



Tel: 416 865 0210  
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BDO Canada Limited  
20 Wellington Street E, Suite 500  
Toronto ON M5E 1C5 Canada

**December 18, 2025**

**To The Creditors of Reactor Engineering Group Ltd. o/a Harbour Technologies, Estate #35-3311888**

Reactor Engineering Group Ltd. o/a Harbour Technologies (“**Harbour Technologies**” or the “**Company**”) filed a Notice of Intention to Make a Proposal (the “**NOI**”) under subsection 50.4(1) of the *Bankruptcy and Insolvency Act* (“**BIA**”) on December 16, 2025 (the “**Effective Date**”). BDO Canada Limited (the “**Trustee**”) has agreed to act as Trustee under the NOI. Please find attached hereto a copy of the NOI, including a list of all known creditors and amounts owing to them. A copy of the Certificate of Filing of a NOI is also attached hereto.

This is the first step in the restructuring of the affairs of the Company. The law provides:

- A general stay of all proceedings against the Company;
- The Trustee mail a copy of the NOI to known creditors;
- The Company is required to file a proposal within 30 days of the filing of the NOI, unless the time to file is extended by the Court;
- The Court, upon application by the Company, may grant an extension of time of up to 45 days to file the proposal. The Company may apply to the Court for up to three extensions;
- The Trustee is not required to notify the creditors of extensions granted by the Court and generally does not do so to avoid additional costs in the administration of the proposal;
- If the Company fails to file a proposal prior to expiry of the time provided, the Company is automatically deemed to be bankrupt;
- Upon filing the NOI, the Company cannot withdraw from the proposal process except by filing an assignment into bankruptcy; and
- Upon the filing of the proposal, or in the event of bankruptcy, the Trustee is required to notify the creditors and provide the appropriate documentation. In either event, a first meeting of creditors will be scheduled approximately 21 days after the event.

The Trustee will monitor the affairs of the Company during the period the NOI and the proposal are in effect.

Receipt of this correspondence and attached documents is evidence that you are recorded as a creditor of the Company and further notices will be sent at the appropriate time. It is not necessary for you to advise the Trustee at this time if you do not agree with the amount recorded as owing to you.

If you have any questions or require further information you may contact the Trustee using the information below:

Jessie Hue      [jhue@bdo.ca](mailto:jhue@bdo.ca)      647-577-4366  
20 Wellington St. E, Suite 500, Toronto, Ontario M5E 1C5

Yours very truly,  
BDO CANADA LIMITED  
in its capacity as Licensed Insolvency Trustee under the  
Proposal of Reactor Engineering Group Ltd. o/a Harbour Technologies  
and not in its personal or corporate capacity  
Per:

Matthew Marchand, CPA, CMA, CIRP, LIT  
Partner & Senior Vice President, Business Restructuring & Turnaround Services  
Encl.

District of:  
Division No. -  
Court No.  
Estate No.

- FORM 33 -


Notice of Intention To Make a Proposal  
(Subsection 50.4(1) of the Act)

In the Matter of the Proposal of  
Reactor Engineering Group Ltd. o/a Harbour Technologies  
of the City of Windsor, in the Province of Ontario

Take notice that:

1. I, Reactor Engineering Group Ltd., an insolvent person, state, pursuant to subsection 50.4(1) of the Act, that I intend to make a proposal to my creditors.
2. BDO Canada Limited / BDO Canada Limitée of 20 Wellington St E, Suite 500, Toronto, ON, M5E 1C5, a licensed trustee, has consented to act as trustee under the proposal. A copy of the consent is attached.
3. A list of the names of the known creditors with claims of \$250 or more and the amounts of their claims is also attached.
4. Pursuant to section 69 of the Act, all proceedings against me are stayed as of the date of filing of this notice with the official receiver in my locality.

Dated at the City of Windsor in the Province of Ontario, this 16th day of December 2025.



D. GLOVER  
Reactor Engineering Group Ltd.  
Insolvent Person

To be completed by Official Receiver:

\_\_\_\_\_  
Filing Date

\_\_\_\_\_  
Official Receiver

District of:  
 Division No. -  
 Court No.  
 Estate No.

- FORM 33 -

Notice of Intention To Make a Proposal  
 (Subsection 50.4(1) of the Act)

In the Matter of the Proposal of  
 Reactor Engineering Group Ltd. o/a Harbour Technologies  
 of the City of Windsor, in the Province of Ontario

| List of Creditors with claims of \$250 or more.                           |  |          |              |
|---|--|----------|--------------|
| Creditor  | Address  | Account# | Claim Amount |
| Canada Border Services Agency   | 2500 Ouellette Ave<br>Windsor ON N9A 7K3   |          | 3,457.58     |
| Cohen Hamilton Steger   | 100 King St, Suite 7011<br>Toronto ON M5X 1A9  |          | 29,686.11    |
| Concentra Equipment Finance<br>a division of Bennigton<br>Financial Corp. | 100- 1465 North Service Rd E<br>Oakville ON L6H 1A7  |          | 725,752.51   |
| CRA - Tax - Ontario   | Shawinigan-Sud National Verification and Collection<br>Centre<br>4695 Shawinigan-Sud Blvd<br>Shawinigan-Sud QC G9P 5H9 |          | 250.00       |
| Electra-Tech Manufacturing<br>Inc.  | 5130 Hennin Drive<br>Oldcastle ON N0R 1L0  |          | 250.00       |
| Employees   | c/o BDO Canada Limited<br>500- 20 Wellington East<br>Toronto ON M5E 1C5  |          | 250.00       |
| Essentra Components   | C/O T42869C<br>PO Box 4286, Station A<br>Toronto ON M5W 5W9  |          | 250.00       |
| Ford Credit Canada Limited<br>Bankruptcy Department                       | Box 8651, Stn Main<br>Concord ON L4K 0N8   |          | 250.00       |
| Ford Credit Canada Limited<br>Bankruptcy Department                       | Box 1800, RPO Lakeshore West<br>Oakville ON L6K 0J8  |          | 250.00       |
| Glovehold Enterprises Ltd.  | 2545 Doty Place<br>Windsor ON N8X 2W5  |          | 3,000.00     |
| Hill & Schumacher Professional<br>Corp                                    | 264 Avenue Road<br>Toronto ON M4V 2G7  |          | 42,237.40    |
| INTERFUSE - Smitcho Tool<br>and Die                                       | 162 Oldside Road<br>Clarence PA 16829 USA  |          | 996.60       |
| International Custom Products<br>Inc.                                     | 49 Howden Rd<br>Scarborough ON M1R 3C7   |          | 1,500,000.00 |

District of:  
 Division No. -  
 Court No.  
 Estate No.

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 (Subsection 50.4(1) of the Act)

In the Matter of the Proposal of  
 Reactor Engineering Group Ltd. o/a Harbour Technologies  
 of the City of Windsor, in the Province of Ontario

| List of Creditors with claims of \$250 or more.                      |   |          |              |
|--|---|----------|--------------|
| Creditor   | Address   | Account# | Claim Amount |
| Ken Lapain and Sons Ltd.   | 2119 County Rd 15, RR#2<br>Essex ON N8M 2X6                               |          | 11,865.00    |
| Linde Canada Inc (Praxair)   | PO Box 400 Station D<br>Scarborough ON N1R 5M1                            |          | 3,407.68     |
| Merchant Paper Company   | 972 Crawford Avenue, PO Box 602<br>Windsor ON N9A 6N4                     |          | 1,042.97     |
| Microchrome Crankshaft Co. Ltd                                       | 35 Killaloe Road, Unit #1<br>Concord ON L4K 2A9                           |          | 3,130.10     |
| Ministry of Finance - ON PST, EHT & Other Taxes<br>Mrs. Asta Alberry | Ministry of Revenue<br>33 King Street West 6th Floor<br>Oshawa ON L1H 8H5 |          | 6,818.70     |
| Motion Industries DBA LSI Supply                                     | 934 Richmond St<br>Chatham ON N7M 5J5                                     |          | 5,351.77     |
| Penske   | PO BOX 7476, Station A<br>Toronto ON M5W 3C1                              |          | 250.00       |
| Rentokil Canada Cooperation  | 1-99- Locke St<br>Concord ON L4K 0J2                                      |          | 667.02       |
| Ringmasters  | C/O Scot Forge Company<br>PO BOX 15010, Station A<br>Toronto ON M5W 1C1   |          | 12,129.00    |
| Sirco Machinery Company Limited                                      | 40 Jutland Road<br>Toronto ON N8Z 2G9                                     |          | 2,455.17     |
| Trakar Products Inc.   | PO BOX 25038<br>Brantford ON N3T 6K5                                      |          | 565.43       |
| Uline Canada Corporation   | Box 3500, RPO Streetsville<br>Mississauga ON L5M 0S8                      |          | 250.00       |
| Waste Connection of Canada Inc.                                      | 91 SASS RD<br>Chatham ON N7M 5J4  |          | 2,488.63     |
| Western Alliance Logistics Inc.                                      | 16766 Transcanadienne, Suite 403<br>Kirkland QC H9H 4M7                   |          | 10,915.00    |

District of:  
Division No.  
Court No.  
Estate No.

- FORM 33 -

Notice of Intention To Make a Proposal  
(Subsection 50.4(1) of the Act)

In the Matter of the Proposal of  
Reactor Engineering Group Ltd. o/a Harbour Technologies  
of the City of Windsor, in the Province of Ontario

| List of Creditors with claims of \$250 or more.       |   |          |               |
|---|---|----------|---------------|
| Creditor  | Address   | Account# | Claim Amount  |
| Woolly Mammoth Outerwear<br>O/A Wuxly                 | 1680 Courtneypark Dr, Unit E1-2<br>Mississauga ON L5T 1W1 |          | 15,000,000.00 |
| Workplace Safety and<br>Insurance Board<br>Eric Kupka | 200 Front St W, 22nd Floor<br>Toronto ON M5V 3J1          |          | 9,698.33      |
| <b>Total</b>  |   |          | 17,377,665.00 |



Reactor Engineering Group Ltd.  
Insolvent Person

- Proposal Consent -

In the Matter of the Proposal of  
Reactor Engineering Group Ltd. o/a Harbour Technologies  
of the City of Windsor, in the Province of Ontario

To whom it may concern,

This is to advise that we hereby consent to act as trustee under the Bankruptcy and Insolvency Act for the proposal of Reactor Engineering Gorup Ltd..

Dated at the City of Toronto in the Province of Ontario, this 16th day of December 2025.

BDO Canada Limited / BDO Canada Limitée - Licensed Insolvency Trustee

Per:



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Matthew Marchand - Licensed Insolvency Trustee

20 Wellington St E, Suite 500

Toronto ON M5E 1C5

Phone: (416) 865-0210 Fax: (416) 865-0904



Industry Canada  
Office of the Superintendent  
of Bankruptcy Canada

Industrie Canada  
Bureau du surintendant  
des faillites Canada

District of: Ontario  
Division No.: 06 - Windsor  
Court No.: 35-3311888  
Estate No.: 35-3311888

In the Matter of the Notice of Intention to make a proposal of:

**Reactor Engineering Group Ltd.**

Insolvent Person

**BDO CANADA LIMITED / BDO CANADA LIMITÉE**

Licensed Insolvency Trustee

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Date of the Notice of Intention:

December 16, 2025

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CERTIFICATE OF FILING OF A NOTICE OF INTENTION TO MAKE A PROPOSAL  
Subsection 50.4 (1)

I, the undersigned, Official Receiver in and for this bankruptcy district, do hereby certify that the aforementioned insolvent person filed a Notice of Intention to Make a Proposal under subsection 50.4 (1) of the Bankruptcy and Insolvency Act;

Pursuant to subsection 69. (1) of the Act, all proceedings against the aforementioned insolvent person are stayed as of the date of filing of the Notice of Intention.

Date: December 17, 2025, 14:00

E-File/Dépôt Electronique

Official Receiver

Federal Building - London, 451 Talbot Street, Suite 303, London, Ontario, Canada, N6A5C9, (877)376-9902

**Canada**