARY OF RECEIVER FEES AND DISBURSEMENTS

Date	Invoice #	Fees	Disbursements	GST	Total	Hours
10-Oct-25	CINV3634079	\$ 119,628	\$ 1,983	\$ 6,081	\$ 127,691	259.3
4-Nov-25	CINV3665067	88,968	-	4,448	93,416	196.7
3-Dec-25	CINV3697457	55,918	-	2,796	58,713	119.3
Total		\$ 264,513	\$ 1,983	\$ 13,325	\$ 279,820	575.3



Tel: 204 956 7200
www.bdo.ca

BDO Canada Limited
201 Portage Ave, 26th Floor
Winnipeg, MB R3B 3K6

Strictly Private & Confidential

Royal Bank of Canada
52 High Street West
Moose Jaw, Saskatchewan
S6H 1S3

Attention: Kerry Orth, Special Loans and Advisory Services

Date	Invoice
October 10, 2025	CINV3634079 CUS0081718

RE: ThreeOSix Industrial Services Inc. et al - In Receivership

TO OUR FEE FOR PROFESSIONAL SERVICES for the work performed in accordance with the Court Appointed Receivership proceedings in the above noted matter.

Our Fee	\$ 119,627.50
Disbursements:	
Locksmith	1,036.15
Mail Redirection	757.00
Travel	189.52
Subtotal	\$ 121,610.17
GST/HST (5%) 101518124RT0001	6,080.51
TOTAL	<u>\$ 127,690.68</u>

Summary of Time Charges:

	Hours	Rate	Amount
B. Warga, Partner	70.4	575.00	40,480.00
J. Parisi, Partner	0.2	575.00	115.00
J. Fritz, Sr. Manager	103.2	475.00	49,020.00
D. Pintaric, Sr. Manager	12.8	475.00	6,080.00
L. Fritsche, Manager	8.3	375.00	3,112.50
Z. Klassen, Sr. Associate	61.1	325.00	19,857.50
T. Montesano, Sr. Associate	2.2	325.00	715.00
L. Demchuk, Associate	1.1	225.00	247.50
Total	<u>259.3</u>		<u>\$ 119,627.50</u>

Ways to pay:

- EFT/Wire Payments:
Beneficiary Bank: Canadian Imperial Bank of Commerce - Commerce Court, 199 Bay Street, Toronto ON M5L 1G9
Account Name: BDO Canada LLP
Account #: 9126910, Transit #: 00002, Bank #: 0010; BIC Code #: CIBCCATT, Canadian Clearing Code (CCC) #: CC001000002 (please include CCC# in the payment details field)
Please email your payment notifications to EFTPayments@bdo.ca
BDO does not accept interac/email transfers

Staff	Date	Comments	Hours
B. Warga	2025-09-08	Attendance at Court hearings; various calls and meetings with legal counsel(s); attendance and meeting with ThreeOSix.	5.3
D. Pintaric	2025-09-08	Preparing to take possession (i.e. draft door notice, key holder agreement, employee termination letters, and schedule locksmith).	1.0
J. Fritz	2025-09-08	Court attendance; correspondence with counsel; meetings and correspondence with management.	5.3
B. Warga	2025-09-09	Attendance and meeting with ThreeOSix; review of proposal; review of A/R and discussion re: trust issues with ThreeOSix; calls and correspondence with counsel; meetings with ThreeOSix re: options.	5.1
J. Fritz	2025-09-09	Onsite attendance; review of information from management; proposal review; correspondence with counsel.	3.8
B. Warga	2025-09-10	Meeting with M. Neis re: litigation matters; review and summarization of accounts receivable and inventories; correspondence to/from counsel re: same; call with counsel for RBC and BREC; various meetings with ThreeOSix staff re: pending receivership matters; review of proposal materials; calls with J. Healey re: proposal; call with RBC counsel re: funding.	6.8
J. Fritz	2025-09-10	Meetings with management; A/R review; compilation of A/R schedules; correspondence with primary secured creditors.	5.5
Z. Klassen	2025-09-10	Attend on site; discussions/direction re: receivership proceedings; discussions with controller re: required information and next steps.	3.0
B. Warga	2025-09-11	Correspondence to/from counsel re: Order; meetings with former employees re: assigned tasks and general receivership matters; correspondence with Edmonton team re: possession; review of Fiat and Order; updates to Consent to include BL and Mining sub entities; discussions with counsel re: assigning contracts.	4.6
D. Pintaric	2025-09-11	Possession matters in Edmonton.	3.5
J. Fritz	2025-09-11	Meeting with staff and management re: receivership order; taking possession and co-ordination of assets.	6.5
Z. Klassen	2025-09-11	Inquiries from employees; review vendor list; review equipment/inventory list; meeting with employees re: receivership proceedings and termination; WEPP discussions; call locksmith to arrange for new locks; meet with locksmith; site tour/photos; meet with interested parties; direction re: next steps; employee retention discussions/questions; asset locations and insurance discussions.	7.5
B. Warga	2025-09-12	On-site attendance at Winnipeg location; compilation of equipment listing; calls with former employees; calls with J. Fritz re: offers and file matters; correspondence to/from counsel re: in process contracts; call with RBC re: borrowings and file matters.	5.2
D. Pintaric	2025-09-12	Possession and inventory matters at Edmonton premises.	6.0
J. Fritz	2025-09-12	Taking possession and co-ordination of assets; A/R correspondence; interested party correspondence; creditor meetings and correspondence.	10.0

Staff	Date	Comments	Hours
L. Demchuk	2025-09-12	Open new bank account with Versabank; set up file in Ascend; draft wire payment instructions as requested; correspondence with B. Warga and J. Fritz.	0.6
Z. Klassen	2025-09-12	Upload site photos; review creditor emails/inquiries; draft website template; request website setup; draft and post door notices; asset sale discussions; check utility meters; calls/emails to/from utility service providers; calls/emails to alarm monitoring company; asset securing matters; mail redirection matters; inquire about 30-day goods.	8.0
B. Warga	2025-09-15	Correspondence to/from S. Longmuir and J. Healey re: MCFN/Alamos meeting; correspondence to MCFN; call with S. Longmuir; review of various e-mail correspondence re: file matters; discussion of file matters with J. Fritz; call with legal counsel re: file matters.	4.2
J. Fritz	2025-09-15	Creditor and employee correspondence; asset relocation matters; direction to former employees; insurance review and correspondence; IT supplier correspondence; direction to Z. Klassen re: onsite and account matters.	7.1
L. Fritsche	2025-09-15	Review emails and asset list; telephone call to landlord re: premise visit; discussion with J. Fritz re: assets.	0.4
Z. Klassen	2025-09-15	Payables; alarm matters; discussions with employees regarding invoicing and assets; review DPSP and discuss with D. Wehner; matters re: release of assets; arrange for Edmonton utilities; finalize website.	6.5
B. Warga	2025-09-16	Review of various e-mail correspondence re: file matters; call with J. Fritz and S. Longmuir re: equipment; discussion of file matters with J. Fritz; correspondence to/from interested stakeholders; call with S. Longmuir and J. Fritz re: Alamos matter; review of related documents; correspondence to MLTA re: Alamos matter.	4.7
D. Pintaric	2025-09-16	Forward locksmith invoice for payment.	0.1
J. Fritz	2025-09-16	Landlord, service provider, and utility correspondence; insurance documentation and correspondence; employee/creditor enquiries; interested party correspondence; A/R review and correspondence; correspondence with counsel.	6.7
L. Fritsche	2025-09-16	Attendance on site to meet landlord and complete asset/inventory count; email to property manager re: leaving premise; discussion with J. Fritz re: same; prepare inventory of assets and upload site visit photos.	4.2
Z. Klassen	2025-09-16	Tech support for alarm system; setup utilities for Edmonton location; direction re: employee matters, utilities, mail redirection, IT, accounting records, and insurance; discussion with D. Wehner re: insurance, status of ROEs and T4s, status of invoicing, mail redirection, and IT matters; correspondence re: site attendance for release of assets; correspondence with contractor re: completion of duties.	6.0

Staff	Date	Comments	Hours
B. Warga	2025-09-17	Call with MLTA re: Alamos matter; call with J. Fitz re: file status, real property, and asset locations; review of various e-mail correspondence re: file matters.	3.5
J. Fritz	2025-09-17	Asset tracing; former employee correspondence; direction to Z. Klassen re: onsite activities; third-party asset correspondence; insurance review; correspondence with counsel; co-ordination of invoicing with former staff.	6.9
Z. Klassen	2025-09-17	Third-party goods matters: calls/emails with cleaning company; direction from J. Fritz re: release of third-party goods; inventory of cleaning supplies and equipment; draft Acknowledgment and Indemnity letter; review invoices and agreements; insurance matters; correspondence with K. Rann and D. Wehner re: insurance claim; review insurance policies and correspondence; IT matters; inventory matters; email to SaskPower; call re: internet setup.	5.8
B. Warga	2025-09-18	Attendance at meeting with Alamos and MCFN; logistical issues re: same; calls with J. Fritz re: file matters; review of insurance status; discussion with broker.	3.4
J. Fritz	2025-09-18	Alamos/MCFN meeting attendance; correspondence with former management re: receivables; direction to Z. Klassen; insurance correspondence; asset marshalling correspondence; statutory (246(1)) reporting.	7.7
L. Fritsche	2025-09-18	Emails with J. Fritz and landlord re: books and records.	0.1
Z. Klassen	2025-09-18	Calls/emails with internet service provider; draft Notice and Statement of Receiver; draft creditor list; query D. Wehner re: payables and invoicing; review PPSA and review financial statements to draft Notice and Statement of Receiver; invoicing matters; review WEPP; direction from J. Fritz re: Notice and Statement of Receiver.	5.3
B. Warga	2025-09-19	Review and edits to Notice and Statement of the Receiver; call with J. Fritz re: asset matters; review of various e-mail correspondence.	2.9
J. Fritz	2025-09-19	Compilation, distribution, and staff direction re: statutory reporting (s. 246(1) notice); asset tracing; auctioneer correspondence re: valuation; direction to Z. Klassen re: onsite matters.	7.4
J. Parisi	2025-09-19	Review 246(1) notice.	0.2
Z. Klassen	2025-09-19	Review Notice and Statement of Receiver; review Demand for Notice; review creditor mailing list; calls/email to creditors; draft request to open GST account; inventory of local equipment; discussion with D. Wehner re: accounts receivable, invoicing, and WEPP/T4s.	3.9
B. Warga	2025-09-20	Review of various e-mail correspondence re: file matters; review of Alamos correspondence; correspondence to McKercher re: rental agreement; creditor correspondence.	2.6
J. Fritz	2025-09-20	Finalize statutory notice distribution.	0.2
B. Warga	2025-09-21	Review of ThreeOSix invoicing; drafting of A/R collection notice; review and edits to equipment rental agreement.	2.3

Staff	Date	Comments	Hours
B. Warga	2025-09-22	Discussion of file matters with J. Fritz; review of various e-mail correspondence; correspondence to/from S. Longmuir re: forestry equipment; review of RBC update.	1.4
J. Fritz	2025-09-22	Asset correspondence; interested parties' correspondence; CRA matters; direction to Z. Klassen; A/R review; outstanding invoicing matters; landlord correspondence; third-party correspondence; creditor and employee correspondence.	5.1
L. Fritsche	2025-09-22	Email to property manager re: books and records; co-ordinate courier for books and records.	0.2
Z. Klassen	2025-09-22	Discussion with D. Hales re: invoicing; discussion with D. Wehner re: T4s; email to J. Fritz re: direction on T4s; request document upload to website; correspondence and matters re: third-party goods; respond to creditor calls; direction from J. Fritz re: AR invoicing and demand letters.	2.8
B. Warga	2025-09-23	Call with McKercher re: file matters (i.e. Nutrien, CEM, etc.); A/R compilation; review of various correspondence re: equipment matters; review of offers and equipment appraisal; correspondence to/from RBC re: accounts and borrowing.	3.6
D. Pintaric	2025-09-23	Reclamation of property by third parties.	0.3
J. Fritz	2025-09-23	Asset valuation and location; insurance review and correspondence; pending invoicing review, data compilation, and correspondence; direction to Z. Klassen; employee/creditor communication; correspondence with counsel.	6.6
L. Demchuk	2025-09-23	Check bank account balance and correspondence with B. Warga re: banking matters.	0.1
L. Fritsche	2025-09-23	Attendance at Calgary office location to pack, itemize, and remove books and records; emails with landlord and J. Fritz re: same; prepare list of books and records.	3.2
Z. Klassen	2025-09-23	Call with Canada Post re: mail redirection; finalize mail redirection; follow up/call with SaskPower; correspondence re: third-party goods.	2.4
B. Warga	2025-09-24	Call with BREC and counsel re: file matters; review of various e-mail correspondence re: equipment, landlord, and a/r matters; correspondence to/from legal counsel re: file matters; review of legal matters; correspondence to/from interested parties; call with MLTA re: Alamos matter.	3.8
D. Pintaric	2025-09-24	Attending Edmonton site and facilitating tour with landlord; release third-party goods.	1.9
J. Fritz	2025-09-24	Applicant creditor and counsel update; contract staff direction; IT supplier review; landlord correspondence re: leased locations; A/R collection matters.	4.3
L. Demchuk	2025-09-24	Transfer estate in Ascend and set up and link bank account; correspondence with J. Fritz.	0.2

Staff	Date	Comments	Hours
L. Fritsche	2025-09-24	Call with Iron Mountain re: records; email to property manager re: same.	0.2
Z. Klassen	2025-09-24	Compile aged A/R data; discussion with D. Wehner re: outstanding employee matters and CRA; correspondence re: utility setup; draft A/R collection letters; supervise release of third-party goods; CRA matters (GST/PST filings, CRA access).	4.5
B. Warga	2025-09-25	Correspondence to/from interested parties re: equipment; review of Nutrien PO's and A/R accounts; review of various e-mail correspondence re: IT, landlord, and insurance matters; review of employee WEPP materials; call with legal counsel re: file matters.	3.4
J. Fritz	2025-09-25	Asset tracing correspondence; correspondence with counsel; creditor/stakeholder enquiries; interested party correspondence.	4.2
Z. Klassen	2025-09-25	Draft A/R collection letters; employee inquiries re: WEPP; calls re: employee asset return; facilitate on-site attendance for interested party; third-party goods matters.	2.6
B. Warga	2025-09-26	Nutrien A/R matters (PO and A/R schedule); correspondence to/from legal counsel re: same; review of various e-mail correspondence.	1.1
J. Fritz	2025-09-26	CRA correspondence re: trust examination/GST; Calgary location asset sale matters; insurance correspondence; correspondence and direction to D. Wehner re: A/R, WEPP, and IT matters; compilation and review of WEPP data and correspondence and direction to T. Montesano re: same; asset relocation matters.	6.3
L. Demchuk	2025-09-26	Record and post incoming wire to Ascend; correspondence with J. Fritz and B. Warga; save support to file.	0.2
T. Montesano	2025-09-26	Call with J. Fritz re: review of WEPP data and correspondence; prepare WEPP proof of claims.	1.4
B. Warga	2025-09-29	Correspondence to/from MLTA re: retainer; review of various e-mail correspondence re: file matters.	1.6
J. Fritz	2025-09-29	Equipment rental and location correspondence; creditor and former employee correspondence; insurance correspondence.	3.7
T. Montesano	2025-09-29	Create Trustee Information form for all 3 entities.	0.8
Z. Klassen	2025-09-29	Emails/calls to/from employees regarding pickup/return of laptops; facilitate return/pickup of laptops; discussions with employees re: WEPP; correspondence with unsecured creditor; follow up re: CRA online access; secure employee laptops; utility matters.	2.8
B. Warga	2025-09-30	Correspondence to/from legal counsel re: Nutrien A/R; review and reconciliation of Nutrien invoicing; call with legal counsel re: CEM payment; call with Layer 3 re: ongoing IT services; review of various e-mail correspondence re: file matters; review of RBC account details re: CEM payment.	4.9



Staff	Date	Comments	Hours
J. Fritz	2025-09-30	Correspondence with counsel; trust claim correspondence; asset relocation and sale matters; A/R items; direction to D. Wehner re: information requests; ongoing service and IT correspondence.	5.9



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Winnipeg, MB R3B 3K6

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Royal Bank of Canada
52 High Street West
Moose Jaw, Saskatchewan
S6H 1S3

Attention: Kerry Orth, Special Loans and Advisory Services

Date	Invoice
November 4, 2025	CINV3665067 CUS0081718

RE: ThreeOSix Industrial Services Inc. et al - In Receivership

TO OUR FEE FOR PROFESSIONAL SERVICES for the work performed in accordance with the Court Appointed Receivership proceedings in the above noted matter.

Our Fee	\$ 88,967.50
GST/HST (5%) 101518124RT0001	4,448.38
TOTAL	\$ 93,415.88

Summary of Time Charges:

	Hours	Rate	Amount
B. Warga, Partner	44.2	575.00	25,415.00
J. Fritz, Sr. Manager	89.3	475.00	42,417.50
D. Pintaric, Sr. Manager	8.5	475.00	4,037.50
Z. Klassen, Sr. Associate	28.9	325.00	9,392.50
T. Montesano, Sr. Associate	19.0	325.00	6,175.00
L. Demchuk, Associate	6.8	225.00	1,530.00
Total	196.7		\$ 88,967.50

Ways to pay:

- EFT/Wire Payments:
Beneficiary Bank: Canadian Imperial Bank of Commerce - Commerce Court, 199 Bay Street, Toronto ON M5L 1G9
Account Name: BDO Canada LLP
Account #: 9126910, Transit #: 00002, Bank #: 0010; BIC Code #: CIBCCATT, Canadian Clearing Code (CCC) #: CC001000002 (please include CCC# in the payment details field)
Please email your payment notifications to EFTPayments@bdo.ca
BDO does not accept interac/email transfers

GST No. 101518124RT0001



Staff	Date	Comments	Hours
B. Warga	2025-10-01	Review of various e-mail correspondence re: file matters; correspondence to/from counsel re: litigation matters and trust funds; updates to A/R collection notices; creditor correspondence; billing.	3.2
J. Fritz	2025-10-01	Ongoing service matters and correspondence; stakeholder correspondence (i.e. former employees, creditors, third-party claimants); asset valuation and relocation matters; A/R and invoicing review, compilation, and correspondence.	6.3
Z. Klassen	2025-10-01	Correspondence re: A/R letters; compile outstanding A/R and draft A/R collection letters; respond to employee calls re: WEPP; correspondence re: receivable invoices.	1.4
B. Warga	2025-10-02	A/R letter distribution; call with McKercher re: Nutrien and other legal matters; review of various e-mail correspondence re: file matters.	3.6
J. Fritz	2025-10-02	WEPP correspondence; Z. Klassen direction; insurance review and broker correspondence; A/R and invoicing correspondence; D. Wehner direction and review of information requests; correspondence with counsel.	5.8
L. Demchuk	2025-10-02	Prepare payable requisition for approval.	0.2
T. Montesano	2025-10-02	Create TIF in Service Canada website for former employees of BL Construction Services Ltd. and ThreeOSix Industrial Services Inc.	3.3
Z. Klassen	2025-10-02	Direction from T. Montesano re: WEPP Service Canada application; enter WEPP into Service Canada; call with employee re: WEPP.	2.0
B. Warga	2025-10-03	A/R letters; call with McKercher re: Nutrien matter; review of various e-mail correspondence re: file matters.	2.4
J. Fritz	2025-10-03	Correspondence with BMO re: account balance and direction of same; Service Canada correspondence; review and direction to T. Montesano re: WEPP filing and responses received; IT matters; CRA online access and correspondence with S. Longmuir; correspondence with counsel.	6.0
L. Demchuk	2025-10-03	Draft payable requisition and wire payment request form; correspondence with J Fritz; record payables for processing; correspondence and follow-up with Versabank.	0.7
T. Montesano	2025-10-03	Prepare and e-mail WEPP packages to all WEPP claimants for ThreeOSix Mining Services Inc., BL Construction Services Ltd., and ThreeOSix Industrial Services Inc.; address inquiries from WEPP claimants; review and admit WEPP POCs in Service Canada portal.	3.7
Z. Klassen	2025-10-03	Respond to creditor emails/calls; respond to employee calls re: WEPP.	0.4
B. Warga	2025-10-06	Preparation and sending of A/R collection letters; call with McKercher re: Nutrien, CEM, and extant litigation matters; correspondence to/from Nutrien re: missing invoices; review of various file matters and e-mail correspondence.	4.8



Staff	Date	Comments	Hours
J. Fritz	2025-10-06	Pension review and correspondence with RBC; correspondence with counsel re: file matters; A/R data compilation and correspondence; asset relocation and insurance matters; third-party goods review and correspondence.	6.6
L. Demchuk	2025-10-06	Record and post wire payment in Ascend; correspondence with J. Fritz.	0.1
T. Montesano	2025-10-06	Receive and input WEPP POCs with Service Canada; update WEPP tracker accordingly.	0.7
Z. Klassen	2025-10-06	Setup e-billing for utilities; calls/emails to internet service provider; correspondence re: asset recovery; attend on-site to facilitate asset recovery; email to former employee re: laptop return.	2.4
B. Warga	2025-10-07	Review of bank details re: CEM matter; correspondence to McKercher re: same; review of various email correspondence re: file matters.	1.8
D. Pintaric	2025-10-07	Provision of claim form to employee; respond to query from leasing company regarding repossessing vehicle.	0.5
J. Fritz	2025-10-07	Insurance correspondence; asset relocation matters; A/R collection data compilation and correspondence.	4.2
L. Demchuk	2025-10-07	Draft payment requisition and wire transfer request for approval; correspondence with J. Fritz; record payable in Ascend and email Versabank for processing; record and post incoming wire payment to Ascend.	0.4
T. Montesano	2025-10-07	E-mail WEPP packages to BL Construction Services Ltd. former employees; review and upload WEPP POCs to Service Canada; correspondence with WEPP claimants; address WEPP inquires.	3.3
Z. Klassen	2025-10-07	Respond to employee calls; WEPP matters; facilitate and supervise delivery of Lanigan tooling and equipment; take photos of equipment; secure/lock site; secure seacan.	1.7
D. Pintaric	2025-10-08	Matters related to third-party property claims.	0.3
J. Fritz	2025-10-08	Correspondence with counsel; asset correspondence; creditor correspondence; A/R data compilation and correspondence with D. Wehner.	3.9
L. Demchuk	2025-10-08	Process payables; correspondence with J. Fritz; print and prepare cheques for courier; set up local courier for vendor cheque; draft remittance advice for OR fees on related estates; e-file Ascend generated remittance for primary estate; scan support to file; email to J. Fritz and B. Warga re: incoming wire payment; post outgoing wire transfer to Ascend and save support to file; correspondence with Versabank; record and post incoming wire payment to Ascend.	1.0
Z. Klassen	2025-10-08	Upload Lanigan demobilization photos; correspondence re: asset recovery.	0.5

Staff	Date	Comments	Hours
B. Warga	2025-10-09	Call with McKercher re: Nutrien, CEM, and extant legal matters; review of insurance correspondence; discussion of file matters with J. Fritz.	2.2
D. Pintaric	2025-10-09	Third-party property claim(s) matters.	0.2
J. Fritz	2025-10-09	Insurance review and correspondence; asset relocation coordination; ongoing services correspondence; creditor and employee enquiries; direction to T. Montesano re: WEPP administration.	4.2
T. Montesano	2025-10-09	Review and upload WEPP POCs to Service Canada; correspondence with WEPP claimants.	1.5
Z. Klassen	2025-10-09	Facilitate access to Saskatoon yard; retrieve employee laptops; discussion with A. Knaus re: asset recovery; secure yard; correspondence re: progress update on asset recovery.	1.6
B. Warga	2025-10-10	Review of various correspondence re: file matters (A/R, equipment, insurance).	1.2
J. Fritz	2025-10-10	Compilation of A/R supporting information; D. Wehner correspondence re: employee claims and A/R support; correspondence with counsel; Alamos correspondence re: onsite assets.	4.9
Z. Klassen	2025-10-10	Facilitate access to Saskatoon yard for equipment drop-off; secure equipment; take photos of equipment; correspondence re: equipment drop-off; correspondence re: landlord access.	1.0
B. Warga	2025-10-13	Review of correspondence to/from McKercher re: file matters.	1.0
B. Warga	2025-10-14	Correspondence to/from A/R account holders; drafting of correspondence to legal counsel representing Alamos; call with McKercher re: file matters; review and edits to correspondence re: Nutrien application to have funds paid into Court.	2.6
D. Pintaric	2025-10-14	Attend Edmonton premises to ensure heat is on and running; empty out rental truck for pickup; check on premises.	2.4
J. Fritz	2025-10-14	A/R matters; correspondence with counsel; Service Canada enquiries re: employees; CRA correspondence and compilation of data re: trust examination; interested party enquiries.	3.4
T. Montesano	2025-10-14	Review and upload WEPP POCs to Service Canada; correspond with WEPP claimants; update WEPP tracking sheet accordingly.	1.3
Z. Klassen	2025-10-14	Mail forwarding matters; correspondence re: landlord site visit; field employee call re: WEPP; correspondence re: WEPP; correspondence re: equipment viewing; employee matters; upload equipment photos.	1.1
B. Warga	2025-10-15	Review and edits to collection notices; call with McKercher re: Nutrien settlement matters; review of various e-mail correspondence re: file matters.	2.4
J. Fritz	2025-10-15	A/R correspondence and compilation of supporting documents; third-party claims and correspondence; CRA auditor meeting re:	6.4

Staff	Date	Comments	Hours
		trust examination; correspondence with counsel; insurance correspondence.	
L. Demchuk	2025-10-15	Record and post incoming wire transfers to Ascend; correspondence with J. Fritz and B. Warga; save support to file.	0.2
Z. Klassen	2025-10-15	Facilitate landlord access; confirm building heating is working; facilitate equipment viewing by interested party; take photos and inventory of forestry equipment; discussion/correspondence re: office furnishings and shop fixtures; secure building; upload equipment photos; field employee calls re: WEPP; correspondence re: WEPP; discussion with landlord re: third-party assets.	3.6
B. Warga	2025-10-16	Call with McKercher re: Nutrien, CEM, and extant litigation matters; review and edits to draft correspondence to McMillan LLP re: CEM matter; correspondence to/from A/R account holders; review of Nutrien Court materials; review of various e-mail correspondence re: equipment; review of Notice and Statement of the Receiver.	3.1
D. Pintaric	2025-10-16	Scheduling release of third-party property at Edmonton premises; payment of locksmith invoice.	0.5
J. Fritz	2025-10-16	Correspondence with D. Pintaric re: Edmonton site and third-party matters; direction to Z. Klassen; A/R correspondence; third-party claims correspondence; auto insurance correspondence; interested party offer review and analysis.	5.6
T. Montesano	2025-10-16	Review and enter WEPP POCs with Service Canada; update WEPP tracking sheet accordingly; addressing inquiries from WEPP claimants.	1.5
Z. Klassen	2025-10-16	Processing of utilities payments; review/analyze equipment offer.	0.6
B. Warga	2025-10-17	Drafting of update correspondence to RBC; call with MLTA and McKercher re: LDC litigation; correspondence to/from McKercher re: CEM and other file matters.	2.4
J. Fritz	2025-10-17	Creditor correspondence; correspondence with counsel; insurance correspondence; payables matters; A/R and banking correspondence; auctioneer and interested party correspondence and logistics.	4.3
L. Demchuk	2025-10-17	Draft payable request and wire payment request for approval and processing; correspondence with Versabank and J. Fritz; save support to file; record disbursement in Ascend.	0.4
T. Montesano	2025-10-17	Review and upload WEPP POCs to Service Canada; correspondence with WEPP claimants; update WEPP tracker accordingly.	0.8
Z. Klassen	2025-10-17	Correspondence re: equipment appraisals; follow up on outstanding utility matter.	0.3
B. Warga	2025-10-20	Call with counsel for Fresh Group re: A/R; review of various file matters and e-mail correspondence.	0.6
D. Pintaric	2025-10-20	Scheduling on site meeting with security company, auctioneer, and third-parties to release assets; draft key holder agreement and two Acknowledgement and Indemnity letters.	0.4

Staff	Date	Comments	Hours
J. Fritz	2025-10-20	Compilation of outstanding post-filing payables; WEPP data compilation and filing requests; BMO correspondence re: cash on hand; deposit request; DPSP correspondence; auctioneer correspondence; third-party asset correspondence; rental invoicing; counsel to Fresh Group (A/R) correspondence and review with D. Wehner.	4.4
L. Demchuk	2025-10-20	Draft payable requisition.	0.3
T. Montesano	2025-10-20	Review and enter WEPP POCs into Service Canada portal; update tracking sheet accordingly.	0.4
T. Montesano	2025-10-20	Call with J. Fritz re: WEPP claims; create WEPP POC; create TIF with Service Canada; send WEPP packages to WEPP claimants.	0.8
Z. Klassen	2025-10-20	Facilitate access to Saskatoon location re: auction proposal; respond to employee inquiries re: WEPP; emails from/to creditors; payables matters; secure Saskatoon site.	2.3
B. Warga	2025-10-21	Review of various e-mail correspondence re: file matters; correspondence to/from McKercher re: Alamos matter; review of pension correspondence from RBC.	1.2
J. Fritz	2025-10-21	A/R correspondence; interested parties and auctioneer correspondence re: capital assets; third-party/rental correspondence.	3.4
L. Demchuk	2025-10-21	Process wire payment request; record receipt and prepare deposit slips; correspondence with J. Fritz and B. Warga re: incoming wire payments; correspondence with Versabank re same; record and post wire payment in Ascend.	0.9
T. Montesano	2025-10-21	Review of WEPP POCs not filed; send 2nd requests; review and upload WEPP POCs to Service Canada.	0.6
Z. Klassen	2025-10-21	Facilitate access to Saskatoon location re: auction proposal; secure site and equipment; discussions with appraiser re: equipment.	2.1
B. Warga	2025-10-22	Call with A/R account holder; discussion of equipment matters with J. Fitz; review of correspondence to/from Nutrien; Nutrien invoicing matters.	1.6
D. Pintaric	2025-10-22	Attend premises to meet with auctioneer to view assets, Budget Rentals to release rental truck, P. Luckai to release lawn tractor and view remaining assets, and security company to provide keys and walk through premises.	3.5
J. Fritz	2025-10-22	Rental agreement and asset correspondence; A/R correspondence; direction to L. Demchuk re: disbursements; auctioneer and interested parties correspondence/logistics.	2.3
L. Demchuk	2025-10-22	Record and post incoming wire payment.	0.2
T. Montesano	2025-10-22	Receive and review WEPP proof of claims.	0.3
Z. Klassen	2025-10-22	Facilitate access to Saskatoon location re: auction proposal; secure site and equipment.	1.7

Staff	Date	Comments	Hours
B. Warga	2025-10-23	Drafting of R&D; correspondence to RBC re: same; review of settlement correspondence to/from McKercher re: Nutrien invoicing; correspondence to/from Nutrien re: final invoices; correspondence to/from A/R account holders.	2.4
J. Fritz	2025-10-23	Ongoing service and payables administration; RBC update; insurance correspondence; Edmonton site visit logistics.	1.9
L. Demchuk	2025-10-23	Draft payable requisitions; draft and process wire payment request; record and process payables; correspondence with B. Warga and J. Fritz; record and post wire payment in Ascend.	0.9
T. Montesano	2025-10-23	Review WEPP POCs; update Service Canada and WEPP tracker.	0.4
Z. Klassen	2025-10-23	Utility matters; emails re: equipment; correspondence re: auction proposal.	0.8
B. Warga	2025-10-24	Review of A/R correspondence; review of equipment offer; review of on-site security patrol agreement; correspondence to/from RBC; processing of disbursements.	1.2
J. Fritz	2025-10-24	BMO correspondence re: cash on hand; banking matters; interested party and auctioneer correspondence; Z. Klassen direction re: onsite attendance; Edmonton facility maintenance matters.	2.3
L. Demchuk	2025-10-24	Mail cheques; draft payable requisition; record and process deposits; correspondence with B. Warga and J. Fritz.	0.6
Z. Klassen	2025-10-24	Photos of outstanding mileage and hours of equipment re: auction proposal; upload photos; facilitate viewing of Saskatoon yard re: auction proposal; emails re: auction proposals; secure site; correspondence re: utility matters.	2.0
B. Warga	2025-10-27	Review of landlord correspondence; review of various e-mail correspondence and discussions of file matters with J. Fritz.	0.3
D. Pintaric	2025-10-27	Removal of garbage bins at premises; schedule site visit with auctioneer.	0.3
J. Fritz	2025-10-27	Creditor correspondence; former employee and contractor correspondence; offsite and third-party asset correspondence; D. Pintaric correspondence re: auctioneer attendance; direction to Z. Klassen re: interested parties and ongoing services; IT supplier call.	2.9
T. Montesano	2025-10-27	Enter WEPP POCs with Service Canada; update tracking sheet accordingly.	0.4
Z. Klassen	2025-10-27	Meeting with IT; calls/emails to internet service providers; utility matters; WCB matters; calls/emails re: request to view Saskatoon property.	1.7
B. Warga	2025-10-28	A/R follow up correspondence; review of landlord correspondence; drafting letter correspondence to TDS re: Alamos matter.	2.3
J. Fritz	2025-10-28	Correspondence with counsel; interested party/auctioneer correspondence review; former management correspondence re: onsite assets; landlord correspondence; A/R correspondence.	3.7



Staff	Date	Comments	Hours
Z. Klassen	2025-10-28	WCB matters; equipment query.	0.4
B. Warga	2025-10-29	A/R collection correspondence; review of various e-mail correspondence re: equipment and file matters; review of legal matters.	1.0
J. Fritz	2025-10-29	Interested party correspondence; direction to D. Wehner re: GST/PST, asset, and third-party matters; offset asset review; A/R correspondence; HK Henderson insurance correspondence re: pending claim.	2.6
L. Demchuk	2025-10-29	Correspondence with B. Warga re: banking matters.	0.2
Z. Klassen	2025-10-29	Review final payroll for WCB; email to WCB re: closure of accounts and refund.	0.5
B. Warga	2025-10-30	Correspondence to/from legal counsel re: file matters; equipment discussion with J. Fritz; review of various e-mail correspondence re: file matters.	1.2
D. Pintaric	2025-10-30	Release of garbage bin to Heartland Disposal.	0.2
J. Fritz	2025-10-30	Auctioneer correspondence; A/R and deposit review and correspondence; creditor enquiries; asset sale compilation; pre-filing GST review and compilation of audit data; landlord and secured creditor correspondence; asset sale payment processing.	1.9
L. Demchuk	2025-10-30	Record payables for processing; record and process deposit; email to Versabank re: incoming wire payment.	0.3
Z. Klassen	2025-10-30	Call with City of Saskatoon re: utilities.	0.2
B. Warga	2025-10-31	Call with McKercher re: various legal matters; review of mining equipment sale process materials.	1.7
D. Pintaric	2025-10-31	Matters related to scheduling and viewing of assets with auctioneer.	0.2
J. Fritz	2025-10-31	Correspondence with counsel; D. Wehner correspondence re: asset ownership and tax matters; CRA correspondence re: pending GST examination; Alamos correspondence re: onsite assets; creditor correspondence.	2.3
L. Demchuk	2025-10-31	Record and post incoming wire to Ascend; save support to file; print and mail cheques; scan support to file.	0.4
Z. Klassen	2025-10-31	Review auction proposal; correspondence re: auction proposal	0.6



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Winnipeg, MB R3B 3K6

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Royal Bank of Canada
52 High Street West
Moose Jaw, Saskatchewan
S6H 1S3

Attention: Kerry Orth, Special Loans and Advisory Services

Date	Invoice
December 3, 2025	CINV3697457 CUS0081718

RE: ThreeOSix Industrial Services Inc. et al - In Receivership

TO OUR FEE FOR PROFESSIONAL SERVICES for the work performed in accordance with the Court Appointed Receivership proceedings in the above noted matter.

Our Fee	\$ 55,917.50
GST/HST (5%) 101518124RT0001	2,795.88
TOTAL	\$ 58,713.38

Summary of Time Charges:

	Hours	Rate	Amount
B. Warga, Partner	30.0	575.00	17,250.00
J. Fritz, Sr. Manager	45.7	475.00	21,707.50
D. Pintaric, Sr. Manager	20.6	475.00	9,785.00
Z. Klassen, Sr. Associate	18.5	325.00	6,012.50
T. Montesano, Sr. Associate	1.5	325.00	487.50
L. Demchuk, Associate	3.0	225.00	675.00
Total	119.3		\$ 55,917.50

Ways to pay:

- EFT/Wire Payments:
Beneficiary Bank: Canadian Imperial Bank of Commerce - Commerce Court, 199 Bay Street, Toronto ON M5L 1G9
Account Name: BDO Canada LLP
Account #: 9126910, Transit #: 00002, Bank #: 0010; BIC Code #: CIBCCATT, Canadian Clearing Code (CCC) #: CC001000002 (please include CCC# in the payment details field)
Please email your payment notifications to EFTPayments@bdo.ca
BDO does not accept interac/email transfers

GST No. 101518124RT0001



Staff	Date	Comments	Hours
B. Warga	2025-11-03	Review and edits to mining equipment sales process; review of various e-mail correspondence re: file matters; review of correspondence from McKercher re: Nutrien application; correspondence to RBC re: same.	1.4
J. Fritz	2025-11-03	Compilation of sales process information and correspondence; A/R correspondence; correspondence with counsel; asset ownership/priority review; direction to Z. Klassen re: Saskatoon location matters.	3.7
Z. Klassen	2025-11-03	Email re: property tax and utilities; review lease; correspondence re: laptop return; facilitate laptop return.	0.7
B. Warga	2025-11-04	Call with A/R account holder; review of various correspondence re: file matters; discussion with J. Fritz re: mining equipment; billing.	1.2
D. Pintaric	2025-11-04	Attend premises to provide access to auctioneer to view assets.	2.0
J. Fritz	2025-11-04	A/R correspondence; correspondence with counsel; asset correspondence re: Edmonton and mining assets; direction to Z. Klassen re: CRA; CRA correspondence and GST compilation; pension data review and RBC correspondence.	3.9
Z. Klassen	2025-11-04	Respond to inquiries re: payment for invoicing and contract work; facilitate access to property for landlord; calls re: utilities; secure site.	1.4
B. Warga	2025-11-05	Review of draft APA (mining equipment sales process); review of draft settlement agreement; correspondence to/from McKercher re: same; review of various e-mail correspondence re: file matters.	1.8
J. Fritz	2025-11-05	Asset realization and ownership matters; creditor correspondence; interested party correspondence; pension review and RBC correspondence; correspondence with counsel; CRA meeting re: GST audit.	3.1
Z. Klassen	2025-11-05	Emails re: utilities; correspondence re: landlord site visit; correspondence re: collection of rental equipment; draft auction proposal breakdown; review meter readings.	1.2
B. Warga	2025-11-06	Update correspondence to RBC; discussions with J. Fritz re: equipment and file matters; correspondence to/from McKercher re: file matters.	1.2
D. Pintaric	2025-11-06	Confirming EPCOR utility invoice with pictures of meters at premises; scheduling auctioneer to visit premises a second time to complete review of assets.	0.4
J. Fritz	2025-11-06	Disputed asset correspondence; secured creditor update; asset sale matters.	2.9
Z. Klassen	2025-11-06	Emails and calls re: third party goods; review correspondence and agreements re: third party goods; review secured claims; compile and draft secured asset list; draft indemnity letter; inventory third-party goods on-site; facilitate retrieval of third-party goods; secure site; call re: auction proposal.	2.8



Staff	Date	Comments	Hours
B. Warga	2025-11-07	Call with legal counsel; review of various e-mail correspondence re: file matters; review/discussions re: equipment listing with J. Fritz; correspondence to A/R account holders.	1.7
D. Pintaric	2025-11-07	Attend premises to allow auctioneer to view assets.	3.5
J. Fritz	2025-11-07	Correspondence with counsel; A/R correspondence; compilation and distribution of information to auctioneers.	2.5
J. Fritz	2025-11-10	Correspondence with counsel; appointing creditor correspondence; insurance application compilation and correspondence; interested party correspondence; sales materials compilation; A/R correspondence.	2.1
L. Demchuk	2025-11-10	Draft payable requisition for approval.	0.5
Z. Klassen	2025-11-10	Respond to creditor inquiry.	0.1
J. Fritz	2025-11-11	Asset sales information finalization and distribution; interested party correspondence; insurance matters; secured creditor correspondence.	2.4
B. Warga	2025-11-12	Call with RBC and legal counsel re: file update; review of various e-mail correspondence re: file matters.	2.2
D. Pintaric	2025-11-12	Attend premises regarding break-in; take pictures to identify items stolen; secure sea cans; review possession pictures to make list of stolen items; filing police report.	5.0
J. Fritz	2025-11-12	Counsel/secured creditor correspondence; interested party correspondence; insurance matters (pre-filing claim, ongoing coverage).	1.2
L. Demchuk	2025-11-12	Correspondence with B. Warga and J. Fritz re: incoming wire payment and outgoing wire payment; draft wire payment request; correspondence with Versabank re: same; verify wire details with Versabank.	0.6
Z. Klassen	2025-11-12	Call re: auction proposal site attendance.	0.1
B. Warga	2025-11-13	Review of various e-mail correspondence re: file matters and insurance; discussion of equipment matters with J. Fritz.	1.2
D. Pintaric	2025-11-13	Attend premises to meet with Edmonton City Police Constable to conduct investigation; e-mail security report and pictures of missing items to Police.	2.5
J. Fritz	2025-11-13	Insurance matters; D. Pintaric direction re: Edmonton location; building maintenance and payables matters; interested party correspondence; asset interest review and correspondence; correspondence with counsel.	3.0
L. Demchuk	2025-11-13	Record and process deposits; record and post wire payment in Ascend; print and mail cheques; scan support to server; correspondence with Z. Klassen and J. Fritz re: status of payables; correspondence with J. Fritz and C. Thompson re: courier.	0.9
T. Montesano	2025-11-13	Enter WEPP proof of claims; update Service Canada accordingly.	0.3

Staff	Date	Comments	Hours
Z. Klassen	2025-11-13	Facilitate access to Saskatoon site for auction team; provide tour of site to auction proposal team; utility matters; secure site and equipment.	1.6
B. Warga	2025-11-14	Review of various e-mail correspondence; correspondence to/from McKercher re: Nutrien.	0.7
J. Fritz	2025-11-14	Asset marketing logistics and correspondence; third-party asset correspondence; direction to Z. Klassen; insurance correspondence and payables.	2.4
Z. Klassen	2025-11-14	Payable matters; calls with utility service providers.	0.6
B. Warga	2025-11-15	Correspondence to/from McKercher re: Nutrien A/R.	0.6
B. Warga	2025-11-17	Correspondence to/from McKercher re: Nutrien and CEM matters; review of various e-mail correspondence re: file matters.	1.1
J. Fritz	2025-11-17	Auto and third-party claim insurance review and correspondence; auctioneer correspondence.	1.8
Z. Klassen	2025-11-17	Emails/calls re: auction proposal and site attendance.	0.2
B. Warga	2025-11-18	Correspondence to/from McKercher re: legal matters; correspondence to/from former management re: CEM JV; review of various e-mail correspondence re: file matters.	2.2
D. Pintaric	2025-11-18	Attend premises to provide access to auctioneers to view assets and provide auction proposal.	4.0
J. Fritz	2025-11-18	Interested party correspondence; equipment interest review and correspondence.	1.1
Z. Klassen	2025-11-18	Facilitate access to site; tour site; discussions on-site re: auction proposal; addressed equipment list queries; secure site and equipment; call with WCB re: refund status; email re: WCB refund.	3.1
B. Warga	2025-11-19	Correspondence to/from McKercher re: legal matters (CEM); review of various e-mail correspondence re: file matters; discussion with J. Fritz re: equipment.	1.0
J. Fritz	2025-11-19	Interested party correspondence; creditor correspondence; payable administration.	0.4
L. Demchuk	2025-11-19	Draft payable approval; record and process payables.	0.2
T. Montesano	2025-11-19	Respond to WEPP claimant.	0.1
Z. Klassen	2025-11-19	Correspondence re: landlord site visit; auction proposal attendance tracking matters; facilitate access to site; secure site and equipment; photograph equipment and upload photos; emails re: auction proposal; discussions on-site re: auction proposal; addressed equipment list queries.	2.8
B. Warga	2025-11-20	Call with secured creditor re: file status update; review of various e-mail correspondence re: file matters.	0.8
J. Fritz	2025-11-20	Secured creditor correspondence; creditor correspondence; asset sale matters.	1.4



Staff	Date	Comments	Hours
Z. Klassen	2025-11-20	Call re: equipment hours for auction proposal.	0.1
B. Warga	2025-11-21	Correspondence from McKercher re: Nutrien matter; review of LEM details re: customer A/R account; correspondence to/from ThreeOSix re: A/R matters.	1.4
D. Pintaric	2025-11-21	Attend premises to provide access to auctioneer to view assets.	3.0
J. Fritz	2025-11-21	Interested party correspondence; ISC correspondence re: corporate registration.	0.6
B. Warga	2025-11-24	Drafting of First Report; correspondence to/from D. Wehner and BREC re: NewNation data access; correspondence to/from McKercher re: Nutrien matters; discussion with J. Fritz re: file matters (i.e. insurance and equipment).	2.9
J. Fritz	2025-11-24	Interested party correspondence; asset and PPSA review re: Alamos equipment; insurance correspondence; WEPP correspondence; creditor enquiries.	2.2
T. Montesano	2025-11-24	Receive and review WEPPA payment approvals; update WEPPA tracker accordingly.	0.6
B. Warga	2025-11-25	Call with Threeosix re: CEM JV and Seko accounts receivable balances; review of documents re: same provided by D. Wehner.	1.3
J. Fritz	2025-11-25	Interested party correspondence; creditor correspondence; correspondence with management re: disputed A/R; related party collection letter compilation.	3.2
L. Demchuk	2025-11-25	Adjust deposit in Ascend; record and post incoming wire payment to Ascend; save support to file.	0.3
L. Demchuk	2025-11-25	Print and mail cheques; scan support to file; record and process deposit.	0.3
L. Demchuk	2025-11-25	Trust accounting.	0.2
T. Montesano	2025-11-25	Enter WEPP proof of claim; update WEPP tracker accordingly; receive WEPP approval.	0.5
Z. Klassen	2025-11-25	Attend on site to provide access to landlord.	1.5
B. Warga	2025-11-26	Review of correspondence to/from A/R account holders; correspondence to/from McKercher re: Nutrien; review and discussion of equipment matters with J. Fritz.	1.1
J. Fritz	2025-11-26	Interested party correspondence; Z. Klassen direction re: CRA; creditor enquiries; A/R correspondence; A/R documentation review and D. Wehner correspondence.	2.6
Z. Klassen	2025-11-26	Payable matters.	0.1
B. Warga	2025-11-27	Update call with BREC; drafting of First Report; correspondence to/from McKercher re: security review and wire transfer; review of e-mail correspondence from D. Wehner; review of WEPP status.	4.8
J. Fritz	2025-11-27	Correspondence and asset details compilation re: Lynn Lake assets; creditor/third party enquiries; interested parties' correspondence;	3.7



Staff	Date	Comments	Hours
		appointing creditor correspondence; Service Canada information requests; CRA correspondence re: trust examination.	
B. Warga	2025-11-28	Review of legal correspondence re: arbitration; review of A/R account details and correspondence with D. Wehner re: same; review of various e-mail correspondence re: equipment matters.	1.0
D. Pintaric	2025-11-28	Respond to query from J. Fritz regarding auction proposal.	0.2
J. Fritz	2025-11-28	Asset sale matters; D. Wehner direction.	1.5
Z. Klassen	2025-11-28	Emails to/from landlord re: site visit; call to CRA re: online access; attend site for check-in; prepare GST returns for September and October 2025.	2.2
B. Warga	2025-11-29	Correspondence to/from McKercher re: Nutrien A/R.	0.4

Appendix G – Fees and Disbursements of the Receiver’s Legal Counsel

**THREEOSIX INDUSTRIAL SERVICES INC., 102056994 SASKATCHEWAN LTD.,
THREEOSIX MINING SERVICES INC., and BL CONSTRUCTION SERVICES LTD.**

**SUMMARY OF LEGAL FEES AND DISBURSEMENTS
MCKERCHER LLP**

Date	Invoice #	Fees	Disbursements	Discount	GST	PST	Total	Hours
17-Oct-25	380280	\$ 33,391	\$ 123	\$ -	\$ 1,676	\$ 2,003	\$ 37,193	69.4
13-Nov-25	381610	46,127	-	(13,000)	1,656	1,988	36,771	102.8
08-Dec-25	383441	23,694	-	-	1,185	1,422	26,300	43.1
Total		\$ 103,212	\$ 123	\$ (13,000)	\$ 4,517	\$ 5,413	\$ 100,264	215.3

Appendix H – Interim Statement of Receipts and Disbursements for the period September 11, 2025 to December 8, 2025

**THREEOSIX INDUSTRIAL SERVICES INC., 102056994 SASKATCHEWAN LTD.,
THREEOSIX MINING SERVICES INC., AND BL CONSTRUCTION SERVICES LTD.
INTERIM STATEMENT OF RECEIPTS AND DISBURSEMENTS
for the period September 11, 2025 to December 8, 2025**

	<u>Amount</u>	<u>Notes</u>
Receipts		
Accounts Receivable	\$ 1,660,532	
Accounts Receivable (WIP Invoices)	473,906	
Cash on Hand	356,877	(1)
Equipment Lease	8,000	
GST Collections	500	
Interest	2,850	
Miscellaneous Refunds/Receipts	3,331	
PST Collections	480	
Receiver's Borrowings	100,000	
Sale of Assets	22,000	
WCB Refunds	41,939	
Total Receipts	2,670,415	
Disbursements		
Appraisal	2,750	
Casual Labour and Contractors	25,148	
Filing Fees	336	
Freight	8,531	
GST on Disbursements	6,488	
GST on Legal Fees and Disbursements	3,332	(2)
GST on Receiver Fees	10,529	(3)
Insurance	30,607	
IT System Support	19,238	
Legal Fees and Disbursements	66,641	(2)
Locks	1,213	
PST on Disbursements	1,767	
PST on Legal Fees and Disbursements	3,991	(2)
Receiver Fees	210,578	(3)
Rent	91,800	
Repayment of Receiver's Borrowings	100,384	
Security	624	
Utilities	8,713	
Total Disbursements	592,667	
Excess of Receipts over Disbursements as at December 8, 2025	\$ 2,077,748	

Notes:

- (1) Cogeneration and Energy Management Engineering Inc. ("CEM") is disputing the Receiver's interest in approximately \$317,236.32 claimed to be held in trust for the benefit of CEM.
- (2) Excludes fees and disbursements of the Receiver's legal counsel subsequent to October 31, 2025.
- (3) Excludes fees and disbursements of the Receiver subsequent to October 31, 2025.